



April 11, 2022

[REDACTED]  
Columbia University - Facilities and Operations Department

[REDACTED]  
New York, NY 10027

**RE: Columbia Manhattanville Project/MWL Submissions**

Dear [REDACTED],

On behalf of Lendlease (US) Construction LMB Inc. ("Lendlease"), I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

Lendlease also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally-Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which Lendlease submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. Lendlease distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

Lendlease additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. Lendlease continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,  
**Lendlease (US) Construction LMB Inc.**

A handwritten signature in black ink, appearing to read "S. Sommer", written over a white background.

**Steven H. Sommer**  
**Executive General Manager, Construction**  
**President**

**Lend Lease (US) Construction LMB Inc.**  
200 Park Avenue, 9th Floor, New York, NY 10166 [www.lendlease.com](http://www.lendlease.com)  
T 212 592 6800 F 212 592 6988



Turner Construction Company  
375 Hudson Street, 6<sup>th</sup> Floor  
New York, NY 10014

April 1, 2022

[REDACTED]  
[REDACTED]  
Columbia University - Facilities and Operations Department  
[REDACTED]  
New York, NY 10027

RE: 4<sup>th</sup> Quarter 2021 Report for  
Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED],

On behalf of Turner Construction Company, as the agent for the Owner, I confirm to the best of my knowledge and information that the information in the schedule of the Minority/Women/Local Owned Business ("MWLOB") Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project.

Turner, as the Owner's agent, further confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-owned and locally-based Business Enterprise participation as outlined in the EEO requirements in the Exhibit E. Notice to Bidders to Turner Construction contract with Columbia for MWL compliance reporting. The documentation utilizes the business Enterprise Schedule of Minority Women Local-Owned Business Participation (Schedule E) as the primary source for MWL compliance reporting. The data generated from this source, which Turner Construction submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend.

Turner additionally confirms as the Owner's agent it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit E. Notice to bidders to Turner contract with Columbia for MWL compliance reporting. Turner continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

Suzanne Castellano  
Vice President and Construction Executive

March 28, 2022

[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
New York, NY 10027

RE: Columbia University Manhattanville Large Square Project – Quarter ending December 31, 2021

Dear [REDACTED]

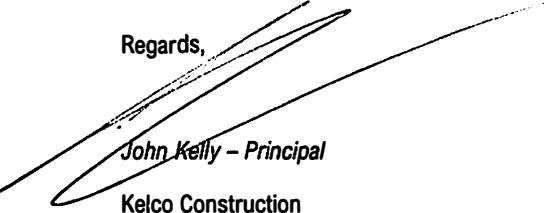
On behalf of Kelco Construction Inc., I confirm that the information in the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from trade contractors working on the Columbia University Manhattanville Project on behalf of Kelco Construction Inc.

Kelco Construction Inc. also confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Women- owned and Locally-Based Business Enterprise participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting.

Kelco Construction Inc. additionally confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting.

Kelco Construction Inc. continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

Regards,

  
*John Kelly – Principal*

Kelco Construction

# Non-Specialty Construction

Date: 12/31/2021

## **Reporting Period Summary Notes**

Manhattanville Project Reporting Period: 8/1/2008 – 12/31/2021

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

## **Non-Specialty Project Reporting Periods**

<b>Project Name</b>	<b>Project Start</b>	<b>Status</b>	<b>Page #</b>
Utilities Improvement	1/3/2008	In Progress	5-10
Abatement & Demolition Project	9/1/2009	In Progress	11-24
Jerome L. Greene Science Center	2/28/2011	In Progress	25-52
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	53-54
Open Space	7/10/2013	In Progress	55-61
Lenfest	12/1/2013	In Progress	62-78
University Forum	12/1/2015	In Progress	79-93
Phase 2 Below Grade	10/1/2016	In Progress	94-105
Columbia Business School	1/1/2018	In Progress	106-161
Open Space Large Square	7/1/2020	In Progress	162-168
Shared Services	2/4/2010	In Progress	169-171

**Manhattanville MWL Workforce and Spending Summary**  
 Cumulative: Aug 1, 2008 to December 31, 2021  
 (Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L	
	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>
Utilities Improvement	\$ -	0%	\$ 21,944	0%	\$ 28,894,115	86%	\$ 585,271	2%	\$ -	0%	\$ -	0%	\$ 597,070	2%	\$ 30,098,400	89%	\$ 3,683,259	11%	\$ 33,781,659		\$ 29,491,185	
* Abatement & Demolition	\$ 2,278,305	7%	\$ 1,550,209	4%	\$ 492,822	1%	\$ 1,165,616	3%	\$ 2,350	0%	\$ 229,212	1%	\$ 744,393	2%	\$ 6,462,907	19%	\$ 28,113,455	81%	\$ 34,576,362		\$ 1,468,777	
* Jerome L. Greene Science Center	\$ 49,259,642	11%	\$ 45,718,067	11%	\$ 12,814,237	3%	\$ 2,669,497	1%	\$ -	0%	\$ 83,703	0%	\$ 6,625,281	2%	\$ 117,170,427	27%	\$ 312,658,644	73%	\$ 429,829,071		\$ 19,523,221	
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 613,907	100%	\$ 613,907		\$ -	
Open Space	\$ 916,725	5%	\$ 577,140	3%	\$ 340,627	2%	\$ 54,195	0%	\$ -	0%	\$ -	0%	\$ 121,951	1%	\$ 2,010,638	12%	\$ 14,933,857	88%	\$ 16,944,495		\$ 462,578	
Lenfest	\$ 3,217,912	4%	\$ 6,226,230	9%	\$ 1,624,680	2%	\$ 249,862	0%	\$ -	0%	\$ 38,995	0%	\$ 1,513,224	2%	\$ 12,870,903	18%	\$ 59,371,308	82%	\$ 72,242,211		\$ 3,176,899	
* University Forum	\$ 17,453,734	20%	\$ 5,007,224	3100%	\$ 2,613,970	3%	\$ 1,246,502	1%	\$ -	0%	\$ 12,880	0%	\$ 11,085	0%	\$ 26,345,395	31%	\$ 59,792,304	69%	\$ 86,137,699		\$ 2,637,935	
* Phase 2 Below Grade	\$ 14,412,104	7%	\$ 7,798,529	4%	\$ 92,668,058	48%	\$ 207,329	0%	\$ -	0%	\$ 5,621	0%	\$ 1,627,546	1%	\$ 116,719,187	61%	\$ 75,676,638	39%	\$ 192,395,825		\$ 94,301,225	
* Columbia Business School	\$ 61,593,287	13%	\$ 57,451,263	12%	\$ 3,816,167	1%	\$ 169,669	0%	\$ 310	0%	\$ 1,023,052	0%	\$ 2,540,640	1%	\$ 126,594,387	27%	\$ 340,263,294	73%	\$ 466,857,681		\$ 7,380,168	
* Open Space Large Square	\$ 89,774	1%	\$ 423,223	2%	\$ 315,077	2%	\$ 252,976	1%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 1,081,050	6%	\$ 16,351,168	94%	\$ 17,432,218		\$ 315,077	
<b>Total</b>	\$ 149,221,483	11%	\$ 124,773,829	9%	\$ 143,579,753	11%	\$ 6,600,917	0%	\$ 2,660	0%	\$ 1,393,463	0%	\$ 13,781,190	1%	\$ 439,353,294	33%	\$ 911,457,834	67%	\$ 1,350,811,128		\$ 158,757,065	
<b>% of Total Spending</b>																						

Non-Specialty Projects Excluding CM Spend	M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Spend	Total L
Total	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total	\$148,723,660	\$124,773,829	\$143,579,753	\$6,022,725	\$2,660	\$1,393,463	\$7,901,074	\$432,297,163	\$406,321,890	\$838,619,053	\$152,776,949
<b>% of Total Spending</b>	18%	15%	17%	1%	0%	0%	1%	52%	48%	100%	18%

<sup>1</sup> Denotes percentages of the individual MWL designation to the total spending  
 \* Denotes active project

MWL Spending	# of Firms	Total Spending	% of Total MWL Spending	% of Total Spending	% of Total Excluding CM Spending
ESD Certified Firms	156	\$ 224,157,983	51%	17%	27%
Local Firms	35	\$ 143,400,383	33%	11%	17%
Firms With Other Certification	52	\$ 71,794,929	16%	5%	9%
<b>Total MWL</b>	243	\$ 439,353,294	100%	33%	52%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L		Headcount					
	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	#	% <sup>2</sup>	#	% <sup>2</sup>	#	
Utilities Improvement	15,126	16%	203	0%	0	0%	0	0%	8,053	8%	0	0%	0	0%	23,382	24%	72,083	76%	95,465		8,053		57	24%	182	76%	239	
* Abatement & Demolition	99,444	54%	824	0%	122	0%	6,372	3%	10,985	6%	0	0%	40	0%	117,785	64%	66,567	36%	184,352		11,146		396	65%	211	35%	607	
* Jerome L. Greene Science Center	502,503	32%	6,546	0%	10,389	1%	16,684	1%	47,382	3%	1,225	0%	8,280	1%	593,008	38%	973,230	62%	1,566,237		67,276		1,146	41%	1,621	59%	2,767	
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0		0	0%	0	0%	0	
Open Space	19,121	51%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	19,401	51%	18,438	49%	37,839		280		101	53%	88	47%	189	
Lenfest	88,213	36%	1,418	1%	1,352	1%	2,235	1%	4,545	2%	0	0%	126	0%	97,889	40%	148,272	60%	246,160		6,023		306	40%	450	60%	756	
University Forum	105,756	60%	170	0%	121	0%	1,635	1%	6,441	4%	0	0%	310	0%	114,431	65%	61,925	35%	176,355		6,871		391	52%	362	48%	753	
* Phase 2 Below Grade	147,250	34%	4,754	1%	376	0%	2,841	1%	4,499	1%	0	0%	68	0%	159,788	36%	279,746	64%	439,534		4,943		583	42%	821	58%	1,404	
* Columbia Business School	705,166	39%	14,275	1%	6,978	0%	33,928	2%	34,186	2%	2,125	0%	16,595	1%	813,251	45%	992,671	55%	1,805,922		59,883		1,539	48%	1,645	52%	3,184	
Shared Services - Lend Lease US Construction LMB	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353		65,878		134	43%	181	57%	315	
Shared Services - Johnson Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726		68,020		299	0%	10	0%	309	
Shared Services - Edgington Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023		35,032		167	0%	1	0%	168	
* Open Space Large Square	31,324	80%	1,307	3%	16	0%	2,182	6%	176	0%	0	0%	320	1%	35,325	90%	3,992	10%	39,317		512		131	85%	23	15%	154	
<b>Total</b>	2,070,190	39%	32,435	1%	35,391	1%	117,787	2%	255,759	5%	3,350	0%	39,417	1%	2,554,327	48%	2,727,954	52%	5,282,281		333,916		5,250	48%	5,595	52%	10,845	
<b>% of Total Hours</b>																												

<sup>1</sup> Denotes percentages of the individual MWL designation to the total spending  
<sup>2</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount  
<sup>3</sup> Security workforce hours apply to all projects and reported by vendor in a shared services project  
 \* Denotes active project  
 (Note: May include changes to prior periods)

**Manhattanville MWL Workforce and Spending Summary**

Quarter: October 1, 2021 to December 31, 2021

(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L			
	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>	\$	% <sup>1</sup>		
Utilities Improvement	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Abatement & Demolition	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Jerome L. Greene Science Center	\$ 3,603	6%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 3,603	6%	\$ 61,382	94%	\$ 64,985		\$ -		\$ -	
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Open Space	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Lenfest	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
University Forum	\$ -	0%	\$ -	3100%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Phase 2 Below Grade	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 4,449	100%	\$ 4,449		\$ -		\$ -	
Columbia Business School	\$ 2,396,244	8%	\$ 2,385,041	8%	\$ 19,259	0%	\$ -	0%	\$ -	0%	\$ 24,157	0%	\$ 292,490	1%	\$ 5,117,191	17%	\$ 24,944,838	83%	\$ 30,062,029		\$ -		\$ 335,906	
Open Space Large Square	\$ (1)	0%	\$ (845,312)	-18%	\$ 43,003	1%	\$ 53,327	1%	\$ -	0%	\$ -	0%	\$ -	0%	\$ (748,983)	-16%	\$ 5,424,297	116%	\$ 4,675,314		\$ -		\$ 43,003	
<b>Total</b>	\$ 2,399,846		\$ 1,539,729		\$ 62,262		\$ 53,327		\$ -		\$ 24,157		\$ 292,490		\$ 4,371,811		\$ 30,434,965		\$ 34,806,777		\$ -		\$ 378,909	
<b>% of Total Spending</b>	7%		4%		0%		0%		0%		0%		1%	13%		87%	100%						1%	

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L			Headcount						
	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	Hrs	% <sup>2</sup>	#	% <sup>2</sup>	#	% <sup>2</sup>	#			
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Abatement & Demolition	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Jerome L. Greene Science Center	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Open Space	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Lenfest	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
University Forum	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Phase 2 Below Grade	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Columbia Business School	30,076	40%	659	1%	746	1%	2,169	3%	3,268	4%	16	0%	743	1%	37,676	50%	38,289	50%	75,965		4,773		244	52%	225	48%	469	100%		
Open Space Large Square	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Shared Services - Lend Lease US Construction LMB	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Shared Services - Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Shared Services - Eddington Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
<b>Total Hours</b>	30,076		659		746		2,169		3,268		16		743		37,676		38,289		75,965		4,773		244		225		469		100%	
<b>% of Total Hours</b>	40%		1%		1%		3%		4%		0%		1%	50%		50%		100%		8%		52%		48%		100%				

<sup>1</sup> Denotes percentages of the individual MWL designation to the total spending  
<sup>2</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount  
<sup>3</sup> Security workforce hours apply to all projects and reported by vendor in a shared services project  
<sup>4</sup> Denotes active project  
 (Note: May include changes to prior periods)

# Utilities Improvement





**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

<b>Owner Name:</b> Columbia University	<b>Project:</b> Utilities Improvement
<b>Address:</b> 410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 1/3/2008* <b>Project End:</b> In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Direct Spend Grand Total	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
MWL % of Total	0%	0%	0%

\* Billing begins on 8/1/2008  
Date: 12/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Utilities Improvement
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	1/3/2008 <sup>1</sup>
		<b>Project End:</b>	In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 7,079	\$ 7,079
Egg Electric Inc	W-ESD	No	Electrical	Yes	\$ 21,931	\$ 21,931	\$ 21,931
Felix Associates LLC	L	No	Utilities	Yes	\$ 13,205,245	\$ 14,912,282	\$ 14,912,281
MFM Contracting Corp	L	No	Utilities	Yes	\$ 13,150,000	\$ 13,966,897	\$ 13,966,896
Pearlgreen	L	No	Building Supplies	Yes	\$ -	\$ 804	\$ 804
The McKissack Group Inc	MW-ESD	No	Construction Management	Yes	\$ -	\$ 578,192	\$ 578,192
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 385,484	\$ 385,484
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 211,586	\$ 211,586
<b>NON:</b>							
Moretrench American Corp	NON	No	Fire Safety	Yes	\$ 287,950	\$ 287,950	\$ 287,950
Nicholson Construction	NON	No	Excavation	Yes	\$ 434,950	\$ 274,950	\$ 274,950
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ 5,603	\$ 5,603	\$ 5,603

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

<b>Tier II Grand Total</b>	\$ 27,105,679	\$ 30,652,758	\$ 30,652,756
<b>MWL Tier II Total</b>	\$ 26,377,176	\$ 30,084,255	\$ 30,084,253
<b>Non-MWL Tier II Total</b>	\$ 728,503	\$ 568,503	\$ 568,503
<b>MWL % of Tier I</b>	100%	87%	89%

<sup>1</sup> Billing begins on 8/1/2008

Date: 12/31/2021

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 12/31/2021
As of :	3/12/22

## Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>
Tier I (Direct)	<b>Bovis Lend Lease</b> Construction Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	3,494	2	50%	2	50%	4		
Tier II	<b>MFM Contracting Corporation</b> Utility Work	5,706	16%	3	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,402	26%	26,540	74%	35,942	25	20%	97	80%	122		
	<b>Felix</b> Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	54,725	21	24%	67	76%	88		
	<b>Moretrench</b> Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	1,304	9	36%	16	64%	25		
<b>Total Hours</b>		<b>15,126</b>		<b>203</b>		<b>0</b>		<b>0</b>		<b>8,053</b>		<b>0</b>		<b>0</b>		<b>23,382</b>		<b>72,083</b>		<b>95,465</b>	<b>57</b>		<b>182</b>		<b>239</b>		
<b>Overall % of Total</b>		<b>16%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>8%</b>		<b>0%</b>		<b>0%</b>		<b>24%</b>		<b>76%</b>		<b>100%</b>	<b>24%</b>		<b>76%</b>		<b>100%</b>		

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
<b>MFM Contracting Corp</b>	3/28/2011	In progress
<b>Felix Associates LLC</b>	9/28/2009	5/29/2011
<b>Moretrench American Corp</b>	1/13/2008	10/25/2008

GC/CM:	Lend Lease
Date Range:	10/1/2021 - 12/31/2021
As of :	3/12/22

## Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Tier II	MFM Contracting Corp Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
<b>Total Hours</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>
<b>Overall % of Total</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>	<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# Abatement & Demolition

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M1

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Abatement & Demolition
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	9/1/2009
		<b>Project End:</b>	In Progress

<b>OWNER</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 1,256,013	\$ 1,256,013

<b>DIRECT SPEND VENDORS (Tier I)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Absolute Plumbing & Heating Corp	L	No	Plumbing Contractor	Yes	\$ -	\$ 4,483	\$ 4,483
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 2,238	\$ 2,238
Clancy Cullen Storage Co Inc	W-ESD	No	Storage	Yes	\$ -	\$ 48,245	\$ 48,245
First Choice Mechanical Inc	M-ESD	No	Mechanical	Yes	\$ -	\$ 5,796	\$ 5,796
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 25,069	\$ 25,069
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 13,163	\$ 13,163
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 14,811	\$ 14,811
PSEC Plumbing & Heating Co Inc	L	No	Plumbing Contractor	Yes	\$ -	\$ 1,295	\$ 1,295
SMR Contracting Corp	L	No	General Contractor	Yes	\$ -	\$ 4,086	\$ 4,086
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ -	\$ 18,130	\$ 18,130
Twins Electric Corp	L	No	Electrical Contractor	Yes	\$ -	\$ 31,423	\$ 31,423
<b>NON:</b>							
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 4,308	\$ 4,308
Access Control Technologies Inc	NON	No	Electrical Contractor	Yes	\$ -	\$ 1,120	\$ 1,120
Affiliated Environmental Serv. (AES)	NON	No	Environmental Services	Yes	\$ -	\$ 1,950	\$ 1,950
Celtic Services NYC Inc.	NON	No	Interior Construction	Yes	\$ -	\$ 880,881	\$ 880,881
Degmor Inc	NON	No	Asbestos Removal	Yes	\$ -	\$ 400	\$ 400
G & K Services Co	NON	No	Uniforms	Yes	\$ -	\$ 344	\$ 344
Gotham Waterproofing	NON	No	Contractor	Yes	\$ -	\$ 46,640	\$ 46,640
Inst Recycling Network	NON	No	Specialities	Yes	\$ -	\$ 74,935	\$ 74,935
JC Duggan Inc	NON	No	Moving	Yes	\$ -	\$ 45,750	\$ 45,750
Northstar Mechanical Inc	NON	No	Mechanical	Yes	\$ -	\$ 7,800	\$ 7,800
Omega Laboratories	NON	No	Air Quality	Yes	\$ -	\$ 14,177	\$ 14,177
Pro Roll Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 8,554	\$ 8,554
William Hird & Co Inc	NON	No	Specialities	Yes	\$ -	\$ 415	\$ 415

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

<b>Direct Spend Grand Total</b>	\$ -	\$ 1,256,013	\$ 1,256,013
<b>MWL Direct Spend Total</b>	\$ -	\$ 168,739	\$ 168,739
<b>Non-MWL Direct Spend Total</b>	\$ -	\$ 1,087,274	\$ 1,087,274
<b>MWL % of Total</b>	<b>0%</b>	<b>13%</b>	<b>13%</b>

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M1

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b> Abatement & Demolition
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b> 9/1/2009 <b>Project End:</b> In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164
<b>Direct Spend Grand Total</b>					\$ 4,491,955	\$ 25,730,418	\$ 25,270,164
<b>MWL Direct Spend Total</b>					\$ -	\$ -	\$ -
<b>Non-MWL Direct Spend Total</b>					\$ 4,491,955	\$ 25,730,418	\$ 25,270,164
<b>MWL % of Total</b>					0%	0%	0%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*





**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M2

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Abatement & Demolition
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	9/1/2009
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
<b>MWL:</b>								
Work Completed:								
Commodore Construction Corporation	W-ESD	No	Misc Concrete	Yes	\$ -	\$ 68,310	\$ 68,310	
Deerpath Construction Corp	W-ESD	No	General Contractor	Yes	\$ 455,000	\$ 432,900	\$ 432,900	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ 137,063	\$ 326,096	\$ 326,096	
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 163,000	\$ 163,000	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 523,867	\$ 523,867	
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Contractor	Yes	\$ 186,000	\$ 189,719	\$ 189,719	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 29,256	\$ 29,256	
The McKissack Group Inc	MWL-ESD	No	Suprintendent-Civil/Site	Yes	\$ -	\$ 8,574	\$ 8,574	
<b>NON:</b>								
Work Completed:								
Breeze National Inc - Area 3A	NON	No	Demolition & Abatement Contractor	Yes	\$ 879,000	\$ 819,596	\$ 819,596	
Breeze National Inc - Area 6	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,975,000	\$ 2,975,000	\$ 2,975,000	
Breeze National Inc - Areas 7 & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 875,000	\$ 735,000	\$ 735,000	
Par Environmental Corp - Area 7 (Site 22, 29, 30, 31)	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 336,337	\$ 336,337	
Par Environmental Corp - Areas 1A & 1B	NON	No	Demolition & Abatement Contractor	Yes	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183	
Par Environmental Corp - Areas 2, 4 & 5	NON	No	Demolition & Abatement Contractor	Yes	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000	
Par Environmental Corp	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 54,500	\$ 54,500	
Work In Progress:								
Par Environmental Corp - Area 0	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 1,323,140	\$ 1,323,140	
Par Environmental Corp - Area 9a	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 604,886	\$ 604,886	
Par Environmental Corp - Areas 7 (Site 28) & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562	
Post Road Iron Works	NON	No	Miscellaneous Metal Work	Yes	\$ -	\$ 121,206	\$ 121,206	
					<b>Tier II Grand Total</b>	<b>\$ 17,052,063</b>	<b>\$ 20,368,132</b>	<b>\$ 20,368,132</b>
					<b>MWL Tier II Total</b>	<b>\$ 778,063</b>	<b>\$ 1,741,722</b>	<b>\$ 1,741,722</b>
					<b>Non-MWL Tier II Total</b>	<b>\$ 16,274,000</b>	<b>\$ 18,626,410</b>	<b>\$ 18,626,410</b>
					<b>MWL % of Tier I</b>	<b>17%</b>	<b>7%</b>	<b>7%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M2

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Company Name:</b>	Par Environmental Corporation	<b>Project:</b>	Abatement & Demolition
<b>Trade:</b>	General Contractor	<b>Contract:</b>	Area 9B (Site 40)
<b>Address:</b>	313 Spook Rock Road, Suffern, New York 10901	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	9/1/2009
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corporation	NON	No	General Contractor	\$ 4,679,500	\$ 8,050,185	\$ 8,050,185

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Active Systems Inc	W	No	Supplies	Yes	\$ 110,000	\$ 38,299	\$ 38,299
Direct Access Expediting Inc.	W	No	Expediting/Permit Processing	Yes	\$ 18,000	\$ 12,600	\$ 12,600
A- Tech Electric Enterprise Inc.	MW	No	Electrical	Yes		\$ 102,725	\$ 102,725
Breaking Solutions Inc	L	No	Concrete Breaking Services	Yes	\$ 120,000	\$ 179,370	\$ 179,370
Sunbelt Rentals	L	No	Rental Equipment	Yes		\$ 98,838	\$ 98,838
Environmental Code Consultants Inc.	M	No	Engineering Services	Yes	\$ 37,500	\$ 33,750	\$ 33,750
Expedite-Dem Inc	MW-ESD	No	Expediter / Permit Processing	Yes	\$ 80,000	\$ 54,379	\$ 54,379
Joa-Lyn Enterprise Inc.	M-ESD	No	Supplies	Yes	\$ 20,000	\$ 33,584	\$ 33,584
Johnson Security Bureau Inc	MW-ESD	No	Security	Yes	\$ 196,374	\$ 127,235	\$ 127,235
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supplies	Yes	\$ 80,000	\$ 70,077	\$ 70,077
Pestrol Inc	MW-ESD	No	Vectoring	Yes	\$ 20,000	\$ 19,166	\$ 19,166
Petroscan Ltd	W-ESD	No	Fuel	Yes	\$ 50,000	\$ 25,497	\$ 25,497
Pro-Line Industrial Products, Inc.	W-ESD	No	Supplies	Yes	\$ 5,000	\$ 942	\$ 942
Safety & Quality Plus Inc	W-ESD	No	Loss Control	Yes	\$ 90,000	\$ 197,093	\$ 197,093
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 95,000	\$ 54,800	\$ 54,800
<b>NON:</b>							
Call A Head	NON	No	Portable Lavatory	Yes	\$ 5,500	\$ 20,552	\$ 20,552
Current Fire Protection	NON	No	Fire Alarm Services	Yes	\$ 35,000	\$ 65,988	\$ 65,988
Eagle Scaffolding Services Inc	NON	No	Scaffolding Services	Yes	\$ 850,000	\$ 952,741	\$ 952,741
Elm Suspension Systems, Inc.	NON	No	Scaffolding Services	Yes		\$ 2,983	\$ 2,983
Jesco Equipment	NON	No	Rental Equipment	Yes	\$ 120,000	\$ 41,045	\$ 41,045
Lewis S. Goodfriend & Associates	NON	No	Noise Control	Yes	\$ 14,000	\$ 17,930	\$ 17,930
MSP Engineering Inc P.C.	NON	No	Engineering Services	Yes	\$ 1,200	\$ 1,200	\$ 1,200
Thornton Tomasetti	NON	No	Engineering Services	Yes	\$ 200,000	\$ 281,071	\$ 281,071

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ 2,147,574	\$ 2,431,865	\$ 2,431,865
MWL Tier II Total	\$ 921,874	\$ 1,048,355	\$ 1,048,355
Non-MWL Tier II Total	\$ 1,225,700	\$ 1,383,510	\$ 1,383,510
MWL % of Tier II	20%	13%	13%

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

<b>CM Name:</b>	<u>Lend Lease</u>	<b>Project:</b>	<u>Abatement &amp; Demolition</u>
<b>Company Name:</b>	<u>Breeze National Inc</u>	<b>Contract:</b>	
<b>Trade:</b>	<u>General Contracting</u>	<b>Telephone:</b>	<u>212-939-9580</u>
<b>Address:</b>	<u>622 West 132nd, 2nd fl, New York, NY 10027</u>	<b>Project Start:</b>	<u>9/24/2011</u>
<b>As of Date:</b>	<u>12/31/2021</u>	<b>Project End:</b>	<u>3/22/2012</u>

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Breeze National Inc	NON	No	General Contracting	\$ 4,729,000	\$ 4,529,596	\$ 4,529,596

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Pestrol Inc	MWL-ESD	No	Extermination	Yes	\$ 1,013	\$ 3,099	\$ 3,099
<b>Tier III Grand Total</b>					\$ 1,013	\$ 3,099	\$ 3,099
<b>MWL Tier III Total</b>					\$ 1,013	\$ 3,099	\$ 3,099
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					<b>0%</b>	<b>0%</b>	<b>0%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b> Lend Lease	<b>Company Name:</b> Par Environmental Corp	<b>Project:</b> Abatement & Demolition
<b>Trade:</b> General Contracting	<b>Address:</b> 622 West 132nd, 2nd fl, New York, NY 10027	<b>Contract:</b> Areas 1A & 1B
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 9/1/2009	<b>Telephone:</b> 212-939-9580
		<b>Project End:</b> 1/12/2011

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Expedite-Dem Inc	MW-ESD	No	Sidewalk Bridge & Scaffold	Yes	\$ -	\$ 126,400	\$ 126,400
Marguerite Connelly Your Expediter Inc	W-ESD	No	Expeditor	Yes	\$ 50,000	\$ 17,610	\$ 17,610
Pearlgreen	L	No	Building Supplies	Yes	\$ 30,000	\$ 11,246	\$ 11,246
Metropolitan Enterprises Inc, DBA Target Scaffolding	M-ESD	No	Scaffolding	Yes	\$ 163,000	\$ 282,192	\$ 282,192
A Royal Flush	L	No	Temporary Toilets	Yes	\$ 8,000	\$ 5,804	\$ 5,804
Petroscan Ltd	W-ESD	No	Fuel/Diesel	Yes	\$ -	\$ 870	\$ 870
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ -	\$ 10,234	\$ 10,234
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ -	\$ 30,000	\$ 30,000
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ -	\$ 15,000	\$ 15,000
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 100,000	\$ 16,093	\$ 16,093
Coral Management	L	No	Material Supplier	Yes	\$ -	\$ 6,526	\$ 6,526
Sienna Environmental Technologies LLC	MW-ESD	No	Material Supplier	Yes	\$ -	\$ 6,892	\$ 6,892
Adco Electrical Corp	W-ESD	No	Utility Supplier	Yes	\$ -	\$ 50,000	\$ 50,000
<b>Tier III Grand Total</b>					<b>\$ 351,000</b>	<b>\$ 578,867</b>	<b>\$ 578,867</b>
<b>MWL Tier III Total</b>					<b>\$ 351,000</b>	<b>\$ 578,867</b>	<b>\$ 578,867</b>
<b>Non-MWL Tier III Total</b>					<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>MWL % of Tier II</b>					<b>19%</b>	<b>32%</b>	<b>32%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Abatement & Demolition
<b>Company Name:</b>	Par Environmental Corp	<b>Contract:</b>	Areas 7 (Site 28) & 8
<b>Trade:</b>	General Contracting	<b>Telephone:</b>	212-939-9580
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Project Start:</b>	10/11/2012
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 50,000	\$ 26,594	\$ 26,594
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	\$ 88,000	\$ 54,960	\$ 54,960
Ann Hickey PE	W-ESD	No	Expeditor	Yes	\$ 18,000	\$ 15,855	\$ 15,855
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 500,000	\$ 158,486	\$ 158,486
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 30,000	\$ 19,185	\$ 19,185
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 65,000	\$ 91,245	\$ 91,245
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 20,000	\$ 5,859	\$ 5,859
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 100,000	\$ 35,811	\$ 35,811
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 80,000	\$ 2,009	\$ 2,009
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 25,000	\$ 11,654	\$ 11,654
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	\$ -	\$ 47,433	\$ 47,433
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 10,246	\$ 10,246
Creative Environment Solutions Corp	W-ESD	No	Noise Control	Yes	\$ 8,000	\$ 8,050	\$ 8,050
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	\$ -	\$ 20,686	\$ 20,686

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<b>Tier III Grand Total</b>	\$ 984,000	\$ 508,073	\$ 508,073
<b>MWL Tier III Total</b>	\$ 984,000	\$ 508,073	\$ 508,073
<b>Non-MWL Tier III Total</b>	\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>	37%	19%	19%

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Par Environmental Corp	<b>Project:</b> Abatement & Demolition
<b>Trade:</b>	General Contracting	<b>Contract:</b> Area 9A
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b> 212-939-9580
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b> 11/30/2012 <b>Project End:</b> In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 560,750	\$ 604,886	\$ 604,886

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 15,000	\$ 4,590	\$ 4,590
Expedite-Dem Inc	MW-ESD	No	Expediter	Yes	\$ 35,000	\$ 32,850	\$ 32,850
Ann Hickey PE	W-ESD	No	Expediter	Yes	\$ 10,000	\$ -	\$ -
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 50,000	\$ 44,093	\$ 44,093
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 15,000	\$ 30,491	\$ 30,491
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 20,000	\$ 25,122	\$ 25,122
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 10,000	\$ 997	\$ 997
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 10,000	\$ 11,817	\$ 11,817
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 25,000	\$ 6,740	\$ 6,740
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 5,000	\$ -	\$ -
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 5,727	\$ 5,727
Creative Environment Solutions Corp	W-ESD	No	Temporary Toilets	Yes	\$ 8,000	\$ 5,450	\$ 5,450
<b>Tier III Grand Total</b>					\$ 203,000	\$ 167,877	\$ 167,877
<b>MWL Tier III Total</b>					\$ 203,000	\$ 167,877	\$ 167,877
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					36%	28%	28%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021





<b>GC/CM:</b>	<b>Par Environmental / Lend Lease</b>
<b>Date Range:</b>	<b>8/1/2008 - 12/31/2021</b>
<b>As of :</b>	<b>3/12/22</b>

## Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount		
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#
Tier I (Direct)	Lend Lease (US) Construction LMB In Construction Management	185	3%	0	0%	0	0%	0	0%	2,628	43%	0	0%	0	0%	2,813	46%	3,309	54%	6,122	5	38%	8	62%	13		
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	461	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	461	79%	126	21%	587	9	82%	2	18%	11		
	Breeze Demo & Abatement Contractor	11,338	56%	0	0%	122	1%	336	2%	2,817	14%	0	0%	0	0%	14,613	72%	5,774	28%	20,386	72	65%	39	35%	111		
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	88	100%	88	0	0%	2	100%	2		
	Deerpath Demo & Abatement Contractor	232	12%	0	0%	0	0%	0	0%	265	14%	0	0%	0	0%	497	26%	1,446	74%	1,943	3	25%	9	75%	12		
	Eagle Scaffolding Services Scaffolding Services	6,690	34%	464	2%	0	0%	116	1%	504	3%	0	0%	0	0%	7,774	39%	12,097	61%	19,870	45	48%	48	52%	93		
	Johnson Security Bureau Security	4,940	74%	16	0%	0	0%	330	5%	1,112	17%	0	0%	40	1%	6,437	96%	265	4%	6,702	31	97%	1	3%	32		
	Par Environmental Demo & Abatement Contractor	58,736	66%	16	0%	0	0%	5,388	6%	3,371	4%	0	0%	0	0%	67,511	76%	21,356	24%	88,867	176	78%	49	22%	225		
	PAR ENVIRONMENTAL CORPORATIC Demo & Abatement Contractor	16,863	42%	328	1%	0	0%	202	1%	288	1%	0	0%	0	0%	17,681	44%	22,108	56%	39,788	55	51%	53	49%	108		
<b>Total Hours</b>		<b>99,444</b>		<b>824</b>		<b>122</b>		<b>6,372</b>		<b>10,985</b>		<b>0</b>		<b>40</b>		<b>117,785</b>		<b>66,567</b>		<b>184,352</b>	<b>396</b>		<b>211</b>		<b>607</b>		
<b>Overall % of Total</b>		<b>54%</b>		<b>0%</b>		<b>0%</b>		<b>3%</b>		<b>6%</b>		<b>0%</b>		<b>0%</b>		<b>64%</b>		<b>36%</b>		<b>100%</b>	<b>65%</b>		<b>35%</b>		<b>100%</b>		

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprise	11/28/2018	2/6/2020
Breeze National Inc	9/17/2009	3/28/2012
Current Fire Protection	12/4/2018	1/29/2019
Deerpath Construction Corp	9/16/2009	7/13/2010
Eagle Scaffolding Services	10/22/2018	11/4/2019
Johnson Security Bureau	11/10/2018	10/3/2019
Par Environmental Corp	10/5/2009	11/10/2019

<b>GC/CM:</b>	Lend Lease
<b>Date Range:</b>	10/1/2021 - 12/31/2021
<b>As of :</b>	3/12/22

## Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount						
		M	W	L	MW	ML	WL	MWL	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#									
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%		
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Eagle Scaffolding Services Scaffolding Services	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Johnson Security Bureau Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Par Environmental Corporation Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
<b>Total Hours</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	
<b>Overall % of Total</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>	

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# Jerome L. Greene Science Center

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

**Owner Name:** Columbia University **Project:** Jerome L. Greene Science Center  
**Address:** 410 West 118th Street, NY, NY 10027 **Telephone:**  
**As of Date:** 12/31/2021 **Project Start:** 2/28/2011 **Project End:** In Progress

OWNER							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'	
Columbia University	NON	No	Owner			\$ 12,082,753	

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'	
<b>MWL:</b>								
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 10,896	\$ 10,896	
A Tech Electric Enterprises Inc	M	No	Electrical	Yes	\$ -	\$ 13,796	\$ 13,796	
Black Widow Termite & Pest Control	W-ESD	No	Pest Control	Yes	\$ -	\$ 1,550	\$ 1,550	
Cardosa Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 40,762	\$ 40,762	
CRStructure	M-ESD	No	General Contractor	Yes	\$ -	\$ 290,392	\$ 290,392	
Clancy Cullen Moving & Storage Co Inc	W	No	Moving & Relocation	Yes	\$ -	\$ 1,214	\$ 1,214	
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ -	\$ 2,792	\$ 2,792	
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 8,995	\$ 8,995	
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$ -	\$ 110,815	\$ 110,815	
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 101,373	\$ 101,373	
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 35,945	\$ 35,945	
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 278,636	\$ 278,636	
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 47,758	\$ 47,758	
MFH Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 41,938	\$ 41,938	
Platinum Electric Service Inc	L	No	Electrical	Yes	\$ -	\$ 3,067	\$ 3,067	
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 16,505	\$ 16,505	
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	\$ -	\$ 1,846	\$ 1,846	
Waldner's Business Environments	W	No	Supplies	Yes	\$ -	\$ 7,994	\$ 7,994	
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 644	\$ 644	
<b>NON:</b>								
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 4,893	\$ 4,893	
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 990	\$ 990	
Action Carting Environmental Servc	NON	No	Debris Removal	Yes	\$ -	\$ 1,047	\$ 1,047	
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 627,492	\$ 627,492	
Alight E	NON	No	Materials & Equipment	Yes	\$ -	\$ 422	\$ 422	
Airvel Airconditioning Coporation	NON	No	Mechanical	Yes	\$ -	\$ 3,630	\$ 3,630	
Aquaneering Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 19,923	\$ 19,923	
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 68,605	\$ 68,605	
Beckman Coulter Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 14,403	\$ 14,403	
BH Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 151,998	\$ 151,998	
Bioquell Inc	NON	No	Decontamination Services	Yes	\$ -	\$ 137,314	\$ 137,314	
Braker Biospin Corp	NON	No	Supplier	Yes	\$ -	\$ 4,019,530	\$ 4,019,530	
Braker Nano Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 145,430	\$ 145,430	
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	\$ -	\$ 96,020	\$ 96,020	
Central Moving & Storage Co	NON	No	U/M/PA Suppliers	Yes	\$ -	\$ 42,644	\$ 42,644	
City of New York Parks and Recreation	NON	No	Supplier	Yes	\$ -	\$ 26,000	\$ 26,000	
Coherent Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,641	\$ 29,641	
Cosmopolitan Construction	NON	No	General Contractor	Yes	\$ -	\$ 10,085	\$ 10,085	
Cryostar Industries Inc	NON	No	Scale Repair	Yes	\$ -	\$ 1,559	\$ 1,559	
Dandker Seiler & Douglas	NON	No	Furniture	Yes	\$ 62,809	\$ -	\$ 62,809	
CPM Builders Inc	NON	No	General Contractor	Yes	\$ -	\$ 2,104,355	\$ 2,104,355	
Engineer Supply	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 182	
FedEx	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 9	
Fibergrate Composite Structures Inc	NON	No	Flooring Resilient Tile	Yes	\$ -	\$ 21,484	\$ 21,484	
Formulatrix Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 600,192	\$ 600,192	
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	\$ -	\$ 40,850	\$ 40,850	
Gilbar Industries Inc	NON	No	HVAC	Yes	\$ -	\$ 15,525	\$ 15,525	
HB Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 50,289	\$ 50,289	
Heliman Construction Co Inc	NON	No	General Contractor	Yes	\$ -	\$ 1,177,637	\$ 1,177,637	
I.H. Weiss Co Ltd (Town House Specialty Cleaning Co	NON	No	Cleaning	Yes	\$ -	\$ 424	\$ 424	
JDL Trucking & Rigging Inc	NON	No	Trucking & Rigging	Yes	\$ -	\$ 2,400	\$ 2,400	
Jr Construction Corp.	NON	No	Construction	Yes	\$ -	\$ 4,658	\$ 4,658	
JWEISS LLC	NON	No	Supplier	Yes	\$ -	\$ 73,170	\$ 73,170	
Kewaunee Scientific Corporation	NON	No	Lab Furniture	Yes	\$ -	\$ 66,353	\$ 66,353	
Leica Microsystems Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 18,232	\$ 18,232	
LBG Enterprises LLC	NON	No	Supplier	Yes	\$ -	\$ 155,487	\$ 155,487	
Long Island Scientific	NON	No	Moving & Relocation	Yes	\$ -	\$ 19,590	\$ 19,590	
Lutron Serv Co Inc	NON	No	Electrical	Yes	\$ -	\$ 1,600	\$ 1,600	
Marathon Equipment Company (Delaware)	NON	No	Equipment	Yes	\$ -	\$ 84,747	\$ 84,747	
Mortech Manufacturing	NON	No	Supplier	Yes	\$ -	\$ 7,196	\$ 7,196	
Newport Corp	NON	No	Materials & Equipment	Yes	\$ -	\$ 49,132	\$ 49,132	
Olympus America Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 17,500	\$ 17,500	
Pacific Bio-Material Management Inc	NON	No	Appliances	Yes	\$ -	\$ 307,485	\$ 307,485	
Parker Interior Plantscape Inc	NON	No	Landscaping	Yes	\$ -	\$ 1,850	\$ 1,850	
Par-Kel International Inc	NON	No	Guard Service / Watchman	Yes	\$ -	\$ 5,797	\$ 5,797	
PBM LLC	NON	No	Cleaning	Yes	\$ -	\$ 5,417	\$ 5,417	
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 25,804	\$ 25,804	
Precision Micro Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 8,460	\$ 8,460	
Psychology Software Tools Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 2,500	\$ 2,500	
Puravive Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,707	\$ 29,707	
Rise Vision USA LLC	NON	No	Equipment	Yes	\$ -	\$ 4,944	\$ 4,944	
Scientific Equipment Product Service	NON	No	Moving & Relocation	Yes	\$ -	\$ 13,250	\$ 13,250	
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 315,226	\$ 315,226	
Signs of Success	NON	No	Signage	Yes	\$ -	\$ 1,530	\$ 1,530	
SCS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 192,910	\$ 192,910	
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 7,642	\$ 7,642	
Star Draperies Inc	NON	No	Window Treatment	Yes	\$ -	\$ 28,420	\$ 28,420	
Steris Corp	NON	No	Supplier	Yes	\$ -	\$ 72,746	\$ 72,746	
Technical Digital Services	NON	No	Digital Services	Yes	\$ -	\$ 180	\$ 180	
Technipast USA	NON	No	Supplier	Yes	\$ -	\$ 24,981	\$ 24,981	
The Sign Works Inc	NON	No	Signage	Yes	\$ -	\$ 7,539	\$ 7,539	
Valley City MFG	NON	No	Furniture	Yes	\$ 34,000	\$ -	\$ 34,000	
<b>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</b>					<b>Direct Spend Grand Total</b>	<b>\$ 96,809</b>	<b>\$ 12,082,926</b>	<b>\$ 12,082,753</b>
					<b>MWL Direct Spend Total</b>	<b>\$ -</b>	<b>\$ 1,016,918</b>	<b>\$ 1,016,918</b>
					<b>Non-MWL Direct Spend Total</b>	<b>\$ 96,809</b>	<b>\$ 11,066,008</b>	<b>\$ 11,065,835</b>
					<b>MWL % of Total</b>	<b>0%</b>	<b>8%</b>	<b>8%</b>

Date: 12/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

**Owner Name:** Columbia University **Project:** Jerome L. Greene Science Center  
**Address:** 410 West 118th Street, NY, NY 10027 **Telephone:**  
**As of Date:** 12/31/2021 **Project Start:** 2/28/2011 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 417,356,692

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692
<b>Direct Spend Grand Total</b>					\$ 6,722,424	\$ 445,313,393	\$ 417,356,692
<b>MWL Direct Spend Total</b>					\$ -	\$ -	\$ -
<b>Non-MWL Direct Spend Total</b>					\$ 6,722,424	\$ 445,313,393	\$ 417,356,692
<b>MWL % of Total</b>					<b>0%</b>	<b>0%</b>	<b>0%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

<b>Company Name:</b> Lend Lease	<b>Project:</b> Jerome L. Greene Science Center
<b>Trade:</b> Construction Management	<b>Contract:</b>
<b>Address:</b> 622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b> 212-939-9580
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 2/28/2011 <b>Project End:</b> In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
<b>MWL:</b>							
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 19,795,144	\$ 19,795,144
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 1,835	\$ 1,835
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ -	\$ 1,187,673	\$ 1,187,673
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 2,942,310	\$ 2,942,310
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 68,492	\$ 68,492
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 1,112,389	\$ 1,112,389
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,167,998	\$ 2,167,998
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	\$ -	\$ 23,614	\$ 23,614
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 10,632,678	\$ 10,632,678
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,594	\$ 4,594
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ -	\$ 3,231,176	\$ 3,231,176
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 2,332,254	\$ 2,332,254
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 20,887	\$ 20,887
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,349,760	\$ 1,349,760
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 634,132	\$ 634,132
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 86,311	\$ 86,311
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 2,977	\$ 2,977
Morell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	\$ -	\$ 1,379,934	\$ 1,379,934
New York Concrete	W-ESD	No	Concrete	Yes	\$ -	\$ 482,707	\$ 482,707
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 3,879,082	\$ 3,879,082
<b>NON:</b>							
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	\$ -	\$ 114,060	\$ 114,060
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 46,147	\$ 46,147
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	\$ -	\$ 17,009,428	\$ 17,009,428
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	\$ -	\$ 5,418,876	\$ 5,418,876
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	\$ -	\$ 1,644,213	\$ 1,644,213
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 1,006,114	\$ 1,006,114
Gives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 31,550,568	\$ 31,550,568
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ -	\$ 2,838,851	\$ 2,838,851
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,251,997	\$ 3,251,997
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Clear & Prep Site	Yes	\$ -	\$ 35,420	\$ 35,420
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 1,211,301	\$ 1,211,301
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 20,813,193	\$ 20,813,193
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 36,032,282	\$ 36,032,282
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 678,094	\$ 678,094
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	\$ -	\$ 122,863	\$ 122,863
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 786,302	\$ 786,302
H.S.E. System Inc (Metropolitan Enterprises Inc)	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 19,259	\$ 19,259
Intricate Construction	NON	No	Clear & Prep Site	Yes	\$ -	\$ 36,948	\$ 36,948
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 16,023,648	\$ 16,023,648
Island Acoustics	NON	No	Fire Protection Systems	Yes	\$ -	\$ 101,104	\$ 101,104
Jantile Inc	NON	No	Ceramic Tile	Yes	\$ -	\$ 2,269,407	\$ 2,269,407
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipment	Yes	\$ -	\$ 147,572	\$ 147,572
McKeon Door East	NON	No	Overhead Doors	Yes	\$ -	\$ 891,273	\$ 891,273
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	Yes	\$ -	\$ 4,975,517	\$ 4,975,517
MW Mechanical Inc	NON	Yes	Mechanical	Yes	\$ -	\$ 62,228,983	\$ 62,228,983
Navillus Tile Inc	NON	No	Polished Concrete	Yes	\$ -	\$ 360,842	\$ 360,842
Navillus Tile Inc	NON	No	Masonry	Yes	\$ -	\$ 3,334,982	\$ 3,334,982
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 444,519	\$ 444,519
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 4,131,223	\$ 4,131,223
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 691,497	\$ 691,497
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,027,552	\$ 4,027,552
Post Road Iron Works	NON	No	Metal Work	Yes	\$ -	\$ 4,093,049	\$ 4,093,049
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ -	\$ 6,617,522	\$ 6,617,522
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 10,064,656	\$ 10,064,656
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 14,440,506	\$ 14,440,506
Siemens Industry Inc	NON	No	Electrical	Yes	\$ -	\$ 20,491	\$ 20,491
Skanska	NON	No	Clear & Prep Site	Yes	\$ -	\$ 437,827	\$ 437,827
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 42,306	\$ 42,306
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	\$ -	\$ 105,204	\$ 105,204
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 2,589,742	\$ 2,589,742
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 511,499	\$ 511,499
Walters LLC	NON	No	Metal Stairs	Yes	\$ -	\$ 6,039,083	\$ 6,039,083
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 28,488,897	\$ 28,488,897
WDF Inc	NON	No	Drywall	Yes	\$ -	\$ 8,150	\$ 8,150
WDF Inc	NON	No	Plumbing	Yes	\$ -	\$ 4,170	\$ 4,170
WDF Inc	NON	No	Misc. Metal	Yes	\$ -	\$ 45,269	\$ 45,269
Winsafe Corp	NON	No	Window Washing Equipment	Yes	\$ -	\$ 271,870	\$ 271,870
<b>Tier II Grand Total</b>					\$ -	\$ 347,360,224	\$ 346,726,322
<b>MWL Tier II Total</b>					\$ -	\$ 51,335,947	\$ 51,335,947
<b>Non-MWL Tier II Total</b>					\$ -	\$ 296,024,276	\$ 295,390,375
<b>MWL % of Tier II</b>					<b>0%</b>	<b>12%</b>	<b>12%</b>

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2021



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center Synapse
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	2/28/2011
		<b>Project End:</b>	In Progress

<b>COMPANY (Tier I)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 389,626	\$ 389,626

<b>SUBCONTRACTORS (Tier II)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Forest Electric	NON	No	Electrical Corporation	Yes	\$ -	\$ 148,488	\$ 148,488
Post Road Iron Works	NON	No	Miscellaneous Metal	Yes	\$ -	\$ 235,380	\$ 235,380
<b>Tier II Grand Total</b>					\$ -	\$ 383,868	\$ 383,868
<b>MWL Tier II Total</b>					\$ -	\$ -	\$ -
<b>Non-MWL Tier II Total</b>					\$ -	\$ 383,868	\$ 383,868
<b>MWL % of Tier I</b>					0%	0%	0%

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Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	Cives Corp	<b>Project:</b>	Jerome L. Greene Science Center
<b>Trade:</b>	Structural Steel	<b>Contract:</b>	
<b>Address:</b>	8 Church Street, Gouverneur, NY 13642	<b>Telephone:</b>	315-287-2200
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	2/28/2011
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 28,270,835	\$ 31,550,568	\$ 31,550,568

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 276,449	\$ 230,714	\$ 230,714
Baco Enterprises Inc	L	No	Safety/Slurry	Yes	\$ 102,900	\$ 130,340	\$ 130,340
Commonwealth Metal Co	W-ESD	No	Structural Steel Material	Yes	\$ 816,232	\$ 862,145	\$ 862,145
Kiwi Steel Corp	M-ESD	No	Installation of Deck & Studs	Yes	\$ 1,573,600	\$ 1,492,849	\$ 1,492,849
L&M Fabrication & Machine Inc	W-ESD	No	Exterior Intumescent Columns	Yes	\$ 400,000	\$ 410,982	\$ 410,982
RKL Building Specialties Co Inc	W-ESD	No	Field Bolts	Yes	\$ -	\$ 278,110	\$ 278,110
Powell Steel Corp	M-ESD	No	Structural Steel Beams	Yes	\$ -	\$ 439,775	\$ 439,775
<b>Tier III Grand Total</b>					\$ 3,169,181	\$ 3,844,915	\$ 3,844,915
<b>MWL Tier III Total</b>					\$ 3,169,181	\$ 3,844,915	\$ 3,844,915
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					11%	12%	12%

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Date: 12/31/2021



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

**Schedule M3**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	MW Mechanical Inc	<b>Contract:</b>	
<b>Trade:</b>	HVAC	<b>Telephone:</b>	718-961-6634
<b>Address:</b>	622 West 132nd Street, New York, NY 10027	<b>Project Start:</b>	2/25/2013
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MW Mechanical Inc	NON	Yes	HVAC	\$ 55,975,000	\$ 62,228,983	\$ 62,228,983

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ 11,000,000	\$ 11,932,486	\$ 11,932,486
FW Sims Inc	W-ESD	No	HVAC-Piping	Yes	\$ 14,590,000	\$ 16,912,472	\$ 16,912,472
Mate Matura & Sons Inc	W-ESD	No	Insulation	Yes	\$ 2,300,000	\$ 2,623,213	\$ 2,623,213
Yuen Ling Enterprises Inc	M-ESD	No	HVAC-Equipment & Rigging	Yes	\$ 1,000,000	\$ 1,534,239	\$ 1,534,239
Cassone Leasing Inc	W-ESD	No	Equipment Rental & Leasing	Yes	\$ -	\$ 659	\$ 659
Safety & Quality Plus Inc	W-ESD	No	Safety Consultant	Yes	\$ -	\$ 343,719	\$ 343,719
Safety & Environmental	M-ESD	No	Safety Consultant	Yes	\$ -	\$ 124,160	\$ 124,160
<b>Tier III Grand Total</b>					\$ 28,890,000	\$ 33,470,948	\$ 33,470,948
<b>MWL Tier III Total</b>					\$ 28,890,000	\$ 33,470,948	\$ 33,470,948
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					52%	54%	54%

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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

<b>CM Name:</b> Lend Lease	
<b>Company Name:</b> Otis Elevator Company	<b>Project:</b> Jerome L. Greene Science Center
<b>Trade:</b> Elevators	<b>Contract:</b>
<b>Address:</b> One Odell Plaza, Suite 120, Yonkers, NY 10701	<b>Telephone:</b> 973-575-3107
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 4/20/2012 <span style="margin-left: 100px;"><b>Project End:</b> In Progress</span>

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Otis Elevator Company	NON	No	Elevators	\$ 3,900,000	\$ 4,131,223	\$ 4,131,223

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Concept Elevator Group LLC	M-ESD	No	Cab and Entrance Fabrication	Yes	\$ 674,839	\$ 739,014	\$ 739,014	
					Tier III Grand Total	\$ 674,839	\$ 739,014	\$ 739,014
					MWL Tier III Total	\$ 674,839	\$ 739,014	\$ 739,014
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	17%	18%	18%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Island Acoustics	<b>Contract:</b>	
<b>Trade:</b>	Carpentry	<b>Telephone:</b>	631-234-4500
<b>Address:</b>	518 Johnson Ave Bohemia, NY 11716	<b>Project Start:</b>	3/12/2013
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island Acoustics	NON	No	Carpentry	\$ 14,250,000	\$ 16,124,752	\$ 16,124,752

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CenterSpan	W-ESD	No	Lathing	Yes	\$ 478,896	\$ 450,285	\$ 450,285
Beamstop'r	W	No	Laser Curtains	Yes	\$ -	\$ 197,164	\$ 197,164
Green Depot	W-ESD	No	Materials	Yes	\$ 3,049,535	\$ 1,573,367	\$ 1,573,367
AIW	MW-ESD	No	Manlifts	Yes	\$ 93,600	\$ 86,965	\$ 86,965
Halmark	W-ESD	No	Finishing	Yes	\$ -	\$ 20,226	\$ 20,226
Firestop Solutions	W	No	Firestopping	Yes	\$ -	\$ 97,976	\$ 97,976
<b>Tier III Grand Total</b>					\$ 3,622,031	\$ 2,425,983	\$ 2,425,983
<b>MWL Tier III Total</b>					\$ 3,622,031	\$ 2,425,983	\$ 2,425,983
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					25%	15%	15%

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**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Forest Electric	<b>Contract:</b>	
<b>Trade:</b>	Electrical	<b>Address:</b>	2 Penn Plaza New York, NY 10121
<b>Address:</b>	2 Penn Plaza New York, NY 10121	<b>Telephone:</b>	212-318-1500
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	5/1/2013
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Forest Electric	NON	No	Electrical	\$ 31,000,000	\$ 36,032,282	\$ 36,032,282

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Belle Lighting	M-ESD	No	Lighting Material Supplier	Yes	\$ 9,735,705	\$ 10,481,341	\$ 10,481,341
Dumont Electrical Inc	M-ESD	No	Electrical Material Supplier	Yes	\$ 975	\$ 975	\$ 975
Smith EI-DIS Co, Inc	L	No	Electrical Material Supplier	Yes	\$ 4,161	\$ 146,703	\$ 146,703
Turtle & Hughes	W-ESD	No	Electrical Material Supplier	Yes	\$ 80,541	\$ 853,947	\$ 853,947
Act Electrical & Data	W-ESD	No	Electrical Material Supplier	Yes	\$ -	\$ 80,114	\$ 80,114
Montana Datacom	W-ESD	No	Electrical Material Supplier	Yes	\$ -	\$ 170,758	\$ 170,758
Atlas Switch Co Inc	W	No	Electrical Material Supplier	Yes	\$ -	\$ 600	\$ 600
LB Electric Supply Co.	W-ESD	No	Electrical Material Supplier	Yes	\$ -	\$ 28,338	\$ 28,338
<b>Tier III Grand Total</b>					\$ 9,821,382	\$ 11,762,776	\$ 11,762,776
<b>MWL Tier III Total</b>					\$ 9,821,382	\$ 11,762,776	\$ 11,762,776
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					32%	33%	33%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Navillus Tile Inc	<b>Contract:</b>	
<b>Trade:</b>	Masonry	<b>Telephone:</b>	212-750-1808
<b>Address:</b>	575 5th Ave 29th Floor, New York, NY 10017	<b>Project Start:</b>	11/20/2012
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Navillus Tile Inc	NON	No	Masonry	\$ 6,200,000	\$ 3,695,824	\$ 3,695,824

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CD Construction & Design	M-ESD	No	Masonry Supply	Yes	\$ 500,000	\$ 322,323	\$ 322,323
CFS Steel Co	L	No	Rebar Supplier	Yes	\$ 40,000	\$ 32,855	\$ 32,855
Blue Works Inc	M-ESD	No	Drafting	Yes	\$ 10,000	\$ 10,438	\$ 10,438
Casa Redimix	L	No	Concrete	Yes	\$ 10,000	\$ 5,769	\$ 5,769
Tier III Grand Total					\$ 560,000	\$ 371,385	\$ 371,385
MWL Tier III Total					\$ 560,000	\$ 371,385	\$ 371,385
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					9%	10%	10%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	B&G Electrical Contractors of NY	<b>Contract:</b>	
<b>Trade:</b>	Electrical	<b>Telephone:</b>	631-669-6000
<b>Address:</b>	7100 New Horizons Blvd. N. Amityville, NY 11701	<b>Project Start:</b>	9/13/2013
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
B&G Electrical Contractors of NY	NON	No	Electrical	\$ 12,625,000	\$ 17,009,428	\$ 17,009,428

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
G & G Electrical Supply	L	No	Relay Racks, Ladder Rack and Assoc	Yes	\$ 340,000	\$ 7,594	\$ 7,594
Montana Datacom	W-ESD	No	Innerduct, Firestop, J-Hooks & Consumables	Yes	\$ -	\$ 175,497	\$ 175,497
Turtle & Hughes	W-ESD	No	Conduit & Support Hardware	Yes	\$ 500,000	\$ 967,729	\$ 967,729
Benfield	L	No	Relay Racks, Ladder Rack and Assoc	Yes	\$ -	\$ 4,178	\$ 4,178
NON:							
Geocomp Consulting	NON	No	Noise Control & Mitigation	Yes	\$ 5,700	\$ 8,100	\$ 8,100
<b>Tier III Grand Total</b>					<b>\$ 845,700</b>	<b>\$ 1,163,098</b>	<b>\$ 1,163,098</b>
<b>MWL Tier III Total</b>					<b>\$ 840,000</b>	<b>\$ 1,154,998</b>	<b>\$ 1,154,998</b>
<b>Non-MWL Tier III Total</b>					<b>\$ 5,700</b>	<b>\$ 8,100</b>	<b>\$ 8,100</b>
<b>MWL % of Tier II</b>					<b>7%</b>	<b>7%</b>	<b>7%</b>

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2021





**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Bauerschmidt & Sons Inc	<b>Contract:</b>	
<b>Trade:</b>	Architectural Woodworking	<b>Telephone:</b>	718-528-3500
<b>Address:</b>	11920 Merrick Blvd, Jamaica, NY 11434	<b>Project Start:</b>	2/28/2011
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bauerschmidt & Sons Inc	NON	No	Architectural Woodworking	\$ 4,550,000	\$ 5,418,876	\$ 5,418,876

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ -	\$ 153,553	\$ 153,553
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Finish Hardware	Yes	\$ -	\$ 46,795	\$ 46,795
Rugby Architectural Building	L	No	Decorative Surfacing, Doors, and Millwork	Yes	\$ -	\$ 102,121	\$ 102,121
<b>NON:</b>							
Manhattan Laminates	NON	No	Distributor of Laminate, Woodworking Products & Hardwood Supplies	Yes	\$ -	\$ 229,628	\$ 229,628

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	<b>Tier III Grand Total</b>	\$ -	\$ 532,097	\$ 532,097
	<b>MWL Tier III Total</b>	\$ -	\$ 302,469	\$ 302,469
	<b>Non-MWL Tier III Total</b>	\$ -	\$ 229,628	\$ 229,628
	<b>MWL % of Tier II</b>	0%	6%	6%

Date: 12/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Jantile Inc	<b>Contract:</b>	
<b>Trade:</b>	Ceramic Tile	<b>Telephone:</b>	718-655-5450
<b>Address:</b>	3960 Merritt Avenue, Bronx, NY 10466	<b>Project Start:</b>	2/28/2011
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jantile Inc	NON	No	Ceramic Tile	\$ 2,230,000	\$ 2,269,407	\$ 2,269,407

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ 8,798	\$ 8,351	\$ 8,351
J and BB Tiles Corporation	MW-ESD	No	Supplier	Yes	\$ -	\$ 57,630	\$ 57,630
<b>Tier III Grand Total</b>					\$ 8,798	\$ 65,981	\$ 65,981
<b>MWL Tier III Total</b>					\$ 8,798	\$ 65,981	\$ 65,981
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					0%	3%	3%

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**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

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Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Elite Interiors Systems Inc	<b>Contract:</b>	
<b>Trade:</b>	Carpentry / Drywall	<b>Telephone:</b>	718-401-3706
<b>Address:</b>	79 Alexander Ave Bronx, NY 10454	<b>Project Start:</b>	2/28/2011
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Elite Interiors Systems Inc	L	No	Carpentry / Drywall	\$ 9,400,000	\$ 10,637,272	\$ 10,637,272

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Evergreen Architectural Arts	NON	No	Acoustic Plaster	Yes	\$ -	\$ 268,661	\$ 268,661
Direct Service Installers	NON	No	Salisbury Lockers - Installation	Yes	\$ -	\$ 17,000	\$ 17,000
Capital Construction Systems Inc	NON	No	Black Iron Installation	Yes	\$ 173,491	\$ 210,108	\$ 210,108
<b>Tier III Grand Total</b>					<b>\$ 173,491</b>	<b>\$ 495,769</b>	<b>\$ 495,769</b>
<b>MWL Tier III Total</b>					<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Non-MWL Tier III Total</b>					<b>\$ 173,491</b>	<b>\$ 495,769</b>	<b>\$ 495,769</b>
<b>MWL % of Tier II</b>					<b>0%</b>	<b>0%</b>	<b>0%</b>

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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Eagle One Roofing Contractors Inc	Contract:	
Trade:	Roofing	Telephone:	718-626-2108
Address:	18-60 45th Street Astoria, New York 11105	Project Start:	2/28/2011
As of Date:	12/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Eagle One Roofing Contractors Inc	NON	No	Roofing	\$ 3,550,000	\$ 2,838,851	\$ 2,838,851

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Center Sheet Metal	W-ESD	No	Supplier	Yes	\$ 200,000	\$ 124,616	\$ 124,616
<b>Tier III Grand Total</b>					\$ 200,000	\$ 124,616	\$ 124,616
<b>MWL Tier III Total</b>					\$ 200,000	\$ 124,616	\$ 124,616
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					6%	4%	4%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

<b>CM Name:</b>	F. W. Sims Inc.	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	F. W. Sims Inc.	<b>Contract:</b>	
<b>Trade:</b>	HVAC	<b>Telephone:</b>	631-491-1441
<b>Address:</b>	101 Otis Steel, West Babylon, NY 11704	<b>Project Start:</b>	
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F. W. Sims Inc.	NON	No	HVAC	\$ 14,590,000	\$ 16,912,472	\$ 16,912,472

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
New York Plumbing Supply	M	No	Supplier	Yes	\$ 300,000	\$ 40,600	\$ 40,600	
NON								
Geocomp Engineering	NON	No	Engineering	Yes	\$ 3,900	\$ 3,900	\$ 3,900	
Manhattan Surveying	NON	No	Surveyor	Yes	\$ 10,000	\$ 35,314	\$ 35,314	
Aalco Transport & Storage	NON	No	Storage	Yes	\$ 50,000	\$ 50,000	\$ 50,000	
SRS Enterprises Inc.	NON	No	Equipment Supplier	Yes	\$ 435,000	\$ 266,150	\$ 266,150	
Vibration Products, Inc.	NON	No	Equipment Supplier	Yes	\$ 205,000	\$ 107,000	\$ 107,000	
Interstate Chemical Company	NON	No	Supplier	Yes	\$ 6,188	\$ 6,188	\$ 6,188	
Ferguson Enterprises	NON	No	Supplier	Yes	\$ 26,833	\$ 25,632	\$ 25,632	
Gotham Pips Supply	NON	No	Supplier	Yes	\$ 20,253	\$ 49,236	\$ 49,236	
Cleary Machinery	NON	No	Supplier	Yes	\$ 14,715	\$ 21,545	\$ 21,545	
Nefco	NON	No	Supplier	Yes	\$ 1,580	\$ 8,256	\$ 8,256	
Industrial Threaded Products Corp	NON	No	Supplier	Yes	\$ 2,915	\$ 2,915	\$ 2,915	
<b>Tier III Grand Total</b>					\$ 1,076,384	\$ 616,736	\$ 616,736	
<b>MWL Tier III Total</b>					\$ 300,000	\$ 40,600	\$ 40,600	
<b>Non-MWL Tier III Total</b>					\$ 776,384	\$ 576,136	\$ 576,136	
<b>MWL % of Tier III</b>					2%	0%	0%	

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**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Champion Metal & Glass Inc	<b>Project:</b> Jerome L. Greene Science Center
<b>Trade:</b>	Ornamental Metal	<b>Contract:</b>
<b>Address:</b>	130 Motor Parkway, Hauppauge, NY 11788	<b>Telephone:</b> 631-254-2560
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b> 2/28/2011 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Ornamental Metal	\$ 1,200,000	\$ 1,644,213	\$ 1,644,213

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
The Steel Supply Co Inc	W-ESD	No	Supplier of SS Products	Yes	\$ 1,685	\$ 1,685	\$ 1,685
<b>Tier III Grand Total</b>					\$ 1,685	\$ 1,685	\$ 1,685
<b>MWL Tier III Total</b>					\$ 1,685	\$ 1,685	\$ 1,685
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					0%	0%	0%

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**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
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Schedule M3

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	Champion Metal & Glass Inc	<b>Project:</b>	Jerome L. Greene Science Center
<b>Trade:</b>	Glazing	<b>Contract:</b>	
<b>Address:</b>	130 Motor Parkway, Hauppauge, NY 11788	<b>Telephone:</b>	631-254-2560
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	2/28/2011
		<b>Project End:</b>	In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Glazing	\$ 1,275,000	\$ 1,006,114	\$ 1,006,114

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Superior Steel Door & Trim Co	W-ESD	No	Steel Partitions & Doors	Yes	\$ 54,800	\$ 43,840	\$ 43,840
GMD Industries	M	No	Sandblast Glass	Yes	\$ 1,648	\$ 1,648	\$ 1,648
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silglaze	Yes	\$ 463	\$ 463	\$ 463
<i>NON:</i>							
AES Architectural Entrance Systems	NON	No	Automatic Doors	Yes	\$ 56,000	\$ 58,000	\$ 58,000
F&O Finishing	NON	No	Touch ups on Powder coated bollards	Yes	\$ 1,600	\$ 1,600	\$ 1,400
<b>Tier III Grand Total</b>					\$ 114,511	\$ 105,551	\$ 105,351
<b>MWL Tier III Total</b>					\$ 56,911	\$ 45,951	\$ 45,951
<b>Non-MWL Tier III Total</b>					\$ 57,600	\$ 59,600	\$ 59,400
<b>MWL % of Tier II</b>					4%	5%	5%

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Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

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Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Jerome L. Greene Science Center
<b>Company Name:</b>	Modulo 3 Corporation DBA Unifor	<b>Contract:</b>	
<b>Trade:</b>	Glass and Glazing	<b>Telephone:</b>	212-673-3434
<b>Address:</b>	149 Fifth Avenue, New York NY 10010	<b>Project Start:</b>	2/28/2011
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	\$ 5,167,874	\$ 4,975,517	\$ 4,975,517

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
All State Office Furniture Technicians	M	No	Delivery and Installation	Yes	\$ 875,000	\$ 1,357,069	\$ 1,357,069
NON:							
Workplace Installation Group	NON	No	Delivery and Installation	Yes	\$ 138,260	\$ 138,260	\$ 138,260
TGI Installation	NON	No	Delivery and Installation	Yes	\$ 54,958	\$ 38,192	\$ 38,192
<b>Tier III Grand Total</b>					\$ 1,068,218	\$ 1,533,521	\$ 1,533,521
<b>MWL Tier III Total</b>					\$ 875,000	\$ 1,357,069	\$ 1,357,069
<b>Non-MWL Tier III Total</b>					\$ 193,218	\$ 176,452	\$ 176,452
<b>MWL % of Tier II</b>					17%	27%	27%

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GC/CM:	Lend Lease
Date Range:	8/1/2008 - 12/31/2021
As of:	3/12/22

**Jerome L. Greene Science Center  
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	Workforce Breakdown								Total Hours			Headcount													
		M	W	L	MW	ML	WL	MWL	Hrs	%	Hrs	%	Hrs	%	#	%	#									
Tier I (Direct)	Lend Lease (US) Construction LMB Inc. Construction Management	3,540	16%	808	4%	100	0%	48	0%	2,457	11%	0	0%	10	0%	6,962	32%	14,963	68%	21,925	32	53%	28	47%	60	
	Bauerschmidt & Sons Millwork	1,851	12%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,851	12%	13,802	88%	15,653	1	4%	25	96%	26	
	B&G Electric Electrical	19,117	18%	1,942	2%	966	1%	1,946	2%	4,914	5%	0	0%	0	0%	28,884	27%	79,287	73%	108,171	45	33%	91	67%	136	
	Cardozo Plumbing Plumbing	32,654	26%	0	0%	1,649	1%	5,264	4%	5,733	5%	1,225	1%	0	0%	46,525	37%	77,589	63%	124,113	26	31%	57	69%	83	
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	1,671	22%	0	0%	0	0%	0	0%	327	4%	0	0%	0	0%	1,998	26%	5,723	74%	7,721	15	32%	32	68%	47	
	Cives Steel Superstructure Steel	47,566	29%	56	0%	1,821	1%	0	0%	2,626	2%	0	0%	0	0%	52,068	32%	111,885	68%	163,953	99	33%	204	67%	303	
	Creative Construction Services Safety Equipment	9,838	48%	96	0%	0	0%	3,323	16%	499	2%	0	0%	767	4%	14,522	71%	5,997	29%	20,519	37	90%	4	10%	41	
	Eagle One Roofing Contractors Inc Roofing	8,674	36%	81	0%	0	0%	2,120	9%	3,244	13%	0	0%	0	0%	14,118	58%	10,173	42%	24,291	56	60%	38	40%	94	
	Elite Interiors Inc Drywall, Resilient Flooring & Base	53	21%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	53	21%	199	79%	252	2	25%	6	75%	8	
	Fine Group Painting & Instrumentation	27,238	72%	0	0%	0	0%	8	0%	444	1%	0	0%	0	0%	27,690	73%	10,094	27%	37,784	48	77%	14	23%	62	
	Five Star Electrical Electrical	12,305	8%	198	0%	152	0%	384	0%	3,453	2%	0	0%	1,684	1%	18,175	12%	136,379	88%	154,554	38	21%	145	79%	183	
	Forest Electric Electrical	46,104	25%	0	0%	0	0%	312	0%	2,335	1%	0	0%	0	0%	48,750	26%	137,606	74%	186,356	49	34%	97	66%	146	
	Fresh Meadow HVAC Systems	1,352	46%	0	0%	0	0%	0	0%	136	5%	0	0%	0	0%	1,488	50%	1,460	50%	2,948	12	44%	15	56%	27	
	Hi Tech Data Raised Access Flooring	297	10%	1,002	33%	0	0%	0	0%	25	1%	0	0%	0	0%	1,324	43%	1,726	57%	3,050	7	64%	4	36%	11	
	Island Acoustics Acoustics	58,183	52%	8	0%	2,294	2%	1,732	2%	4,017	4%	0	0%	4,956	4%	71,189	64%	40,705	36%	111,894	72	53%	64	47%	136	
	Jantile Inc. Ceramic Tile	8,147	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8,147	59%	5,729	41%	13,876	10	48%	11	52%	21	
	Metropolitan Enterprises Scaffolding	1,346	54%	0	0%	0	0%	0	0%	14	1%	0	0%	0	0%	1,360	55%	1,126	45%	2,485	33	60%	15	31%	48	
	Morell Brown Corp. Fireproofing	9,614	91%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	9,614	91%	1,008	9%	10,622	12	92%	1	8%	13	
	Navillus Contracting Masonry	42,824	50%	0	0%	0	0%	797	1%	12,199	14%	0	0%	0	0%	55,820	65%	29,456	35%	85,275	170	55%	137	45%	307	
	Nets That Work Safety Equipment	1,252	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,252	52%	1,177	48%	2,429	4	33%	8	67%	12	
	Otis Elevators Elevators	6,203	30%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	6,203	30%	14,734	70%	20,937	15	25%	46	75%	61	
	Platinum Terrazzo, Inc. Ceramic Tile	10,781	55%	0	0%	0	0%	0	0%	79	0%	0	0%	0	0%	10,860	56%	8,666	44%	19,526	16	55%	13	45%	29	
	Rael Automatic Sprinkler Dewatering	1,148	3%	0	0%	0	0%	0	0%	49	0%	0	0%	0	0%	1,197	3%	43,466	97%	44,663	8	11%	65	89%	73	
	RCC Concrete Above Grade Concrete	22,640	46%	107	0%	73	0%	243	0%	542	1%	0	0%	0	0%	23,604	48%	25,591	52%	49,194	76	31%	170	69%	246	
	Siemens HVAC Systems	8,770	18%	701	1%	0	0%	208	0%	0	0%	0	0%	0	0%	9,678	20%	39,699	80%	49,376	12	20%	47	80%	59	
	Unifor Glass and Glazing	16,168	98%	0	0%	208	1%	0	0%	0	0%	0	0%	0	0%	16,376	99%	139	1%	16,515	28	97%	1	3%	29	
	United Builder Supply Host	4,569	52%	16	0%	0	0%	0	0%	0	0%	0	0%	0	0%	4,585	52%	4,162	48%	8,747	55	59%	39	41%	94	
	Feature Walters Dewatering	27,344	60%	0	0%	0	0%	0	0%	270	1%	0	0%	0	0%	27,614	60%	18,246	40%	45,860	29	63%	17	37%	46	
	WDF Piping/Sheetmetal	71,259	33%	1,533	1%	3,127	1%	301	0%	4,022	2%	0	0%	864	0%	81,106	38%	132,448	62%	213,553	139	38%	227	62%	366	
<b>Total Hours</b>		<b>502,503</b>	<b>32%</b>	<b>6,546</b>	<b>0%</b>	<b>10,389</b>	<b>1%</b>	<b>16,684</b>	<b>1%</b>	<b>47,382</b>	<b>3%</b>	<b>1,225</b>	<b>0%</b>	<b>8,280</b>	<b>1%</b>	<b>593,008</b>	<b>38%</b>	<b>973,230</b>	<b>62%</b>	<b>1,566,237</b>	<b>1,146</b>	<b>41%</b>	<b>1,621</b>	<b>59%</b>	<b>2,767</b>	<b>100%</b>

\* Denotes active contractors  
 † Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Bauerschmidt & Sons	10/17/2015	5/27/2019
B&G Electric	3/27/2014	11/1/2017
Cardozo Plumbing Corp	2/27/2013	6/27/2017
Champion Metal and Glass	11/11/2015	10/31/2018
Cives Corp	6/30/2012	9/5/2015
Creative Construction Services	4/21/2013	3/9/2016
Eagle One Roofing Contractors Inc	4/30/2013	7/31/2017
Elite Interiors Inc	6/9/2017	9/1/2017
Fine Painting & Decorating Company Inc	8/12/2013	11/5/2017
Five Star Electrical	6/7/2013	3/7/2018
Forest Electric	7/18/2013	12/13/2017
Fresh Meadow	5/2/2017	2/24/2018
Hi Tech Data	7/12/2015	8/13/2017
Island Acoustics	9/13/2013	10/3/2017
Jantile Inc	3/8/2015	1/1/2017
Metropolitan Enterprises	3/11/2013	6/15/2014
Morell Brown Corp	8/1/2013	1/30/2015
Navillus Contracting	8/25/2013	6/28/2014
Nets That Work	9/1/2013	8/12/2014
Otis Elevators	9/6/2013	8/24/2017
Platinum Terrazzo Inc	3/28/2015	1/4/2017
Rael Automatic Sprinkler	1/1/2011	7/18/2015
RCC Concrete Corp	1/30/2013	9/19/2017
Siemens	4/3/2014	11/12/2017
Unifor	9/30/2015	8/23/2016
Universal Builders Supply	4/29/2013	11/20/2017
Walters LLC	5/12/2013	9/24/2016
WDF	7/24/2013	9/26/2017

GC/CM: Lend Lease  
 Date Range: 10/1/2021 - 12/31/2021  
 As of: 3/12/22

**Jerome L. Greene Science Center  
 SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount			
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	MW	% <sup>1</sup>	ML	% <sup>1</sup>	WL	% <sup>1</sup>	MWL	% <sup>1</sup>	Hrs	Total MWL	% <sup>1</sup>	Non-MWL	% <sup>1</sup>	Total	
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
Tier II	Bauerschmidt & Sons Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	B&G Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Eagle One Roofing Contractors Inc Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Elite Interiors Inc Drywall, Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Forest Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Fresh Meadow HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Island Acoustics Acoustics	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
<b>Total Hours</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>
<b>Overall % of Total</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>

\* Denotes active contractors  
<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# EPA Clean Diesel



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

<b>Owner Name:</b> Columbia University	<b>Project:</b> EPA Clean Diesel
<b>Address:</b> 410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 5/1/2009 <span style="float:right"><b>Project End:</b> Work Completed 11/2011</span>

<b>OWNER</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 613,907

<b>DIRECT SPEND VENDORS (Tier I)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Arpielle Equipment	NON	No	Equipment Supplier	Yes	\$ 35,355	\$ 35,355	\$ 35,355
Edward Ehrbar	NON	No	Equipment Supplier	Yes	\$ -	\$ 71,294	\$ 71,294
Foley	NON	No	Equipment Supplier	Yes	\$ 73,733	\$ 93,733	\$ 93,733
H O Penn Machinery	NON	No	Equipment Supplier	Yes	\$ 75,160	\$ 105,202	\$ 105,202
Kalbro	NON	No	Equipment Supplier	Yes	\$ 478,462	\$ 308,323	\$ 308,323
<b>Direct Spend Grand Total</b>					\$ 662,710	\$ 613,907	\$ 613,907
<b>MWL Direct Spend Total</b>					\$ -	\$ -	\$ -
<b>Non-MWL Direct Spend Total</b>					\$ 662,710	\$ 613,907	\$ 613,907
<b>MWL % of Total</b>					<b>0%</b>	<b>0%</b>	<b>0%</b>

Date: 12/31/2021

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Open Space



SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Open Space
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	7/10/2013
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 16,892,219

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219
MWL % of Total	0%	0%	0%

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M2

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Open Space
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	7/10/2013
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
<b>MWL:</b>								
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 15	\$ 15	
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 2,412	\$ 2,412	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 54,195	\$ 54,195	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,163	\$ 2,163	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 342	\$ 342	
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 161	\$ 161	
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 224	\$ 224	
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 166	\$ 166	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 60,531	\$ 60,531	
MFM Contracting Corp	L	No	Sitework	Yes	\$ -	\$ 17,664	\$ 17,664	
MFM Contracting Corp	L	No	Foundation Concrete	Yes	\$ -	\$ 11,016	\$ 11,016	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 60,799	\$ 60,799	
<b>NON:</b>								
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,116,585	\$ 1,116,585	
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ 1,007,250	\$ 1,169,639	\$ 1,169,639	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,244	\$ 3,244	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	\$ -	\$ 513	\$ 513	
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 695	\$ 695	
Intricate Construction	NON	No	Sitework	Yes	\$ -	\$ 8,923,762	\$ 8,923,762	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 2,195	\$ 2,195	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 992,502	\$ 992,502	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 939	\$ 939	
Skanska	NON	No	Sitework	Yes	\$ -	\$ 91,219	\$ 91,219	
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 57,137	\$ 57,137	
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	\$ -	\$ 1,448,920	\$ 1,448,920	
True North Surveying LLC	NON	No	Surveying	Yes	\$ -	\$ 9,450	\$ 9,450	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 6,727	\$ 6,727	
					<b>Tier II Grand Total</b>	<b>\$ 1,007,250</b>	<b>\$ 14,033,215</b>	<b>\$ 14,033,215</b>
					<b>MWL Tier II Total</b>	<b>\$ -</b>	<b>\$ 209,688</b>	<b>\$ 209,688</b>
					<b>Non-MWL Tier II Total</b>	<b>\$ 1,007,250</b>	<b>\$ 13,823,527</b>	<b>\$ 13,823,527</b>
					<b>MWL % of Tier I</b>	<b>0%</b>	<b>1%</b>	<b>1%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Intricate Construction	<b>Project:</b> Open Space
<b>Trade:</b>	Site Work	<b>Contract:</b>
<b>Address:</b>	450 Commerce St, Hawthorne, NY 10532	<b>Telephone:</b> 914-769-1200
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b> 7/10/2013
		<b>Project End:</b> In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Intricate Construction	NON	No	Site Work	\$ 7,650,000	\$ 8,923,762	\$ 8,923,762

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Gateway Demo/Civil Corp	M-ESD	No	Demolition	Yes	\$ 100,000	\$ 159,797	\$ 159,797
Rizzo Environmental Services Corp	W-ESD	No	Containers	Yes	\$ 50,000	\$ 19,125	\$ 19,125
Blackridge Construction LLC	M-ESD	No	Trucking	Yes	\$ 50,000	\$ 40,398	\$ 40,398
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ 680,000	\$ 713,952	\$ 713,952
Miller Druck Specialty Contracting	W-ESD	No	F&I Natural Stone	Yes	\$ 225,000	\$ 219,601	\$ 219,601
Casa Redimix	L	No	Concrete	Yes	\$ 200,000	\$ 287,200	\$ 287,200
Westchester Metal Works Inc	W	No	F&I Metal Deck Fence	Yes	\$ 220,000	\$ 309,365	\$ 309,365
<b>Tier III Grand Total</b>					\$ 1,525,000	\$ 1,749,438	\$ 1,749,438
<b>MWL Tier III Total</b>					\$ 1,525,000	\$ 1,749,438	\$ 1,749,438
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier III</b>					<b>20%</b>	<b>20%</b>	<b>20%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

<b>GC/CM:</b>	Lend Lease
<b>Date Range:</b>	8/1/2008 - 12/31/2021
<b>As of :</b>	3/12/22

## Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount				
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#				
Tier II	Intricate Construction Inc Sitework	15,339	47%	0	0%	0	0%	280	1%	0	0%	0	0%	15,619	48%	16,939	52%	32,557	68	47%	76	53%	144
	MFM Contracting Corp Utilities	2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	3,695	11	48%	12	52%	23
	Steven Dubner Lawns & Planting	1,587	100%	0	0%	0	0%	0	0%	0	0%	0	0%	1,587	100%	0	0%	1,587	22	100%	0	0%	22
<b>Total Hours</b>		<b>19,121</b>		<b>0</b>		<b>0</b>		<b>280</b>		<b>0</b>		<b>0</b>		<b>19,401</b>		<b>18,438</b>		<b>37,839</b>	<b>101</b>		<b>88</b>		<b>189</b>
<b>Overall % of Total</b>		<b>51%</b>		<b>0%</b>		<b>0%</b>		<b>1%</b>		<b>0%</b>		<b>0%</b>		<b>51%</b>		<b>49%</b>		<b>100%</b>	<b>53%</b>		<b>47%</b>		<b>100%</b>

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	1/30/2018
MFM Contracting Corp	2/4/2010	1/30/2018
Steven Dubner	8/2/2016	1/30/2018

<b>GC/CM:</b>	<b>Lend Lease</b>
<b>Date Range:</b>	<b>10/1/2021 - 12/31/2021</b>
<b>As of :</b>	<b>3/12/22</b>

## Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total MWL		Non-MWL		Total
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#
Tier II	Intricate Construction	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Sitework																								
	MFM Contracting Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Utilities																								
	Steven Dubner	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Lawns & Planting																								
<b>Total Hours</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>		<b>0</b>
<b>Overall % of Total</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>	<b>0%</b>		<b>0%</b>		<b>0%</b>

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount



Lenfest

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M1

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Lenfest
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	12/1/2013
		<b>Project End:</b>	In Progress

<b>OWNER</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 894,142

<b>DIRECT SPEND VENDORS (Tier I)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
CitiStructure	M-ESD	No	Signage	Yes	\$ -	\$ 60,085	\$ 60,085
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 123	\$ 123
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 59,865	\$ 59,865
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 38,995	\$ 38,995
MFIM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 7,971	\$ 7,971
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 2,221	\$ 2,221
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$ -	\$ 23,194	\$ 23,194
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 57	\$ 57
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 226	\$ 226
<b>NON:</b>							
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 8,858	\$ 8,858
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 2,526	\$ 2,526
Barbizon Elec Co Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 278,680	\$ 278,680
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 25,188	\$ 25,188
From the Source	NON	No	Furniture	Yes	\$ -	\$ 8,410	\$ 8,410
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 1,233	\$ 1,233
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 46	\$ 46
Staging Concepts Acquisition	NON	No	Materials & Equipment	Yes	\$ -	\$ 138,907	\$ 138,907
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 2,682	\$ 2,682
Temporary Walls Incorporated	NON	No	Materials & Equipment	Yes	\$ -	\$ 199,756	\$ 199,756
United Rentals North America Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 35,119	\$ 35,119

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

<b>Direct Spend Grand Total</b>	\$	-	\$	894,142	\$	894,142
<b>MWL Direct Spend Total</b>	\$	-	\$	192,737	\$	192,737
<b>Non-MWL Direct Spend Total</b>	\$	-	\$	701,405	\$	701,405
<b>MWL % of Total</b>		<b>0%</b>		<b>22%</b>		<b>22%</b>

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M1

<b>Owner Name:</b>	Columbia University	<b>Project:</b> Lenfest
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b> 12/1/2013 <span style="float:right"><b>Project End:</b> In Progress</span>

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 71,348,069

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 81,965,260	\$ 71,348,069

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

<b>Direct Spend Grand Total</b>	\$ -	\$ 81,965,260	\$ 71,348,069
<b>MWL Direct Spend Total</b>	\$ -	\$ -	\$ -
<b>Non-MWL Direct Spend Total</b>	\$ -	\$ 81,965,260	\$ 71,348,069
<b>MWL % of Total</b>	0%	0%	0%

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M2

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Lenfest
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	12/1/2013
		<b>Project End:</b>	In Progress

**COMPANY (Tier I)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

**SUBCONTRACTORS (Tier II)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	\$ -	\$ 183,880	\$ 183,880
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	\$ -	\$ 162,261	\$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 349,861	\$ 349,861
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 14,074	\$ 14,074
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 50,000	\$ 50,000
Crown Sign Systems Inc	W-ESD	No	Identifying Devices	Yes	\$ -	\$ 105,688	\$ 105,688
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 226,668	\$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 243,028	\$ 243,028
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,737	\$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 1,223	\$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 941	\$ 941
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 369	\$ 369
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	\$ -	\$ 701,939	\$ 701,939
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 402,380	\$ 402,380
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 1,161,884	\$ 1,161,884
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 279,886	\$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 229,918	\$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 322,007	\$ 322,007
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 5,650	\$ 5,650
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	\$ -	\$ 787,911	\$ 787,911
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 1,231,117	\$ 1,231,117
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	\$ -	\$ 703,000	\$ 703,000
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	\$ -	\$ 1,848,673	\$ 1,848,673
<b>NON:</b>							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	\$ -	\$ 38,780	\$ 38,780
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 11,338,958	\$ 11,338,958
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 459,760	\$ 459,760
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	\$ -	\$ 90,000	\$ 90,000
Champion Metal & Glass Inc	NON	No	Millwork	Yes	\$ -	\$ 45,924	\$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 11,334,322	\$ 11,334,322
Commodore Construction Corporation	NON	No	Masonry	Yes	\$ -	\$ 1,639	\$ 1,639
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	\$ -	\$ 452,211	\$ 452,211
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	\$ -	\$ 254,924	\$ 254,924
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 364,543	\$ 364,543
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 4,106	\$ 4,106

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M2

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Company Name:</b>	Lend Lease	<b>Project:</b>	Lenfest
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b>	212-939-9580
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	12/1/2013
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	\$ -	\$ 1,834	\$ 1,834
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,059	\$ 4,059
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 289,895	\$ 289,895
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 5,304	\$ 5,304
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 1,565,586	\$ 1,565,586
H.S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 134,000	\$ 134,000
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 177,727	\$ 177,727
Intricate Construction	NON	No	Street Structures	Yes	\$ -	\$ 26,374	\$ 26,374
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 84,064	\$ 84,064
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	\$ -	\$ 249,760	\$ 249,760
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 188,000	\$ 188,000
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 1,281,830	\$ 1,281,830
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 666,750	\$ 666,750
PGS Millwork Inc	NON	No	Millwork	Yes	\$ -	\$ 1,220,222	\$ 1,220,222
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	\$ -	\$ 183,945	\$ 183,945
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 2,030,298	\$ 2,030,298
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 755,165	\$ 755,165
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	\$ -	\$ 4,176	\$ 4,176
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 5,485	\$ 5,485
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 841,207	\$ 841,207
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 11,267,648	\$ 11,267,648
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	\$ -	\$ 111,573	\$ 111,573
United Drilling & Cutting Corp	NON	No	Demolition	Yes	\$ -	\$ 18,487	\$ 18,487
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 203,592	\$ 203,592
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 39,245	\$ 39,245
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	\$ -	\$ 167,678	\$ 167,678
Woodworks Construction Co Inc	NON	No	Drywall	Yes	\$ -	\$ 5,708,942	\$ 5,708,942

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

<b>Tier II Grand Total</b>	\$ -	\$ 60,633,108	\$ 60,633,108
<b>MWL Tier II Total</b>	\$ -	\$ 9,015,095	\$ 9,015,095
<b>Non-MWL Tier II Total</b>	\$ -	\$ 51,618,013	\$ 51,618,013
<b>MWL % of Tier I</b>	<b>0%</b>	<b>11%</b>	<b>13%</b>

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b> Lend Lease	<b>Project:</b> Lenfest
<b>Company Name:</b> Cives Corp	<b>Contract:</b>
<b>Trade:</b> Structural Steel	<b>Telephone:</b> 315-287-2200
<b>Address:</b> 8 Church Street, Gouverneur, NY 13642	<b>Project Start:</b> 12/1/2013
<b>As of Date:</b> 12/31/2021	<b>Project End:</b> In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 11,150,000	\$ 11,334,322	\$ 11,334,322

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 387,460	\$ 140,709	\$ 140,709
<b>Tier III Grand Total</b>					\$ 387,460	\$ 140,709	\$ 140,709
<b>MWL Tier III Total</b>					\$ 387,460	\$ 140,709	\$ 140,709
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					3%	1%	1%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Lenfest
<b>Company Name:</b>	RCC Concrete Corp	<b>Contract:</b>	
<b>Trade:</b>	Concrete Construction	<b>Telephone:</b>	516-279-6787
<b>Address:</b>	74 State Street - 2nd Floor Westbury, NY 11590	<b>Project Start:</b>	12/1/2013
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Concrete Construction	\$ 1,837,000	\$ 2,030,298	\$ 2,030,298

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ 153,600	\$ 136,969	\$ 136,969
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 40,000	\$ 28,200	\$ 28,200
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 68,490	\$ 68,490
<b>NON:</b>							
Reinforcing Supply	NON	No	Rebar & Wire Mesh Supplier	Yes	\$ 30,000	\$ 34,116	\$ 34,116
<b>Tier III Grand Total</b>					\$ 223,600	\$ 267,775	\$ 267,775
<b>MWL Tier III Total</b>					\$ 193,600	\$ 233,659	\$ 233,659
<b>Non-MWL Tier III Total</b>					\$ 30,000	\$ 34,116	\$ 34,116
<b>MWL % of Tier II</b>					11%	12%	12%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease						
<b>Company Name:</b>	Giachetti Plumbing				<b>Project:</b> Lenfest		
<b>Trade:</b>	Plumbing				<b>Contract:</b>		
<b>Address:</b>	58 Tiemann Place New York, NY 10027				<b>Telephone:</b> 646-532-3696		
<b>As of Date:</b>	12/31/2021		<b>Project Start:</b> 12/1/2013		<b>Project End:</b> In Progress		

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Giachetti Plumbing	L	No	Plumbing	\$ 1,090,000	\$ 1,161,884	\$ 1,161,884

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
County Insulation	W-ESD	No	Insulation	Yes	\$ 43,400	\$ 43,400	\$ 43,400
					<b>Tier III Grand Total</b>	\$ 43,400	\$ 43,400
					<b>MWL Tier III Total</b>	\$ 43,400	\$ 43,400
					<b>Non-MWL Tier III Total</b>	\$ -	\$ -
					<b>MWL % of Tier III</b>	4%	4%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	PGS Millwork Inc	<b>Project:</b>	Lenfest
<b>Trade:</b>	Architectural Millwork	<b>Contract:</b>	
<b>Address:</b>	32 Hickory Lane, Hudson, NY 12534	<b>Telephone:</b>	518-828-2608
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	12/1/2013
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PGS Millwork Inc	NON	No	Architectural Millwork	\$ 1,155,797	\$ 1,220,222	\$ 1,220,222

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Conwed/Wall Techonology	NON	No	Fabric Wrapped Acoustical Panels	Yes	\$ 20,000	\$ 11,215	\$ 11,215
Decoustics	NON	No	Veneered Acoustical Planks	Yes	\$ 90,000	\$ 72,980	\$ 72,980
Supreme Woodwork Installation	NON	No	Installation	Yes	\$ 155,000	\$ 146,250	\$ 146,250
VT Industries	NON	No	Door	Yes	\$ 350	\$ 689	\$ 689
Universal Metalcraftsman	NON	No	Metalwork	Yes	\$ 6,000	\$ 6,810	\$ 6,810
Solid Surface Craftsman	NON	No	Corian Countertops	Yes	\$ 13,000	\$ 34,700	\$ 34,700
VM Choppy	NON	No	Steel in Wall Supports	Yes	\$ 6,000	\$ 6,605	\$ 6,605
Phoenix Cabinetry	NON	No	Plastic Laminate Millwork	Yes	\$ 63,000	\$ 73,392	\$ 73,392
Lewis Lumber	NON	No	Prime Base and Solid Oak Base	Yes	\$ 4,000	\$ 4,302	\$ 4,302
Wright Architectural Millwork	NON	No	Bamboo Millwork	Yes	\$ 15,000	\$ 13,647	\$ 13,647
<b>Tier III Grand Total</b>					\$ 372,350	\$ 370,590	\$ 370,590
<b>MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>Non-MWL Tier III Total</b>					\$ 372,350	\$ 370,590	\$ 370,590
<b>MWL % of Tier III</b>					0%	0%	0%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Lenfest
<b>Company Name:</b>	Champion Metal & Glass Inc	<b>Contract:</b>	
<b>Trade:</b>	Architectual Ornamental Metal & Glass	<b>Telephone:</b>	631-254-2560
<b>Address:</b>	130 Motor Parkway, Hauppauge, NY 11788	<b>Project Start:</b>	12/1/2013
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Architectual Ornamental Metal & Glass	\$ 501,410	\$ 595,684	\$ 595,684

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silicone	Yes	\$ 153	\$ 153	\$ 153
<b>Tier III Grand Total</b>					\$ 153	\$ 153	\$ 153
<b>MWL Tier III Total</b>					\$ 153	\$ 153	\$ 153
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					0%	0%	0%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease		
<b>Company Name:</b>	Woodworks Construction Co Inc	<b>Project:</b>	Lenfest
<b>Trade:</b>	Carpentry / Drywall	<b>Contract:</b>	
<b>Address:</b>	322 8th Ave, Suite 701 New York, NY 10001	<b>Telephone:</b>	212-888-7311
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	12/1/2013
		<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction Co Inc	NON	No	Carpentry / Drywall	\$ 5,708,942	\$ 5,708,942	\$ 5,708,942

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Hardware Supplier	Yes	\$ 274,000	\$ 293,375	\$ 293,375
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier of Drywall, Insulation, & Metal Studs	Yes	\$ 1,000,000	\$ 484,622	\$ 484,622
<b>Tier III Grand Total</b>					\$ 1,274,000	\$ 777,997	\$ 777,997
<b>MWL Tier III Total</b>					\$ 1,274,000	\$ 777,997	\$ 777,997
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier III</b>					22%	14%	14%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

<b>CM Name:</b>	Lend Lease	<b>Project:</b>	Lenfest
<b>Company Name:</b>	LVC Interiors Inc	<b>Contract:</b>	
<b>Trade:</b>	Window Treatment / Blinds	<b>Telephone:</b>	201-525-0222
<b>Address:</b>	345 Harrison Avenue, Garfield NJ 07026	<b>Project Start:</b>	12/1/2013
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
LVC Interiors Inc	NON	No	Window Treatment / Blinds	\$ 249,760	\$ 249,760	\$ 249,760

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Mecho Shade Systems	NON	No	Shade Manufacturer	Yes	\$ 178,927	\$ 178,927	\$ 178,927
WT Shades	NON	No	Shade Manufacturer	Yes	\$ 2,881	\$ 2,881	\$ 2,881
<b>Tier III Grand Total</b>					\$ 181,808	\$ 181,808	\$ 181,808
<b>MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>Non-MWL Tier III Total</b>					\$ 181,808	\$ 181,808	\$ 181,808
<b>MWL % of Tier II</b>					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

**Schedule M3**

<b>CM Name:</b>	Lend Lease		<b>Project:</b>	Lenfest
<b>Company Name:</b>	3L & Company Inc		<b>Contract:</b>	
<b>Trade:</b>	Ceramic Tile		<b>Telephone:</b>	718-819-8844
<b>Address:</b>	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362		<b>Project Start:</b>	12/1/2013
<b>As of Date:</b>	12/31/2021		<b>Project End:</b>	In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
3L & Company Inc	W	No	Ceramic Tile	\$ 183,880	\$ 183,880	\$ 183,880

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
VAL Floors	NON	No	Ceramic Installation	Yes	\$ 75,000	\$ 75,000	\$ 75,000
<b>Tier III Grand Total</b>					\$ 75,000	\$ 75,000	\$ 75,000
<b>MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>Non-MWL Tier III Total</b>					\$ 75,000	\$ 75,000	\$ 75,000
<b>MWL % of Tier II</b>					0%	0%	0%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Lenfest
Company Name:	ASR Electrical Contracting Inc	Contract:	
Trade:	Electrical	Telephone:	516-420-0101
Address:	207 Newton Rd, Plainview, NY 11803	Project Start:	12/1/2013
As of Date:	12/31/2021	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
ASR Electrical Contracting Inc	NON	No	Electrical	\$ 11,338,958	\$ 11,338,958	\$ 11,338,958

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical Material	Yes	\$ 30,000	\$ 29,182	\$ 29,182

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 30,000	\$ 29,182	\$ 29,182
	MWL Tier III Total	\$ 30,000	\$ 29,182	\$ 29,182
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	0%	0%	0%

Date: 12/31/2021

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 12/31/2021
As of:	3/12/22

## Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce Breakdown								Total Hours			Headcount														
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total							
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>	#	
Tier II	<b>3L &amp; Company Inc</b> Ceramic Tile	85	8%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	85	8%	997	92%	1,082	1	17%	5	83%	6
	<b>ASR Electric</b> Electrical	20,476	30%	0	0%	0	0%	1,157	2%	0	0%	0	0%	0	0%	0	0%	21,633	31%	47,738	69%	69,371	28	35%	52	65%	80
	<b>Champion Metal</b> Glass & Glazing, Snorkel, Millwork	232	14%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	0	0%	240	15%	1,415	85%	1,655	3	20%	12	80%	15
	<b>Cives</b> Structural Metals	9,239	25%	1,034	3%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	10,273	27%	27,165	73%	37,437	23	26%	66	74%	89
	<b>Commodore</b> Masonry	608	46%	0	0%	0	0%	0	0%	80	6%	0	0%	0	0%	0	0%	688	52%	635	48%	1,323	5	56%	4	44%	9
	<b>Creative Construction Services</b> Safety Equipment	606	21%	0	0%	0	0%	682	24%	282	10%	0	0%	126	4%	0	0%	1,695	60%	1,123	40%	2,818	16	89%	2	11%	18
	<b>Eagle Scaffold</b> Scaffolding, Waterproofing & Roofing	752	57%	0	0%	0	0%	0	0%	3	0%	0	0%	0	0%	0	0%	755	57%	569	43%	1,324	15	65%	8	35%	23
	<b>Fine Group Inc.</b> Painting & Instrumentation	4,225	72%	0	0%	0	0%	0	0%	214	4%	0	0%	0	0%	0	0%	4,439	75%	1,453	25%	5,892	23	79%	6	21%	29
	<b>Giachetti Plumbing &amp; Heating Corp.</b> Plumbing	1,807	21%	88	1%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,895	22%	6,822	78%	8,717	7	22%	25	78%	32
	<b>LVC</b> Window Treatment / Blinds	14	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	14	100%	0	0%	14	1	100%	0	0%	1
	<b>Metropolitan Enterprises</b> Hoist/Bridges/Scaffold	1,193	51%	0	0%	0	0%	0	0%	135	6%	0	0%	0	0%	0	0%	1,328	57%	1,017	43%	2,345	37	76%	12	24%	49
	<b>Nets That Work</b> Safety Equipment	183	46%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	183	46%	211	54%	394	3	30%	7	70%	10
	<b>Otis Elevators</b> Elevators	2,323	27%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,323	27%	6,153	73%	8,476	4	15%	23	85%	27
	<b>PAL Environmental</b> Spray Fireproofing	780	39%	0	0%	0	0%	0	0%	24	1%	0	0%	0	0%	0	0%	804	40%	1,208	60%	2,012	11	42%	15	58%	26
	<b>PGS Millwork</b> Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	17	100%	17	0	0%	1	100%	1
	<b>Platinum Terrazzo, Inc.</b> Fluid-Applied Flooring	263	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	263	52%	247	48%	510	4	57%	3	43%	7
	<b>RCC Concrete Corp</b> Above Grade Concrete	4,057	43%	24	0%	24	0%	0	0%	0	0%	0	0%	0	0%	0	0%	4,105	44%	5,244	56%	9,349	37	29%	92	71%	129
	<b>Resource NJ</b> Resilient Flooring & Base	341	16%	0	0%	0	0%	281	13%	0	0%	0	0%	0	0%	0	0%	622	29%	1,501	71%	2,123	4	27%	11	73%	15
	<b>Sirina</b> Fire Protection Systems	2,990	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,990	79%	810	21%	3,800	7	30%	16	70%	23
	<b>Trystate Burns Mechanical</b> HVAC Systems	6,230	15%	272	1%	48	0%	80	0%	40	0%	0	0%	0	0%	0	0%	6,670	16%	35,062	84%	41,732	26	29%	64	71%	90
	<b>United Drilling</b> Drilling	972	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	972	100%	0	0%	972	3	100%	0	0%	3
	<b>Westchester Metal Works</b> Metal Stairs	5,426	62%	0	0%	0	0%	35	0%	1,990	23%	0	0%	0	0%	0	0%	7,451	85%	1,352	15%	8,803	19	59%	13	41%	32
	<b>Woodworks Construction</b> Drywall	25,413	71%	0	0%	1,280	4%	0	0%	1,770	5%	0	0%	0	0%	0	0%	28,463	79%	7,536	21%	35,999	29	69%	13	31%	42
<b>Total Hours</b>		<b>88,213</b>		<b>1,418</b>		<b>1,352</b>		<b>2,235</b>		<b>4,545</b>		<b>0</b>	<b>126</b>		<b>97,889</b>		<b>148,272</b>		<b>246,160</b>		<b>306</b>		<b>450</b>		<b>756</b>		
<b>Overall % of Total</b>		<b>36%</b>		<b>1%</b>		<b>1%</b>		<b>1%</b>		<b>2%</b>		<b>0%</b>	<b>0%</b>		<b>40%</b>		<b>60%</b>		<b>100%</b>		<b>40%</b>		<b>60%</b>		<b>100%</b>		

\* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
3L & Company Inc	8/7/2016	11/16/2016
ASR Electric	6/24/2015	2/14/2018
Champion Metal	12/7/2016	8/16/2017
Cives	5/2/2014	3/16/2015
Commodore	2/2/2016	9/23/2016
Creative Construction Services	10/11/2014	10/1/2016
Eagle Scaffold	5/30/2016	1/30/2017
Fine Painting & Decorating Company Inc	6/7/2015	11/12/2017
Giachetti Plumbing & Heating Corp.	12/23/2014	1/31/2017
LVC Interiors Inc	7/22/2017	7/22/2017
Metropolitan Enterprises	7/20/2014	6/14/2015
Nets That Work	10/14/2014	2/17/2015
Otis Elevators	8/28/2015	8/24/2017
PAL Environmental	1/18/2015	1/29/2017
PGS Millwork	7/1/2017	6/26/2017
Platinum Terrazzo, Inc.	9/3/2016	12/24/2016
RCC Concrete Corp	9/2/2014	12/13/2016
Re:Source New Jersey	8/28/2016	9/10/2017
Sirina Fire Protection Corp	8/19/2014	12/20/2016
Trystate Burns Mechanical	6/2/2015	11/7/2017
United Drilling	4/3/2014	6/12/2014
Westchester Metal Works	7/25/2014	1/17/2017
Woodworks Construction	5/19/2015	11/21/2017



GC/CM: Lend Lease  
 Date Range: 10/1/2021 - 12/31/2021  
 As of: 3/12/22

## Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount									
		M		W		L		MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#
Tier II	<b>3L &amp; Company Inc</b> Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>ASR Electric</b> Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Champion Metal</b> Glass & Glazing, Snorkel, Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Cives</b> Structural Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Commodore</b> Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Creative Construction Services</b> Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Eagle Scaffolding</b> Scaffolding, Waterproofing & Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Fine Painting &amp; Decorating Company Inc</b> Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Giachetti Plumbing &amp; Heating Corp.</b> Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>LVC Interiors Inc</b> Window Treatment / Blinds	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Metropolitan Enterprises</b> Hoist/Bridges/Scaffold	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Nets That Work</b> Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Otis Elevators</b> Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>PAL Environmental</b> Spray Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>PGS Millwork</b> Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Platinum Terrazzo, Inc.</b> Fluid-Applied Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>RCC Concrete Corp</b> Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Re:Source New Jersey</b> Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Sirina Fire Protection Corp</b> Fire Protection Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Trystate Burns Mechanical</b> HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>United Drilling</b> Drilling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Westchester Metal Works</b> Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	<b>Woodworks Construction</b> Drywall	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
<b>Total Hours</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>		<b>0</b>
<b>Overall % of Total</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>	<b>0%</b>		<b>0%</b>		<b>0%</b>

\* Denotes active contractors  
 1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# University Forum

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

<b>Owner Name:</b> Columbia University	<b>Project:</b> University Forum
<b>Address:</b> 410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 12/1/2015 <span style="float:right"><b>Project End:</b> Final</span>

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 1,356,652	\$ 1,356,652

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electrical	Yes	\$ -	\$ 22,324	\$ 22,324
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 19,272	\$ 19,272
Mamais Contracting Corp	WL-ESD	No	Contractor	Yes	\$ -	\$ 12,880	\$ 12,880
NON:							
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 1,295	\$ 1,295
Barbizon Elec Co Inc	NON	No	Service	Yes	\$ -	\$ 10,125	\$ 10,125
Door Automation Corp.	NON	No	Doors/Windows and Glazing	Yes	\$ -	\$ 6,292	\$ 6,292
Empire Office Inc	NON	No	Furniture	Yes	\$ -	\$ 912,358	\$ 912,358
Envirobusiness Inc	NON	No	Commissioning	Yes	\$ -	\$ 54,735	\$ 54,735
Hellman Construction Corp.	NON	No	Construction	Yes	\$ -	\$ 175,647	\$ 175,647
Live Wire Electric 1 LLC	NON	No	Electrical	Yes	\$ -	\$ 6,466	\$ 6,466
Municipal Testing Laboratory	NON	No	Material Testing	Yes	\$ -	\$ 77,144	\$ 77,144
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 3,320	\$ 3,320
Vidaris Inc	NON	No	Exterior / Roofing	Yes	\$ -	\$ 52,931	\$ 52,931
William Hird & Co INC	NON	No	Fire Protection	Yes	\$ -	\$ 1,863	\$ 1,863

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	<b>Direct Spend Grand Total</b>	\$ -	\$ 1,356,652	\$ 1,356,652
	<b>MWL Direct Spend Total</b>	\$ -	\$ 54,476	\$ 54,476
	<b>Non-MWL Direct Spend Total</b>	\$ -	\$ 1,302,176	\$ 1,302,176
	<b>MWL % of Total</b>	0%	4%	4%

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M1

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>Owner Name:</b>	Columbia University	<b>Project:</b> University Forum
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b> 12/1/2015 <b>Project End:</b> Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 83,457,414

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Skanska	NON	No	Construction	Yes	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Direct Spend Grand Total	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414
MWL % of Total	0%	0%	0%

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

**Owner Name:** Columbia University **Project:** University Forum  
**Address:** 410 West 118th Street, NY, NY 10027 **Telephone:**  
**As of Date:** 12/31/2021 **Project Start:** 12/1/2015 **Project End:** Final

<b>OWNER</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

<b>DIRECT SPEND VENDORS (Tier I)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 1,323,633	\$ 1,323,633

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Direct Spend Grand Total	\$ -	\$ 1,323,633	\$ 1,323,633
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 1,323,633	\$ 1,323,633
MWL % of Total	0%	0%	0%

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M2

<b>Company Name:</b>	Skanska	<b>Project:</b>	University Forum
<b>Trade:</b>	Construction Management	<b>Contract:</b>	Trades
<b>Address:</b>	659 West 131st Street, New York, NY 10027	<b>Telephone:</b>	347-918-7871
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	12/1/2015
		<b>Project End:</b>	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 7,109,178	\$ 8,564,523	\$ 8,564,523
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 4,144,000	\$ 4,228,167	\$ 4,228,167
Ashlar Construction LLC	M-ESD	No	Masonry	Yes	\$ 1,200,000	\$ 1,152,376	\$ 1,152,376
Garcia Marble & Tile	M-ESD	No	Tiling	Yes	\$ 310,000	\$ 329,549	\$ 329,549
Giachetti Plumbing & Heating	L	No	Plumbing	Yes	\$ 1,162,300	\$ 1,280,551	\$ 1,280,551
Turtle & Hughes	W-ESD	No	Electrical Equipment	Yes	\$ 249,460	\$ 262,710	\$ 262,710
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ 144,643	\$ 206,910	\$ 206,910
Locker Lady	W-ESD	No	Toilet Accessories	Yes	\$ 48,810	\$ 49,418	\$ 49,418
<b>NON:</b>							
ARI Products Inc	NON	No	Access Flooring	Yes	\$ 174,000	\$ 198,282	\$ 198,282
Bamco Inc	NON	No	Metal Panels	Yes	\$ 470,000	\$ 745,557	\$ 745,557
Barrett Inc	NON	No	Roofing	Yes	\$ 1,200,000	\$ 1,355,000	\$ 1,355,000
Betons Prefabriques Du Lac Inc	NON	No	Precasts	Yes	\$ 1,200,000	\$ 3,283,305	\$ 3,283,305
Champion Metal & Glass Inc	NON	No	Interior Glass Partitions	Yes	\$ 2,995,000	\$ 869,939	\$ 869,939
Cord Contracting	NON	No	Millwork	Yes	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653
Current Fire Protection	NON	No	Fire Protection	Yes	\$ 565,000	\$ 647,500	\$ 647,500
Daniel Teutul DBA Orange County Iron Works	NON	No	Structural Steel	Yes	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745
Decorating with Fabric	NON	No	Window Treatment	Yes	\$ 237,500	\$ 258,975	\$ 258,975
Delphi Plumbing	NON	No	Plumbing	Yes	\$ 8,000	\$ 11,328	\$ 11,328
Fromkin Brothers	NON	No	Painting	Yes	\$ 280,000	\$ 596,187	\$ 596,187
Fromkin Brothers	NON	No	Polished Concrete	Yes	\$ 365,000	\$ 319,511	\$ 319,511
Gil Bar Industries	NON	No	HVAC Equipment	Yes	\$ 327,000	\$ 321,762	\$ 321,762
Josef Gartner - Permasteelisa North America	NON	No	Curtain Wall & Storefront	Yes	\$ 9,800,000	\$ 10,798,081	\$ 10,798,081
Holden & Flynn Universal	NON	No	Millwork	Yes	\$ 298,000	\$ 506,232	\$ 506,232
Island Diversified	NON	No	Spray on Thermal & Fire Proof	Yes	\$ 387,000	\$ 496,042	\$ 496,042
Jezet Seating	NON	No	Auditorium	Yes	\$ 250,000	\$ 257,172	\$ 257,172
Long Island Fireproof Door	NON	No	Doors, Frames & Hardware	Yes	\$ 161,000	\$ 219,132	\$ 219,132
Nouveau Elevator Industries Inc	NON	No	Elevators	Yes	\$ 1,869,000	\$ 2,021,615	\$ 2,021,615
Pyramid Floor Covering Inc	NON	No	Flooring	Yes	\$ 310,000	\$ 380,733	\$ 380,733
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	Yes	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	Yes	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260
Transcontinental Steel	NON	No	Misc Metals	Yes	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615
United Air Conditioning	NON	No	HVAC	Yes	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761
Centron Enterprises	NON	No	Epoxy Flooring	Yes	\$ 17,920	\$ 17,920	\$ 17,920
Haywood-Berk Floor	NON	No	Wood Flooring	Yes	\$ 310,000	\$ 267,882	\$ 267,882
Modulo 3 Corporation DBA Unifor	NON	No	Interior Glass Partitions	Yes	\$ 655,000	\$ 746,292	\$ 746,292
McKeon Door East	NON	No	Overhead Doors	Yes	\$ 230,000	\$ 220,000	\$ 220,000
Clean Tech	NON	No	Final Cleaning	Yes	\$ 129,350	\$ 139,676	\$ 139,676
Singer Equipment Company Inc	NON	No	Food Service Equipment	Yes	\$ 80,198	\$ 122,089	\$ 122,089
Steven Dubner Landscaping Inc	NON	No	Landscaping	Yes	\$ 389,500	\$ 419,957	\$ 419,957
<b>Tier II Grand Total</b>					\$ 64,980,372	\$ 75,769,730	\$ 75,769,730
<b>MWL Tier II Total</b>					\$ 14,368,391	\$ 16,074,204	\$ 16,074,204
<b>Non-MWL Tier II Total</b>					\$ 50,611,981	\$ 59,695,526	\$ 59,695,526
<b>MWL % of Tier I</b>					<b>21%</b>	<b>19%</b>	<b>19%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

<b>Company Name:</b>	Skanska	<b>Project:</b>	University Forum
<b>Trade:</b>	Construction Management	<b>Contract:</b>	General Conditions
<b>Address:</b>	659 West 131st Street, New York, NY 10027	<b>Telephone:</b>	347-918-7871
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	12/1/2015
		<b>Project End:</b>	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Velez Organization	M-ESD	No	Construction Management	Yes	\$ -	\$ 497,823	\$ 497,823
The Olympic Glove & Safety Co Inc	W-ESD	No	Vendor	Yes	\$ -	\$ 2,684	\$ 2,684
Deb Romain	MW-ESD	No	Vendor	Yes	\$ -	\$ 7,044	\$ 7,044
Outsource Consultants	M	No	Expediting	Yes	\$ -	\$ 209,295	\$ 209,295
Carter, Milchman & Frank	W-ESD	No	Vendor	Yes	\$ -	\$ 28,165	\$ 28,165
Pestrol Inc	MWL-ESD	No	Exterminator	Yes	\$ -	\$ 11,085	\$ 11,085
50 States Engineering Corp.	W	No	Surveyor	Yes	\$ -	\$ 29,936	\$ 29,936
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 418,739	\$ 418,739
Basu Technology Inc	M-ESD	No	Scheduling	Yes	\$ -	\$ 13,050	\$ 13,050
JT Hicks Associates	M-ESD	No	Construction and Civil Engineering	Yes	\$ -	\$ 337,003	\$ 337,003
<b>NON:</b>							
United Rentals (North America) Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 95,900	\$ 95,900
Gams Power Tools & Supplies	NON	No	Supply Vendor	Yes	\$ -	\$ 113,615	\$ 113,615
Safway Intermediate Holding DBS Safway Atlantic	NON	No	Scaffolding	Yes	\$ -	\$ 733,712	\$ 733,712
Modspace	NON	No	Trailer Rental	Yes	\$ -	\$ 71,610	\$ 71,610
CDW Direct	NON	No		Yes	\$ -	\$ 1,739	\$ 1,739
Prolink Construction Companies	NON	No		Yes	\$ -	\$ 4,200	\$ 4,200
Callahead	NON	No	Temporary Toilets	Yes	\$ -	\$ 40,430	\$ 40,430
AON Risk Services Northeast Inc.	NON	No	Temporary Toilets	Yes	\$ -	\$ 8,309	\$ 8,309
Victor Fire Protection	NON	No	Fire Safety Vendor	Yes	\$ -	\$ 2,250	\$ 2,250
Colony Hardware Corporation	NON	No	Supply Vendor	Yes	\$ -	\$ 9,800	\$ 9,800
Fastsigns International Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 512	\$ 512
Geocomp	NON	No	Noise Consultant	Yes	\$ -	\$ 30,300	\$ 30,300
New Age Reprographics, LLC	NON	No		Yes	\$ -	\$ 158	\$ 158
HR Direct	NON	No		Yes	\$ -	\$ 228	\$ 228
Crystal Springs Water Supplier	NON	No	Water Supplier	Yes	\$ -	\$ 6,639	\$ 6,639
East Coast Metrology	NON	No		Yes	\$ -	\$ 902	\$ 902
Atlantic Tomorrows	NON	No		Yes	\$ -	\$ 25,518	\$ 25,518
Cardella Trucking Company Inc.	NON	No	Waste Haulage	Yes	\$ -	\$ 15,812	\$ 15,812
Rent A Fence	NON	No	Fence Rental	Yes	\$ -	\$ 9,507	\$ 9,507
Taylor Oil Company Inc.	NON	No	Fuel Vendor	Yes	\$ -	\$ 4,147	\$ 4,147
Architectural Testing DBA Intertek	NON	No	Testing Agency	Yes	\$ -	\$ 14,675	\$ 14,675
Hillti Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 4,000	\$ 4,000
Sunbelt Rentals	NON	No	Rental Vendor	Yes	\$ -	\$ 108,480	\$ 108,480
CHS Meridian US Finance LTD.	NON	No		Yes	\$ -	\$ 12,450	\$ 12,450
Control Point Associates	NON	No	Surveyor	Yes	\$ -	\$ 20,400	\$ 20,400
Microdesk Inc.	NON	No		Yes	\$ -	\$ 42,500	\$ 42,500
					<b>Tier II Grand Total</b>	\$ -	\$ 2,932,617
					<b>MWL Tier II Total</b>	\$ -	\$ 1,554,824
					<b>Non-MWL Tier II Total</b>	\$ -	\$ 1,377,793
					<b>MWL % of Tier II</b>	0%	2%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

(No substitutions may be made on this submission except by prior written approval by Owner)

**Schedule M2**

<b>Company Name:</b> Lend Lease	<b>Project:</b> University Forum
<b>Trade:</b> Construction Management	<b>Contract:</b>
<b>Address:</b> 622 West 132nd, 2nd fl, New York, NY 10027	<b>Telephone:</b> 347-918-7871
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 12/1/2015
	<b>Project End:</b> Final

<b>COMPANY (Tier I)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

<b>SUBCONTRACTORS (Tier II)</b>								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
MFM Contracting Corp	L	No	Utilities	Yes	\$ 1,277,929	\$ 1,307,930	\$ 1,307,930	
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 25,489	\$ 25,489	
					<b>Tier II Grand Total</b>	\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
					<b>MWL Tier II Total</b>	\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
					<b>Non-MWL Tier II Total</b>	\$ -	\$ -	\$ -
					<b>MWL % of Tier II</b>	100%	100%	101%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021





**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b> Skanska		
<b>Company Name:</b> Ruttura & Sons Co Inc		<b>Project:</b> University Forum
<b>Trade:</b> Elevated Slabs on Deck		<b>Contract:</b>
<b>Address:</b> 200 Cabot Street, West Babylon, NY 11704		<b>Telephone:</b> 631-454-0291
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 12/1/2015	<b>Project End:</b> In Progress

<b>COMPANY (Tier II)</b>						
<b>Name</b>	<b>MWL Designation</b>	<b>Joint Venture?</b>	<b>Trade</b>	<b>Original Plan Amount \$'s</b>	<b>Current Plan Amount (incl CO's) \$'s</b>	<b>Total Payment to Date \$'s</b>
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260

<b>SUBCONTRACTORS (Tier III)</b>							
<b>Name/Address/Phone # (if available) otherwise enter Trade</b>	<b>MWL Designation</b>	<b>Joint Venture?</b>	<b>Trade</b>	<b>Awarded?</b>	<b>Original Plan Amount \$'s</b>	<b>Current Plan Amount (incl CO's) \$'s</b>	<b>Total Payment to Date \$'s</b>
<b>MWL:</b>							
CGS Rebar Inc	W-ESD	No	Install Rebar	Yes	\$ 107,036	\$ 107,036	\$ 107,036
Madeline Lulley	W-ESD	No	Rebar Detailer	Yes	\$ 800	\$ 1,480	\$ 1,480
Our Rental Pumps	W-ESD	No	Pump Rental	Yes	\$ 7,621	\$ 14,643	\$ 14,643
<b>NON:</b>							
USC Jenna	NON	No	Concrete Supplier	Yes	\$ 99,478	\$ 99,478	\$ 99,478
Barker Steel	NON	No	Rebar Supplier	Yes	\$ 28,674	\$ 29,046	\$ 29,046
US Concrete	NON	No	Concrete Supplier	Yes	\$ 96,835	\$ 96,835	\$ 96,835

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	<b>Tier III Grand Total</b>	\$ 340,444	\$ 348,518	\$ 348,518
	<b>MWL Tier III Total</b>	\$ 115,457	\$ 123,159	\$ 123,159
	<b>Non-MWL Tier III Total</b>	\$ 224,987	\$ 225,359	\$ 225,359
	<b>MWL % of Tier II</b>	11%	10%	10%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska	Project:	University Forum
Company Name:	Orange County Iron Works	Contract:	
Trade:	Structural Steel	Telephone:	845-769-3000
Address:	36 Maybrook Road, Montgomery, NY 12549	Project Start:	12/1/2015
As of Date:	12/31/2021	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Orange County Iron Works	NON	No	Structural Steel	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
<b>MWL:</b>								
Interstate Steel Sales Inc	W-ESD	No	Steel Supplier	Yes	\$ 161,000	\$ 207,557	\$ 207,557	
Speedway Transportation Inc	M-ESD	No	Trucking	Yes	\$ 78,000	\$ 101,200	\$ 101,200	
The Steel Supply Co Inc	W-ESD	No	Steel Supplier	Yes	\$ 10,000	\$ 27,657	\$ 27,657	
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ 550,000	\$ 569,413	\$ 569,413	
<b>NON:</b>								
Gabriel Steel Erectors Inc	NON	No	Structural Steel Erection	Yes	\$ 907,000	\$ 2,918,313	\$ 2,918,313	
Contractors Line & Grade So LLC	NON	No	Surveying	Yes	\$ 30,000	\$ 53,042	\$ 53,042	
					<b>Tier III Grand Total</b>	<b>\$ 1,736,000</b>	<b>\$ 3,877,182</b>	<b>\$ 3,877,182</b>
					<b>MWL Tier III Total</b>	<b>\$ 799,000</b>	<b>\$ 905,827</b>	<b>\$ 905,827</b>
					<b>Non-MWL Tier III Total</b>	<b>\$ 937,000</b>	<b>\$ 2,971,355</b>	<b>\$ 2,971,355</b>
					<b>MWL % of Tier II</b>	<b>18%</b>	<b>13%</b>	<b>13%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Skanska		
Company Name: United Air Conditioning		Project: University Forum
Trade: HVAC		Contract:
Address: 27-20 Skillman Ave. Long Island City, NY 11101		Telephone: 718-893-6700
As of Date: 12/31/2021	Project Start: 12/1/2015	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Air Conditioning	NON	No	HVAC	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Center Sheet Metal	W-ESD	No	Sheetmetal	Yes	\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
<b>Tier III Grand Total</b>					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
<b>MWL Tier III Total</b>					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					26%	23%	23%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Skanska  
 Company Name: Transcontinental Steel Project: University Forum  
 Trade: Misc Metals Contract:  
 Address: 27-20 Skillman Ave. Long Island City, NY 11101 Telephone: 718-893-6700  
 As of Date: 12/31/2021 Project Start: 12/1/2015 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Transcontinental Steel	NON	No	Misc Metals	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Anvil Iron Works	M-ESD	No	Ironwork	Yes	\$ 230,000	\$ 642,237	\$ 642,237
<b>Tier III Grand Total</b>					\$ 230,000	\$ 642,237	\$ 642,237
<b>MWL Tier III Total</b>					\$ 230,000	\$ 642,237	\$ 642,237
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier III</b>					<b>20%</b>	<b>41%</b>	<b>41%</b>

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Skanska	
<b>Company Name:</b>	Cord Contracting	<b>Project:</b> University Forum
<b>Trade:</b>	Millwork	<b>Contract:</b>
<b>Address:</b>	80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797	<b>Telephone:</b> 516-626-8800
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b> 12/1/2015 <b>Project End:</b> Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cord Contracting	NON	No	Millwork	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Central Lathing	W	No	Lather	Yes	\$ 75,788	\$ 84,898	\$ 84,898
Eco Specialties	M-ESD	No	Accoustical Wall Panels	Yes	\$ 41,370	\$ 23,661	\$ 23,661
Hailey Insulation Corp	W-ESD	No	Firestopping	Yes	\$ 52,435	\$ 71,857	\$ 71,857
Linda Lee Construction	W	No	Taper	Yes	\$ 181,311	\$ 162,781	\$ 162,781
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Materials	Yes	\$ -	\$ 192,919	\$ 192,919
City Lumber	W	No	Materials	Yes	\$ -	\$ 28,899	\$ 28,899
<b>Tier III Grand Total</b>					<b>\$ 350,904</b>	<b>\$ 565,015</b>	<b>\$ 565,015</b>
<b>MWL Tier III Total</b>					<b>\$ 350,904</b>	<b>\$ 565,015</b>	<b>\$ 565,015</b>
<b>Non-MWL Tier III Total</b>					<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>MWL % of Tier II</b>					<b>7%</b>	<b>9%</b>	<b>9%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

GC/CM: Skanska  
 Date Range: 8/1/2008 - 12/31/2021  
 As of: 3/12/22

### University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	MWL								Total Hours			Headcount															
		M		W		L		MW		ML		WL	MWL		Total MWL		Non-MWL		Total									
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>	#	% <sup>1</sup>					
Tier II	<b>A Tech Electric Enterprises Inc</b> Main Switch Electrical	34,252	81%	0	0%	0	0%	1,336	3%	0	0%	0	0%	0	0%	0	0%	35,588	84%	6,933	16%	42,521	39	72%	15	28%	54	
	<b>ARI Products</b> Access Flooring	363	64%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	363	64%	202	36%	565	5	83%	1	17%	6	
	<b>Ashlar Construction LLC</b> Masonry	5,685	50%	7	0%	8	0%	0	0%	1,225	11%	0	0%	0	0%	0	0%	6,924	61%	4,465	39%	11,389	32	68%	15	32%	47	
	<b>Barrett</b> Roofing	3,093	74%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	0	0%	3,101	74%	1,079	26%	4,180	38	73%	14	27%	52	
	<b>Cord Contracting Co Inc</b> Millwork	4,971	31%	0	0%	0	0%	0	0%	622	4%	0	0%	310	2%	0	0%	5,903	37%	10,250	63%	16,152	17	26%	49	74%	66	
	<b>Crown Sign Systems</b> Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8	100%	8	0	0%	1	100%	1	
	<b>Current Fire Protection Inc</b> Fire Protection	1,471	42%	0	0%	0	0%	0	0%	42	1%	0	0%	0	0%	0	0%	1,513	43%	1,967	57%	3,480	8	53%	7	47%	15	
	<b>Eddington Security</b> Security	13,916	78%	0	0%	0	0%	0	0%	3,940	22%	0	0%	0	0%	0	0%	17,856	100%	0	0%	17,856	36	100%	0	0%	36	
	<b>Fromkin Brothers</b> Painting	1,678	42%	0	0%	113	3%	0	0%	16	0%	0	0%	0	0%	0	0%	1,807	45%	2,169	55%	3,976	16	67%	8	33%	24	
	<b>Garcia Marble &amp; Tile</b> Tiling	1,628	96%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,628	96%	70	4%	1,698	9	90%	1	10%	10	
	<b>Giachetti Plumbing &amp; Heating Corp</b> Plumbing	1,793	24%	0	0%	0	0%	116	2%	0	0%	0	0%	0	0%	0	0%	1,909	25%	5,593	75%	7,502	5	12%	36	88%	41	
	<b>McKeon Door East</b> Overhead Doors	240	67%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	240	67%	120	33%	360	6	86%	1	14%	7	
	<b>Orange County Ironworks, LLC</b> Structural Steel	7,541	46%	0	0%	0	0%	183	1%	0	0%	0	0%	0	0%	0	0%	7,724	47%	8,569	53%	16,293	32	38%	53	62%	85	
	<b>Pyramid Floor Covering</b> Flooring	175	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	175	65%	96	35%	271	2	29%	5	71%	7	
	<b>Ruttura &amp; Sons</b> Excavation/Foundation	19,645	55%	163	0%	0	0%	0	0%	304	1%	0	0%	0	0%	0	0%	20,112	56%	15,529	44%	35,640	110	43%	143	57%	253	
	<b>Transcontinental Contracting Inc</b> Misc Metals	3,763	86%	0	0%	0	0%	0	0%	113	3%	0	0%	0	0%	0	0%	3,876	88%	515	12%	4,391	24	86%	4	14%	28	
	<b>United Air Conditioning Corp</b> HVAC	5,544	55%	0	0%	0	0%	0	0%	171	2%	0	0%	0	0%	0	0%	5,715	57%	4,361	43%	10,076	12	57%	9	43%	21	
<b>Total Hours</b>		<b>105,756</b>		<b>170</b>		<b>121</b>		<b>1,635</b>		<b>6,441</b>		<b>0</b>		<b>310</b>				<b>114,431</b>		<b>61,925</b>		<b>176,355</b>	<b>391</b>		<b>362</b>		<b>753</b>	
<b>Overall % of Total</b>		<b>60%</b>		<b>0%</b>		<b>0%</b>		<b>1%</b>		<b>4%</b>		<b>0%</b>		<b>0%</b>				<b>65%</b>		<b>35%</b>		<b>100%</b>	<b>52%</b>		<b>48%</b>		<b>100%</b>	

\* Denotes active contractors  
 1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprises Inc	11/23/2016	12/31/2018
ARI Products	4/16/2018	12/31/2018
Ashlar Construction LLC	5/23/2017	12/31/2018
Barrett	1/8/2017	12/31/2018
Cord Contracting Co Inc	7/2/2017	12/31/2018
Crown Sign Systems	6/30/2018	12/31/2018
Current Fire Protection Inc	10/3/2017	12/31/2018
Eddington Security Inc	8/17/2016	12/31/2018
Fromkin Brothers	11/6/2017	12/31/2018
Garcia Marble & Tile	3/18/2018	12/31/2018
Giachetti Plumbing & Heating Corp	11/22/2016	12/31/2018
McKeon Door East	5/11/2018	12/31/2018
Orange County Ironworks, LLC	1/6/2017	12/31/2018
Pyramid Floor Covering	8/7/2018	12/31/2018
Ruttura & Sons	1/4/2016	12/31/2018
Transcontinental Contracting Inc	5/21/2017	12/31/2018
United Air Conditioning Corp	8/22/2017	12/31/2018

GC/CM:	Skanska
Date Range:	10/1/2021 - 12/31/2021
As of :	3/12/22

## University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount							
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#	
Tier II	<b>A Tech Electric Enterprises Inc</b> Main Switch Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>ARI Products</b> Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>Ashlar Construction LLC</b> Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>Barrett</b> Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>Cord Contracting Co Inc</b> Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>Crown Sign Systems</b> Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>Current Fire Protection Inc</b> Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>Eddington Security Inc</b> Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>Fromkin Brothers</b> Painting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>Garcia Marble &amp; Tile</b> Tiling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>Giachetti Plumbing &amp; Heating Corp</b> Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>McKeon Door East</b> Overhead Doors	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>Orange County Ironworks, LLC</b> Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>Pyramid Floor Covering</b> Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>Ruttura &amp; Sons</b> Excavation/Foundation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>Transcontinental Contracting Inc</b> Misc Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	<b>United Air Conditioning Corp</b> HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
<b>Total Hours</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>		<b>0</b>	
<b>Overall % of Total</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>	<b>0%</b>		<b>0%</b>		<b>0%</b>	

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount



# Phase 2 Below Grade

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M1

*(No substitutions may be made on this submission except by prior written approval by Owner)*

**Owner Name:** Columbia University **Project:** Phase 2 Below Grade  
**Address:** 410 West 118th Street, NY, NY 10027 **Telephone:**  
**As of Date:** 12/31/2021 **Project Start:** 10/1/2016 **Project End:** In Progress

<b>OWNER</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 226,000

<b>DIRECT SPEND VENDORS (Tier I)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 337	\$ 337
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 3,117	\$ 3,117
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 4,034	\$ 4,034
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 51,306	\$ 51,306
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 5,621	\$ 5,621
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 100,003	\$ 100,003
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 488	\$ 488
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 1,731	\$ 1,731
M & J Mechanical Corp	W-ESD	No	Air Conditioning	Yes	\$ -	\$ 3,637	\$ 3,637
<b>NON:</b>							
Access Control Technologies Inc	NON	No	Security Systems	Yes	\$ -	\$ 185	\$ 185
Action Carting Environmental Serv	NON	No	Waste Management	Yes	\$ -	\$ 518	\$ 518
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 304	\$ 304
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 54,719	\$ 54,719

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	<b>Direct Spend Grand Total</b>	\$ -	\$ 226,000	\$ 226,000
	<b>MWL Direct Spend Total</b>	\$ -	\$ 170,274	\$ 170,274
	<b>Non-MWL Direct Spend Total</b>	\$ -	\$ 55,726	\$ 55,726
	<b>MWL % of Total</b>	0%	75%	75%

Date: 12/31/2021

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Phase 2 Below Grade
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	10/1/2016
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 192,169,825

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
NON:								
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 192,169,825	\$ 192,169,825	
					Direct Spend Grand Total	\$ -	\$ 192,169,825	\$ 192,169,825
					MWL Direct Spend Total	\$ -	\$ -	\$ -
					Non-MWL Direct Spend Total	\$ -	\$ 192,169,825	\$ 192,169,825
					MWL % of Total	0%	0%	0%

Date: 12/31/2021

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	<b>Project:</b> Phase 2 Below Grade
<b>Company Name:</b>	Civetta Cousins	<b>Contract:</b>
<b>Trade:</b>	Excavation	<b>Telephone:</b> 718-991-5100
<b>Address:</b>	1100 East 156th Street Bronx, NY 10474	
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b> 10/1/2016 <b>Project End:</b> In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Excavation	\$ 62,864,265	\$ 62,864,265	\$ 62,864,265

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 42,120	\$ 107,809	\$ 107,809
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 91,800	\$ 123,827	\$ 123,827
JP Hogan Coring	W	No	Saw Cutting & Core Drilling	Yes	\$ 177,965	\$ 191,908	\$ 191,908
NON:							
Eagle One Roofing Contractors Inc	NON	No	Waterproofing	Yes	\$ 177,900	\$ 179,381	\$ 179,381
JJ Rosenberg Electrical Contractors	NON	No	Electrical Contractor	Yes	\$ 425,000	\$ 503,308	\$ 503,308
Moretrench American Corp	NON	No	Furnish & Installation of Deep Wells	Yes	\$ 660,000	\$ 733,875	\$ 733,875
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 12,500,000	\$ 14,345,787	\$ 14,345,787
<b>Tier III Grand Total</b>					\$ 14,074,785	\$ 16,185,895	\$ 16,185,895
<b>MWL Tier III Total</b>					\$ 311,885	\$ 423,544	\$ 423,544
<b>Non-MWL Tier III Total</b>					\$ 13,762,900	\$ 15,762,351	\$ 15,762,351
<b>MWL % of Tier II</b>					0%	1%	1%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b> Lend Lease	<b>Project:</b> Phase 2 Below Grade
<b>Company Name:</b> Civetta Cousins	<b>Contract:</b>
<b>Trade:</b> Foundation	<b>Telephone:</b> 718-991-5100
<b>Address:</b> 1100 East 156th Street Bronx, NY 10474	<b>Project Start:</b> 10/1/2016
<b>As of Date:</b> 12/31/2021	<b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Foundation	\$ 76,789,999	\$ 76,789,999	\$ 76,801,793

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 2,500,000	\$ 2,439,247	\$ 2,439,247
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 5,750,000	\$ 5,188,476	\$ 5,188,476
<b>NON:</b>							
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 24,000,000	\$ 23,627,500	\$ 23,627,500
JA Lee Electrical Services	NON	No	Electrical Contractor	Yes	\$ 652,000	\$ 673,906	\$ 673,906
Melric Systems Corp	NON	No	Waterproofing	Yes	\$ 3,300,000	\$ 2,147,035	\$ 2,147,035
<b>Tier III Grand Total</b>					\$ 36,202,000	\$ 34,076,164	\$ 34,076,164
<b>MWL Tier III Total</b>					\$ 8,250,000	\$ 7,627,723	\$ 7,627,723
<b>Non-MWL Tier III Total</b>					\$ 27,952,000	\$ 26,448,441	\$ 26,448,441
<b>MWL % of Tier II</b>					11%	10%	10%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Par Environmental Corp	<b>Project:</b> Phase 2 Below Grade
<b>Trade:</b>	Protection	<b>Contract:</b>
<b>Address:</b>	313 Spook Rock Road, Suffern, New York 10901	
<b>As of Date:</b>	12/31/2021	<b>Telephone:</b> 854-369-7500
	<b>Project Start:</b> 10/1/2016	<b>Project End:</b> In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	Protection	\$ 434,927	\$ 434,927	\$ 434,927

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Commodore Construction Corporation	NON	Yes	Concrete Masonry Fireproofing	Yes	\$ 33,672	\$ 33,672	\$ 33,672

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	<b>Tier III Grand Total</b>	\$ 33,672	\$ 33,672	\$ 33,672
	<b>MWL Tier III Total</b>	\$ -	\$ -	\$ -
	<b>Non-MWL Tier III Total</b>	\$ 33,672	\$ 33,672	\$ 33,672
	<b>MWL % of Tier II</b>	0%	0%	0%



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Lend Lease	
<b>Company Name:</b>	Cives Corp	<b>Project:</b> Phase 2 Below Grade
<b>Trade:</b>	Structural Steel	<b>Contract:</b>
<b>Address:</b>	8 Church Street, Gouverneur, NY 13642	<b>Telephone:</b> 315-287-2200
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b> 10/1/2016 <span style="margin-left: 100px;"><b>Project End:</b> In Progress</span>

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 16,806,000	\$ 16,806,000	\$ 16,806,000

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Baco Enterprises Inc	L	No	Misc Steel	Yes	\$ 500,000	\$ 660,849	\$ 660,849
Commonwealth Metal Co	W-ESD	No	Material	Yes	\$ 1,750,000	\$ 1,779,435	\$ 1,779,435
Ryan Biggs/ Clark Davis	W-ESD	No	Engineering	Yes	\$ 40,000	\$ 157,025	\$ 157,025
<b>NON:</b>							
JF Stearns	NON	No	Steel Erection	Yes	\$ 8,790,000	\$ 9,518,513	\$ 9,518,513
The Berlin Steel Construction Company	NON	No	Stair Supply & Erection	Yes	\$ 556,000	\$ 570,749	\$ 570,749
				<b>Tier III Grand Total</b>	\$ 11,636,000	\$ 12,686,571	\$ 12,686,571
				<b>MWL Tier III Total</b>	\$ 2,290,000	\$ 2,597,309	\$ 2,597,309
				<b>Non-MWL Tier III Total</b>	\$ 9,346,000	\$ 10,089,262	\$ 10,089,262
				<b>MWL % of Tier II</b>	14%	15%	15%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b> Lend Lease			
<b>Company Name:</b> Roger & Sons Concrete Inc		<b>Project:</b> Phase 2 Below Grade	
<b>Trade:</b> Concrete		<b>Contract:</b>	
<b>Address:</b> 1474 RT. 55 LAGRANGEVILLE, NY 12540		<b>Telephone:</b> 845-227-6033	
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 10/1/2016	<b>Project End:</b> In Progress	

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete Inc	M	No	Concrete	\$ 9,090,075	\$ 9,090,075	\$ 9,090,075

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Tonage Inc	M-ESD	No	Reinforcing Supply	Yes	\$ 2,606,273	\$ 2,732,135	\$ 2,732,135
Our Rental Pumps	W-ESD	No	Concrete Pumping	Yes	\$ 75,770	\$ 6,668	\$ 6,668
Precision Concrete	M-ESD	No	Concrete Pumping	Yes	\$ 75,770	\$ 58,079	\$ 58,079
<b>Tier III Grand Total</b>					\$ 2,757,813	\$ 2,796,882	\$ 2,796,882
<b>MWL Tier III Total</b>					\$ 2,757,813	\$ 2,796,882	\$ 2,796,882
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					30%	31%	31%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 12/31/2021
As of :	3/12/22

## Phase 2 Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total Hours			Headcount						
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	Total MWL	Non-MWL	Total				
Tier I (Direct)	Lend Lease (US) Construction LMB Inc Construction Management	6,165	43%	2,429	17%	8	0%	0	0%	0	0%	0	0%	0	0%	8,601	60%	5,791	40%	14,392	14	67%	7	33%	21
Tier II	ASR Electrical Contracting Inc Electrical	545	22%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	545	22%	1,886	78%	2,431	4	18%	18	82%	22
	ASR Electrical Electrical	0	0%	0	0%	0	0%	48	2%	0	0%	0	0%	0	0%	48	2%	1,991	98%	2,039	1	20%	4	80%	5
	Cives Steel Street Structures	7,149	15%	0	0%	0	0%	8	0%	165	0%	0	0%	0	0%	7,322	16%	39,204	84%	46,526	32	25%	98	75%	130
	Civetta Cousins JV, LLC Structural Steel	9,070	39%	0	0%	0	0%	0	0%	514	2%	0	0%	0	0%	9,584	41%	13,959	59%	23,542	226	39%	356	61%	582
	Civetta Cousins JV Street Structures	98,589	36%	2,192	1%	368	0%	2,568	1%	3,526	1%	0	0%	0	0%	107,243	39%	169,744	61%	276,986	17	38%	28	62%	45
	J D'Annunzio & Sons Utility	5,493	25%	86	0%	0	0%	9	0%	8	0%	0	0%	0	0%	5,596	25%	16,475	75%	22,071	135	54%	114	46%	249
	Par Environmental Corporation Protection	2,283	55%	0	0%	0	0%	16	0%	0	0%	0	0%	0	0%	2,299	55%	1,875	45%	4,174	19	54%	16	46%	35
	Roger & Sons Concrete	17,957	38%	47	0%	0	0%	192	0%	287	1%	0	0%	68	0%	18,551	39%	28,824	61%	47,375	135	43%	180	57%	315
<b>Total Hours</b>		<b>147,250</b>		<b>4,754</b>		<b>376</b>		<b>2,841</b>		<b>4,499</b>		<b>0</b>		<b>68</b>	<b>159,788</b>		<b>279,746</b>		<b>439,534</b>	<b>583</b>		<b>821</b>		<b>1,404</b>	
<b>Overall % of Total</b>		<b>34%</b>		<b>1%</b>		<b>0%</b>		<b>1%</b>		<b>1%</b>		<b>0%</b>		<b>0%</b>	<b>36%</b>		<b>64%</b>		<b>100%</b>	<b>42%</b>		<b>58%</b>		<b>100%</b>	

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electrical Contracting Inc	12/6/2017	6/6/2020
Cives Steel	10/8/2016	10/12/2019
Civetta Cousins JV	10/8/2016	6/6/2020
J D'Annunzio & Sons	12/29/2018	5/16/2020
Par Environmental Corporation	5/7/2017	10/14/2018
Roger & Sons	2/27/2018	4/9/2019

GC/CM:	Lend Lease
Date Range:	10/1/2021 - 12/31/2021
As of :	3/12/22

**Phase 2 Below Grade  
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount								
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	Total						
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0	
Tier II	ASR Electrical Contracting Inc Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0	
	Cives Steel Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0	
	Civetta Cousins JV Street Structures	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0	
	J D'Annunzio & Sons Utility	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0	
	Par Environmental Corporation Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0	
	Roger & Sons Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0	0%	0	0%	0	
<b>Total Hours</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>
<b>Overall % of Total</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>	<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>

\* Denotes active contractors  
<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

<b>Owner Name:</b>	Columbia University	<b>Project:</b>	Columbia Business School Above Grade
<b>Address:</b>	410 West 118th Street, NY, NY 10027	<b>Telephone:</b>	
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 13,228,903	\$ 13,355,715	\$ 5,574,804

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 2,765	\$ 2,765	
Green Girl Printing and Messenger Inc	W	No	Signs	Yes	\$ 30,000	\$ 33,959	\$ 33,959	
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 663	\$ 663	
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ 11,671	\$ 11,020	\$ 11,020	
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ 90,918	\$ 185,998	\$ 169,490	
NON:								
Construction Documentation of NYC LLC	NON	No	AV/Cable/Telecom	Yes	\$ 250,787	\$ 250,787	\$ 182,190	
American Electrical Testing Co LLC	NON	No	Electrical Testing	Yes	\$ 22,500	\$ 22,500	\$ 675	
DAL Electrical Corp	NON	No	Electrical	Yes	\$ 8,907	\$ 8,907	\$ 8,907	
Empire Office Inc	NON	No	Furniture	Yes	\$ 12,530,412	\$ 12,550,407	\$ 5,142,696	
Jacobs Engineering	NON	No	Engineering	Yes	\$ 283,709	\$ 283,709	\$ 17,439	
Jaros Baum & Bolles	NON	No	Engineering	Yes	\$ -	\$ 5,000	\$ 5,000	
					Direct Spend Grand Total	\$ 13,228,903	\$ 13,355,715	\$ 5,574,804
					MWL Direct Spend Total	\$ 132,588	\$ 234,405	\$ 217,897
					Non-MWL Direct Spend Total	\$ 13,096,315	\$ 13,121,310	\$ 5,356,907
					MWL % of Total	1%	2%	4%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

**Owner Name:** Columbia University **Project:** Columbia Business School Above Grade  
**Address:** 410 West 118th Street, NY, NY 10027 **Telephone:**  
**As of Date:** 12/31/2021 **Project Start:** 1/1/2018 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 302,846,202	\$ 406,172,886	\$ 374,943,474

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Turner Construction Company	NON	No	Construction	Yes	\$ 302,846,202	\$ 406,172,886	\$ 374,943,474

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 302,846,202	\$ 406,172,886	\$ 374,943,474
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 302,846,202	\$ 406,172,886	\$ 374,943,474
MWL % of Total	0%	0%	0%

Date: 12/31/2021





**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

<b>Company Name:</b> Turner Construction Company	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b> Construction Management	<b>Contract:</b>
<b>Address:</b> 375 Hudson Street, 6th Floor, New York, NY 10014	<b>Telephone:</b> (212) 229-6000
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 302,846,202	\$ 406,172,886	\$ 374,943,474

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Concrete Industries Inc.	NON	No	Early Sitework	Yes	\$ 891,871	\$ 310,868	\$ 310,868
Cives	NON	No	Structural Steel	Yes	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000
Island International Enterprise	NON	No	Spray Fireproofing	Yes	\$ 1,361,500	\$ 2,512,336	\$ 2,512,336
United Structural Works, Inc	NON	No	Misc. Metals	Yes	\$ 3,380,000	\$ 5,775,172	\$ 4,817,605
JEM Architectural	NON	No	Ornamental Metals	Yes	\$ 9,290,000	\$ 9,602,788	\$ 8,201,528
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 3,961,299	\$ 4,443,906	\$ 3,528,416
Scanga Woodworking Corp.	NON	No	Millwork	Yes	\$ 4,671,744	\$ 4,740,931	\$ 4,337,133
Wolkow Braker Roofing	NON	No	Roofing	Yes	\$ 3,107,892	\$ 3,732,024	\$ 3,569,537
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 4,985,000	\$ 5,209,766	\$ 4,858,093
Post Road	NON	No	Overhead Doors	Yes	\$ 650,000	\$ 2,751,642	\$ 2,660,243
Jacobson & Company	NON	No	Rough Carpentry	Yes	\$ 11,000,000	\$ 13,865,864	\$ 12,054,544
Jacobson & Company	NON	No	Specialty Ceilings/GFRG	Yes	\$ 6,550,000	\$ 6,761,093	\$ 5,939,624
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 2,439,943	\$ 3,332,820	\$ 2,942,660
Spectrum Painting	NON	No	Resinous Flooring	Yes	\$ 765,950	\$ 867,153	\$ 655,787
Woodworks Construction	NON	No	Wood Flooring	Yes	\$ 1,476,000	\$ 1,715,900	\$ 1,304,093
Platinum Tile	NON	No	Terrazzo	Yes	\$ 2,249,000	\$ 2,595,867	\$ 2,223,302
Spectrum Painting	NON	No	Paint	Yes	\$ 2,983,056	\$ 3,711,008	\$ 2,778,845
Hi Tech	NON	No	Access Flooring	Yes	\$ 1,695,000	\$ 2,027,102	\$ 1,615,662
Furniture Consultants (FCI)	NON	No	Glass - Aluminum Partitions	Yes	\$ 6,501,493	\$ 6,798,076	\$ 6,169,819
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 948,950	\$ 1,039,283	\$ 830,729
Proformance Systems	NON	No	Operable Partitions	Yes	\$ 80,000	\$ 87,068	\$ 80,656
Global BMU, LLC	NON	No	Window Washing Equipment	Yes	\$ 1,787,170	\$ 1,760,325	\$ 1,429,247
Poltrona Frau	NON	No	Forum Seating	Yes	\$ 391,690	\$ 368,293	\$ 302,900
Furniture Consultants (FCI)	NON	No	Seminar Tables	Yes	\$ 1,347,661	\$ 1,352,801	\$ 1,122,114
DFB Sales	NON	No	Window Shades	Yes	\$ 1,610,000	\$ 1,525,019	\$ 1,298,169
Tranxel Elevator	NON	No	Elevators	Yes	\$ 8,558,816	\$ 8,776,826	\$ 8,259,736
Almar Plumbing	NON	No	Plumbing	Yes	\$ 8,619,000	\$ 8,847,247	\$ 8,004,906
Turner Logistics - CRAC Units - 1307	NON	No	Equipment	Yes	\$ 308,675	\$ 80,445	\$ 74,716
Turner Logistics - Indoor AHU's 1309	NON	No	Equipment	Yes	\$ 634,418	\$ 638,342	\$ 605,705
Turner Logistics - Outdoor AHU's - 1215	NON	No	Equipment	Yes	\$ 4,213,575	\$ 4,341,751	\$ 3,869,654
Turner Logistics - Chilled Beams - 1308	NON	No	Equipment	Yes	\$ 899,812	\$ 1,149,017	\$ 1,080,397
F.W Sims	NON	No	HVAC AG Piping	Yes	\$ 37,300,000	\$ 38,171,454	\$ 37,141,084
Heritage Mechanical	NON	No	HVAC Site 6B Airside	Yes	\$ 8,350,000	\$ 8,810,053	\$ 8,530,432
PJ Mechanical	NON	No	HVAC Site 7 Airside	Yes	\$ 11,500,000	\$ 12,563,917	\$ 12,060,370
Schneider Electric	NON	No	AG BMS Controls	Yes	\$ 4,655,000	\$ 4,949,420	\$ 4,571,973
Turner Logistics - Switchgear 1220	NON	No	Equipment	Yes	\$ 2,413,235	\$ 2,703,990	\$ 2,574,824
Turner Logistics - ATS - 1407	NON	No	Equipment	Yes	\$ 176,170	\$ 205,427	\$ 186,788
Turner Logistics - Light Fixtures 1472	NON	No	Equipment	Yes	\$ 3,544,297	\$ 3,756,659	\$ 3,504,091
Schneider Electric	NON	No	IT	Yes	\$ 10,083,300	\$ 10,207,828	\$ 9,066,339
Unity Electric	NON	No	Site 6B Electrical Floor Fit out	Yes	\$ 10,550,000	\$ 11,510,088	\$ 10,577,917
HB Communications	NON	No	AV	Yes	\$ 11,199,000	\$ 11,194,883	\$ 9,000,728
Zwicker Electric	NON	No	AG Electrical Distribution	Yes	\$ 16,674,277	\$ 18,458,727	\$ 17,708,675
Safway Atlantic	NON	No	Hoist & Protection	Yes	\$ 3,010,000	\$ 3,341,777	\$ 2,566,964
<b>Tier II Grand Total</b>					<b>\$ 310,219,982</b>	<b>\$ 350,911,524</b>	<b>\$ 324,027,899</b>
<b>MWL Tier II Total</b>					<b>\$ 58,562,805</b>	<b>\$ 68,541,567</b>	<b>\$ 63,323,692</b>
<b>Non-MWL Tier II Total</b>					<b>\$ 251,657,177</b>	<b>\$ 282,369,957</b>	<b>\$ 260,704,207</b>
<b>MWL % of Tier II</b>					<b>19%</b>	<b>17%</b>	<b>17%</b>

*If there is no Original Plan then*

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Turner Construction Company	<b>Project:</b>	Columbia Business School Above Grade
<b>Company Name:</b>	Almar Plumbing & Heating Corp.	<b>Contract:</b>	
<b>Trade:</b>	Plumbing	<b>Telephone:</b>	516-740-5900
<b>Address:</b>	50 Bethpage Road, Hicksville, NY 11801	<b>Project Start:</b>	1/1/2018
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	\$ 8,619,000	\$ 8,847,247	\$ 8,004,906

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Henry Quentzel Plumbing Supply Co Inc.	W	No	Supplies	Yes	\$ 50,000	\$ 169,764	\$ 169,764
IAR	W-ESD	No	Insulation	Yes	\$ 490,000	\$ 538,331	\$ 538,331
NY Plumbing Wholesale & Supply	M-ESD	No	Supplies	Yes	\$ 600,000	\$ 715,000	\$ 713,794
Cassone Leasing	W-ESD	No	Modular Building	Yes	\$ 30,000	\$ 30,421	\$ 30,421
<b>NON:</b>							
<b>Tier III Grand Total</b>					\$ 1,170,000	\$ 1,453,516	\$ 1,452,310
<b>MWL Tier III Total</b>					\$ 1,170,000	\$ 1,453,516	\$ 1,452,310
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier III</b>					14%	16%	18%

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**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Turner Construction Company	<b>Project:</b>	Columbia Business School Above Grade
<b>Company Name:</b>	Bamco Inc.	<b>Contract:</b>	
<b>Trade:</b>	Carpentry	<b>Telephone:</b>	732-302-0889
<b>Address:</b>	30 Baekeland Ave - Middlessex NJ 08846	<b>Project Start:</b>	1/1/2018
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	Yes	Carpentry	\$ 4,985,000	\$ 5,209,766	\$ 4,858,093

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
<b>MWL:</b>								
Park Ave Building Supplies, LLC	M-ESD	No	Material supplier	Yes	\$ 125,000	\$ 150,000	\$ 149,959	
<b>NON:</b>								
Sloan & Company	NON	No	Framing/Sheathing	Yes	\$ 850,000	\$ 971,701	\$ 923,116	
ARW Inc	NON	No	Sub Tier Installing Contractor - Barrier	Yes	\$ 280,000	\$ 280,000	\$ 266,000	
					<b>Tier III Grand Total</b>	<b>\$ 1,255,000</b>	<b>\$ 1,401,701</b>	<b>\$ 1,339,075</b>
					<b>MWL Tier III Total</b>	<b>\$ 125,000</b>	<b>\$ 150,000</b>	<b>\$ 149,959</b>
					<b>Non-MWL Tier III Total</b>	<b>\$ 1,130,000</b>	<b>\$ 1,251,701</b>	<b>\$ 1,189,116</b>
					<b>MWL % of Tier II</b>	<b>3%</b>	<b>3%</b>	<b>3%</b>

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Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b> Turner Construction Company	<b>Project:</b> Columbia Business School Above Grade
<b>Company Name:</b> Cives Corp	<b>Contract:</b>
<b>Trade:</b> Structural Steel	<b>Telephone:</b> 315-287-2200
<b>Address:</b> 8 Church Street, Gouverneur, NY 13642	
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 1/1/2018
	<b>Project End:</b> Final

<b>COMPANY (Tier II)</b>							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Cives Corp	NON	No	Structural Steel	\$ 34,842,383	\$ 45,775,000	\$ 45,775,000	

<b>SUBCONTRACTORS (Tier III)</b>								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
<i>MWL:</i>								
Baco Enterprises Inc	L	No	Misc. Steel & Deck	Yes	\$ 600,000	\$ 1,817,816	\$ 1,817,816	
Commonwealth Metal Co	W-ESD	No	Metals Service Center	Yes	\$ 4,000,000	\$ 3,391,770	\$ 3,391,770	
Erection & Welding Contractors LLC	M-ESD	No	Galv'd Screen Wall Fabrication	Yes	\$ 500,000	\$ 208,971	\$ 208,971	
Ryan Biggs/ Clark Davis	W	No	Connectoin Design & Engineering	Yes	\$ 100,000	\$ 365,850	\$ 365,850	
<i>NON:</i>								
South Shore Construction Services	NON	No	Steel & Deck Erection	Yes	\$ 18,800,000	\$ 22,145,363	\$ 22,145,363	
Berlin Steel Construction Company	NON	No	Stair Supply & Erection	Yes	\$ 2,910,000	\$ 3,175,138	\$ 3,175,138	
<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>					<b>Tier III Grand Total</b>	\$ 26,910,000	\$ 31,104,908	\$ 31,104,908
					<b>MWL Tier III Total</b>	\$ 5,200,000	\$ 5,784,407	\$ 5,784,407
					<b>Non-MWL Tier III Total</b>	\$ 21,710,000	\$ 25,320,501	\$ 25,320,501
					<b>MWL % of Tier III</b>	15%	13%	13%

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

**CM Name:** Turner Construction Company  
**Company Name:** Concrete Industries One Corp **Project:** Columbia Business School Above Grade  
**Trade:** Concrete Industries One Corp **Contract:** \_\_\_\_\_  
**Address:** 300 Boulevard of the Americas, Lakewood, NJ 08701 **Telephone:** 732-367-2020  
**As of Date:** 12/31/2021 **Project Start:** 1/1/2018 **Project End:** Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Concrete Industries One Corp	NON	No	Concrete Industries One Corp	\$ 891,871	\$ 310,868	\$ 310,868

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
<b>MWL:</b>								
US Concrete	W	No	Concrete	Yes		\$ 10,997	\$ 10,997	
JMJ Pro Trucking	M	No	Trucking	Yes		\$ 23,565	\$ 23,565	
<b>NON:</b>								
HD Supply	NON	No	Supplies	Yes		\$ 6,784	\$ 6,784	
					<b>Tier III Grand Total</b>	\$ -	\$ 41,346	\$ 41,346
					<b>MWL Tier III Total</b>	\$ -	\$ 34,562	\$ 34,562
					<b>Non-MWL Tier III Total</b>	\$ -	\$ 6,784	\$ 6,784
					<b>MWL % of Tier III</b>	0%	11%	11%

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Date: 12/31/2021



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company	<b>Project:</b>	Columbia Business School Above Grade
<b>Company Name:</b>	First Women's Fire Systems Corp	<b>Contract:</b>	
<b>Trade:</b>	Fire Sprinkler Installation	<b>Telephone:</b>	212-570-5049
<b>Address:</b>	55 West 59th Street New York, NY 10018	<b>Project Start:</b>	1/1/2018
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 3,961,400	\$ 3,971,996	\$ 3,653,729

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Rael Automatic Sprinkler Co. Inc	NON	No	FireSprinkler - Drafting/ Engineering	Yes	\$ 396,140	\$ 396,140	\$ 225,640
Milrose	NON	No	Expeditor	Yes	\$ 8,323	\$ 8,323	\$ 8,323
<b>Tier III Grand Total</b>					\$ 404,463	\$ 404,463	\$ 233,963
<b>MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>Non-MWL Tier III Total</b>					\$ 404,463	\$ 404,463	\$ 233,963
<b>MWL % of Tier III</b>					<b>0%</b>	<b>0%</b>	<b>0%</b>

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**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

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Schedule M3

<b>CM Name:</b>	Turner Construction Company	<b>Project:</b>	Columbia Business School Above Grade
<b>Company Name:</b>	HB Communications, Inc.	<b>Contract:</b>	
<b>Trade:</b>	Audio Visual	<b>Telephone:</b>	732-275-2094
<b>Address:</b>	60 Dodge Ave North Haven, CT 06473	<b>Project Start:</b>	1/1/2018
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
HB Communications, Inc.	NON	No	Audio Visual	\$ 11,199,000	\$ 11,194,883	\$ 9,000,728

<b>SUBCONTRACTORS (Tier III)</b>								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Touchtel	W	No	Audio Visual	No	\$ 2,517,992	\$ 2,517,992	\$ 1,102,276	
					<b>Tier III Grand Total</b>	<b>\$ 2,517,992</b>	<b>\$ 2,517,992</b>	<b>\$ 1,102,276</b>
					<b>MWL Tier III Total</b>	<b>\$ 2,517,992</b>	<b>\$ 2,517,992</b>	<b>\$ 1,102,276</b>
					<b>Non-MWL Tier III Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
					<b>MWL % of Tier III</b>	<b>22%</b>	<b>22%</b>	<b>12%</b>

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Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

**CM Name:** Turner Construction Company  
**Company Name:** Heritage Mechanical Services **Project:** Columbia Business School Above Grade  
**Trade:** HVAC **Contract:**  
**Address:** 70 Schmidt Boulevard, Farmingdale NY 11735 **Telephone:** 516-558-2004  
**As of Date:** 6/30/2020 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 8,350,000	\$ 8,810,053	\$ 8,530,432

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Harry Brianum Jr. Inc.	W	No	Steel Prurchases	Yes	\$ 69,587	\$ 58,480	\$ 58,480
Mate Matura	W	No	Insulation	Yes	\$ 750,000	\$ 750,000	\$ 703,713
Highway Safety Protection	W	No	Lift Rental	Yes	\$ 1,386	\$ 24,208	\$ 19,778
Independent Testing & Balancing	MWL Designation	No	Testing & Balancing	Yes	\$ 127,000	\$ 130,736	\$ 78,500
<b>NON:</b>							
<b>Tier III Grand Total</b>					\$ 947,973	\$ 963,424	\$ 860,471
<b>MWL Tier III Total</b>					\$ 947,973	\$ 963,424	\$ 860,471
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier III</b>					11%	11%	10%

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**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

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Schedule M3

<b>CM Name:</b> Turner Construction Company	
<b>Company Name:</b> Jaconson and Company	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b> Carpentry	<b>Contract:</b>
<b>Address:</b> 1079 East Grand Street, Elizabeth NJ 07207	<b>Telephone:</b> (908) 355-5200
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jacsonson and Company	NON	No	Carpentry	\$ 11,000,000	\$ 13,865,864	\$ 12,054,544

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
City Lumber	W	No	Material supplier	Yes	\$ 1,126,113	\$ 1,662,778	\$ 1,612,298
Park Ave	M	No	Material supplier	Yes	\$ 232,500	\$ 301,542	\$ 297,562
X-Cell Insulation	M	No	Subcontractor	Yes	\$ 340,000	\$ 382,336	\$ 344,102
Eastport Signs	M	No	Signage	Yes	\$ 30,000	\$ 1,500	\$ 1,500
<b>Tier III Grand Total</b>					\$ 1,728,613	\$ 2,348,156	\$ 2,255,462
<b>MWL Tier III Total</b>					\$ 1,728,613	\$ 2,348,156	\$ 2,255,462
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					<b>16%</b>	<b>17%</b>	<b>19%</b>

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2021



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

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Schedule M3

**CM Name:** Turner Construction Company  
**Company Name:** Island International Enterprises, LLC      **Project:** Columbia Business School Above Grade  
**Trade:** Spray Fireproofing      **Contract:**  
**Address:** 1101 Scott Avenue, Calverton NY 11933      **Telephone:** 631-208-3500  
**As of Date:** 12/31/2021      **Project Start:** 1/1/2018      **Project End:** In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,361,500	\$ 2,512,336	\$ 2,512,336

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	\$ 21,000	\$ 82,282	\$ 82,282
Olympic Glove & Safety Co. Inc.	W-ESD	No	Safety Equipment/ Tarp Supplier	Yes	\$ 27,000	\$ 138,643	\$ 138,643
Pristine Service Inc.	W-ESD	No	Labor Supplier	Yes	\$ 210,000	\$ 216,000	\$ 177,623
Naughton Energy Corp	W	No	Fuel Supplier	Yes	\$ 6,000	\$ 24,073	\$ 24,073

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Tier III Grand Total	\$ 264,000	\$ 460,998	\$ 422,621
MWL Tier III Total	\$ 264,000	\$ 460,998	\$ 422,621
Non-MWL Tier III Total	-	-	-
MWL % of Tier II	19%	18%	17%

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

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Schedule M3

<b>CM Name:</b> Turner Construction Company	
<b>Company Name:</b> JEM Architecturals, Inc.	<b>Project:</b> Columbia Business School Above Grade
<b>Trade:</b> Ornamental Metals	<b>Contract:</b>
<b>Address:</b> 37 Cuff Street, New Rochelle NY 10801	<b>Telephone:</b> 914-365-1500
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 1/1/2018 <span style="float: right;"><b>Project End:</b> In Progress</span>

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
JEM Architecturals, Inc.	NON	No	Ornamental Metals	\$ 9,290,000	\$ 9,602,788	\$ 8,201,528

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Prisma	W	No	Mirrors	Yes	\$ 20,500	\$ 24,000	\$ 16,077
Interstate Sales ,Inc.	W	No	Steel	Yes	\$ 30,000	\$ 30,000	\$ 16,362
HB Steel	W	No	Steel	Yes	\$ 90,000	\$ 90,000	\$ 51,502
<b>Tier III Grand Total</b>					\$ 140,500	\$ 144,000	\$ 83,941
<b>MWL Tier III Total</b>					\$ 140,500	\$ 144,000	\$ 83,941
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier III</b>					2%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

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Schedule M3

<b>CM Name:</b>	Turner Construction Company	<b>Project:</b>	Columbia Business School Above Grade
<b>Company Name:</b>	PJ Mechanical Corp	<b>Contract:</b>	
<b>Trade:</b>	HVAC Work	<b>Telephone:</b>	212-243-2555
<b>Address:</b>	55 Bond Street	<b>Project Start:</b>	1/1/2018
<b>As of Date:</b>	6/30/2020	<b>Project End:</b>	In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp	NON	No	HVAC Work	\$ 11,500,000	\$ 12,563,917	\$ 12,060,370

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Hairy Brainum	W	No	Supplier	Yes	\$ 400,000	\$ 400,000	\$ 400,000
International Asbestos Removal	W	No	Insulation	Yes	\$ 1,850,000	\$ 1,832,180	\$ 1,670,769
<b>Tier III Grand Total</b>					\$ 2,250,000	\$ 2,232,180	\$ 2,070,769
<b>MWL Tier III Total</b>					\$ 2,250,000	\$ 2,232,180	\$ 2,070,769
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier III</b>					20%	18%	17%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

**CM Name:** Turner Construction Company  
**Company Name:** Platinum  
**Trade:** Terrazzo  
**Address:** 120 Broadway, New York NY  
**As of Date:** 6/30/2020

**Project:** Columbia Business School Above Grade  
**Contract:**  
**Telephone:** 212-535-9700  
**Project Start:** 1/1/2018  
**Project End:** In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Platinum	NON	No	Terrazzo	\$ 1,476,000	\$ 1,715,900	\$ 1,304,093	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Arim Inc	W	No	Supply Aggregate for Terrazzo Flooring	Yes	\$ 46,541	\$ 102,971	\$ 102,971

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 46,541	\$ 102,971	\$ 102,971
MWL Tier III Total	\$ 46,541	\$ 102,971	\$ 102,971
Non-MWL Tier III Total	-	-	-
MWL % of Tier II	3%	6%	8%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Post Road Iron Works	Project:	Columbia Business School Above Grade
Trade:	Overhead Doors	Contract:	
Address:	345 West Putnam Ave. Greenwich CT 06830	Telephone:	203-869-6322
As of Date:	6/30/2020	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Post Road Iron Works	NON	No	Overhead Doors	\$ 650,000	\$ 2,751,642	\$ 2,660,243

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
KKG Construction Inc.	M	No	Misc Metals/ Installations	Yes	\$ 746,720	\$ 947,213	\$ 947,213
<b>Tier III Grand Total</b>					\$ 746,720	\$ 947,213	\$ 947,213
<b>MWL Tier III Total</b>					\$ 746,720	\$ 947,213	\$ 947,213
<b>Non-MWL Tier III Total</b>					-	-	-
<b>MWL % of Tier II</b>					115%	34%	36%

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**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

**CM Name:** Turner Construction Company  
**Company Name:** Safway Atlantic, LLC **Project:** Columbia Business School Above Grade  
**Trade:** Hoist & Protection **Contract:** \_\_\_\_\_  
**Address:** 700 Commercial Ave, Carlstadt NJ 07072 **Telephone:** 201-636-5500  
**As of Date:** 6/30/2020 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Safway Atlantic, LLC	NON	No	Hoist & Protection	\$ 3,010,000	\$ 3,341,777	\$ 2,566,964

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
JMD Building Supply	W-ESD	No	Lumber Supply	Yes	\$ 47,500	\$ 188,994	\$ 20,686
NYC Supply Co.	W	No	Paint Supply	Yes	\$ 47,500	\$ 36,889	\$ 3,683
Turtle & Hughes	W-ESD	No	Electrical	Yes	\$ 10,000	\$ 15,524	\$ 15,524
<b>NON:</b>							
<b>Tier III Grand Total</b>					\$ 105,000	\$ 241,407	\$ 39,893
<b>MWL Tier III Total</b>					\$ 105,000	\$ 241,407	\$ 39,893
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier III</b>					3%	7%	2%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Turner Construction Company	<b>Project:</b>	Columbia Business School Above Grade
<b>Company Name:</b>	Scanga Woodwork	<b>Contract:</b>	
<b>Trade:</b>	Millwork	<b>Telephone:</b>	845-265-9115
<b>Address:</b>	22 Corporate Park West Cold Spring NY 10516	<b>Project Start:</b>	1/1/2018
<b>As of Date:</b>	6/30/2020	<b>Project End:</b>	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Scanga Woodwork	NON	No	Millwork	\$ 4,671,744	\$ 4,740,931	\$ 4,337,133

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
YFD Millwork	M	No	Millwork	Yes	\$ 335,000	\$ 292,343	\$ 205,843
Eco	M-ESD	No	Fabric Panels	Yes	\$ 44,000	\$ 64,870	\$ 59,370
NON:							

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	<b>Tier III Grand Total</b>	\$ 379,000	\$ 357,213	\$ 265,213
	<b>MWL Tier III Total</b>	\$ 379,000	\$ 357,213	\$ 265,213
	<b>Non-MWL Tier III Total</b>	\$ -	\$ -	\$ -
	<b>MWL % of Tier II</b>	8%	8%	6%

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company	<b>Project:</b>	Columbia Business School Above Grade
<b>Company Name:</b>	Schneider Electric	<b>Contract:</b>	
<b>Trade:</b>	Building Management System	<b>Telephone:</b>	609-865-1502
<b>Address:</b>	210 Meadowlands Parkway, Secaucus NJ 07094	<b>Project Start:</b>	1/1/2018
<b>As of Date:</b>	6/30/2020	<b>Project End:</b>	In Progress

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 4,655,000	\$ 4,949,420	\$ 4,571,973

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
EnTech Engineering	W	No	BIM Coordinatior	Yes	\$ 15,000	\$ 85,213	\$ 76,691
Kane Communications	W	No	Electrician	Yes	\$ 790,000	\$ 874,700	\$ 810,921
Olive Controls, Inc.	M	No	Electrician	Yes	\$ 290,000	\$ 595,000	\$ 541,166
Argent Associates	MW-ESD	No	Material Supplier	Yes	\$ 100,000	\$ 95,861	\$ 95,861
<b>NON:</b>							
LV Solutions Inc.	NON	No	Electrician	Yes	\$ 21,800	\$ 94,627	\$ 89,896
<b>Tier III Grand Total</b>					\$ 1,216,800	\$ 1,745,401	\$ 1,614,535
<b>MWL Tier III Total</b>					\$ 1,195,000	\$ 1,650,774	\$ 1,524,639
<b>Non-MWL Tier III Total</b>					\$ 21,800	\$ 94,627	\$ 89,896
<b>MWL % of Tier III</b>					26%	33%	33%

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**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company	<b>Project:</b>	Columbia Business School Above Grade
<b>Company Name:</b>	Schneider Electric	<b>Contract:</b>	
<b>Trade:</b>	IT/Secutiry	<b>Telephone:</b>	609-865-1502
<b>Address:</b>	210 Meadowlands Parkway, Secaucus NJ 07094	<b>Project Start:</b>	1/1/2018
<b>As of Date:</b>	6/30/2020	<b>Project End:</b>	In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/Secutiry	\$ 3,544,297	\$ 3,756,659	\$ 3,504,091

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
EnTech Engineering	W	No	BIM Coordinator	Yes	\$ 25,000	\$ 25,000	\$ 24,457
Touch Tel	W	No	Electrician	Yes	\$ 2,123,500	\$ 2,172,737	\$ 2,001,750
Kane Communications	W	No	Electrician	Yes	\$ 1,746,231	\$ 1,933,253	\$ 1,809,166
Argent Associates	W	No	Material Vendor	Yes	\$ 146,000	\$ 146,000	\$ 146,000
<b>NON:</b>							
<b>Tier III Grand Total</b>					\$ 4,040,731	\$ 4,276,990	\$ 3,981,373
<b>MWL Tier III Total</b>					\$ 4,040,731	\$ 4,276,990	\$ 3,981,373
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier III</b>					114%	114%	114%

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**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Turner Construction Company		<b>Project:</b>	Columbia Business School Above Grade
<b>Company Name:</b>	Sherland & Farrington Inc		<b>Contract:</b>	
<b>Trade:</b>	Resilent Flooring		<b>Telephone:</b>	212-206-7500
<b>Address:</b>	253 West 28th Street, New York, NY 10001		<b>Project Start:</b>	1/1/2018
<b>As of Date:</b>	6/30/2020	<b>Project End:</b>	In Progress	

<b>COMPANY (Tier II)</b>						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Sherland & Farrington Inc	NON	No	Resilent Flooring	\$ 2,249,000	\$ 2,595,867	\$ 2,223,302

<b>SUBCONTRACTORS (Tier III)</b>							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
ProCarpet	W-ESD	No	Flooring Materials	Yes		\$ 1,010,755	\$ 1,010,755
NON:							
					<b>Tier III Grand Total</b>	\$ - \$ 1,010,755	\$ 1,010,755
					<b>MWL Tier III Total</b>	\$ - \$ 1,010,755	\$ 1,010,755
					<b>Non-MWL Tier III Total</b>	\$ - \$ -	\$ -
					<b>MWL % of Tier II</b>	0%	39%

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021













**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

<b>CM Name:</b> Turner Construction Company		<b>Project:</b> Columbia Business School Above Grade
<b>Company Name:</b> Wolkow Braker Roofing		<b>Contract:</b>
<b>Trade:</b> Roofing		<b>Telephone:</b> 718-384-3456
<b>Address:</b> 151 Herricks Rd Garden City Park, NY 11040	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> In Progress
<b>As of Date:</b> 12/31/2021		

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Wolkow Braker Roofing	NON	No	Roofing	\$ 3,107,892	\$ 3,732,024	\$ 3,569,537

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Holbrook Plastic Pipe Supply	W	No	Material Supplier	Yes	\$ 548,500	\$ 548,500	\$ 225,453
<b>Tier III Grand Total</b>					\$ 548,500	\$ 548,500	\$ 225,453
<b>MWL Tier III Total</b>					\$ 548,500	\$ 548,500	\$ 225,453
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					<b>18%</b>	<b>15%</b>	<b>6%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021









**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M1

*(No substitutions may be made on this submission except by prior written approval by Owner)*

**Owner Name:** Columbia University **Project:** Columbia Business School Below Grade  
**Address:** 410 West 118th Street, NY, NY 10027 **Telephone:** \_\_\_\_\_  
**As of Date:** 12/31/2021 **Project Start:** 1/1/2018 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 107,362,917	\$ 100,430,980	\$ 85,616,888

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
NON:								
Turner Construction Company	NON	No	Construction	Yes	\$ 107,362,917	\$ 100,430,980	\$ 85,616,888	
					<b>Direct Spend Grand Total</b>	<b>\$ 107,362,917</b>	<b>\$ 100,430,980</b>	<b>\$ 85,616,888</b>
					<b>MWL Direct Spend Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
					<b>Non-MWL Direct Spend Total</b>	<b>\$ 107,362,917</b>	<b>\$ 100,430,980</b>	<b>\$ 85,616,888</b>
					<b>MWL % of Total</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M2

<b>Company Name:</b>	Turner Construction Company	<b>Project:</b>	Columbia Business School Below Grade
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	375 Hudson Street, 6th Floor, New York, NY 10014	<b>Telephone:</b>	(212) 229-6000
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 107,362,917	\$ 100,430,980	\$ 85,616,888

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 17	\$ 17
Dial Locksmith	L	No	Locksmith	Yes	\$ -	\$ 1,957	\$ 1,957
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 14,751	\$ 14,751
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 5,351	\$ 5,351
Crown Signs	W	No	Signage	Yes	\$ 17,639	\$ 38,179	\$ 3,191
Egg Electric	W	No	Electric	Yes	\$ 5,524,740	\$ 6,934,474	\$ 6,434,592
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 2,768,600	\$ 2,863,150	\$ 2,773,290
Curtis Partitions	M	No	Carpentry	Yes	\$ 1,937,600	\$ 1,991,775	\$ 1,456,516
Garcia Marble & Tile	M-ESD	No	Tile	Yes	\$ 88,765	\$ 83,427	\$ 78,774
Mamais	WL-ESD	No	Masonry PLA	Yes	\$ 359,821	\$ 435,501	\$ 295,849
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 3,739,879	\$ 7,668,298	\$ 7,514,087
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 3,082,854	\$ 3,367,983	\$ 3,305,535
Johnson Security Bureau	M	No	Site Security	Yes	\$ 243,445	\$ 243,445	\$ 19,281
Park Ave	M	No	Doors	Yes	\$ 322,000	\$ 443,494	\$ 377,689
Infinite Consulting	M-ESD	No	Certified Site Safety	Yes	\$ 84,120	\$ 84,422	\$ 84,422
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 21,408	\$ 21,408	\$ 15,501
<b>NON:</b>							
<u>See Next page</u>							

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

<b>Company Name:</b>	Turner Construction Company	<b>Project:</b>	Columbia Business School Below Grade
<b>Trade:</b>	Construction Management	<b>Contract:</b>	
<b>Address:</b>	375 Hudson Street, 6th Floor, New York, NY 10014	<b>Telephone:</b>	(212) 229-6000
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	1/1/2018
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 107,362,917	\$ 100,430,980	\$ 85,616,888

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
NON:								
Rad & D'Aprile	NON	No	Masonry	Yes	\$ 6,200,000	\$ 6,148,948	\$ 5,779,224	
Island International Enterprise	NON	No	Spray Fireproofing	Yes	\$ 1,138,500	\$ 1,654,633	\$ 1,654,633	
Post Road	NON	No	Misc. Metal	Yes	\$ 1,450,000	\$ 1,813,181	\$ 1,685,303	
United Structural Works	NON	No	Misc. Metal	Yes	\$ -	\$ 436,225	\$ 334,184	
Champion Metal & Glass	NON	No	Ornametal Metals	Yes	\$ 38,700	\$ 28,543	\$ 26,665	
Scanga Woodworking	NON	No	Millwork	Yes	\$ 78,256	\$ 77,626	\$ 72,784	
Wolkow Braker Roofing Corp.	NON	No	Roofing	Yes	\$ 2,377,108	\$ 2,484,578	\$ 2,234,859	
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 1,420,500	\$ 1,552,577	\$ 1,462,289	
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 104,057	\$ 102,728	\$ 81,873	
Spectrum Painting Corp.	NON	No	Resinous Flooring	Yes	\$ 119,050	\$ 119,435	\$ 92,617	
Platinum Maintenance Services	NON	No	Terrazzo	Yes	\$ -	\$ 215,283	\$ 204,519	
Spectrum Painting Corp.	NON	No	Painting	Yes	\$ 511,944	\$ 644,813	\$ 464,142	
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 51,049	\$ 53,643	\$ 43,544	
Arbon	NON	No	Loading Dock Equipment	Yes	\$ 243,000	\$ 519,110	\$ 254,471	
Tranسل Elevator	NON	No	Elevators	Yes	\$ 596,900	\$ 615,732	\$ 569,950	
Almar Plumbing	NON	No	Plumbing	Yes	\$ 6,600,000	\$ 7,817,742	\$ 7,293,079	
PJ Mechanical	NON	No	HVAC Wetside	Yes	\$ 9,344,124	\$ 10,334,162	\$ 9,851,447	
Heritage Mechanical	NON	No	HVAC Airside	Yes	\$ 5,350,000	\$ 5,688,998	\$ 5,570,387	
Turner Logistics - Switchgear 1220	NON	No	Equipment - Switchgear	Yes	\$ 3,392,505	\$ 3,584,849	\$ 3,400,751	
Turner Logistics - AHU 1221	NON	No	Equipment - AHU	Yes	\$ 582,706	\$ 577,606	\$ 546,686	
Turner Logistics - CRAC Units 1307	NON	No	Equipment - CRAC	Yes	\$ 534,039	\$ 531,954	\$ 501,351	
Schneider Electric	NON	No	BMS Controls	Yes	\$ 1,475,000	\$ 1,702,662	\$ 1,569,285	
Turner Logistics ATS/Light Fixtures 1407	NON	No	Equipment	Yes	\$ 598,192	\$ 531,749	\$ 479,152	
Turner Logistics - Light Fixtures - 1472	NON	No	Equipment	Yes	\$ 352,485	\$ 410,369	\$ 387,295	
Zwicker Electric Corp	NON	No	Electric	Yes	\$ 15,320,723	\$ 16,259,553	\$ 15,847,222	
Schneider Electric	NON	No	IT	Yes	\$ 1,506,700	\$ 1,995,339	\$ 1,555,887	
Safway	NON	No	Hoisting & Protection	Yes	\$ 40,000	\$ 58,396	\$ 58,396	
					<b>Tier II Grand Total</b>	<b>\$ 77,616,409</b>	<b>\$ 90,158,066</b>	<b>\$ 84,402,796</b>
					<b>MWL Tier II Total</b>	<b>\$ 18,190,871</b>	<b>\$ 24,197,632</b>	<b>\$ 22,380,802</b>
					<b>Non-MWL Tier II Total</b>	<b>\$ 59,425,538</b>	<b>\$ 65,960,434</b>	<b>\$ 62,021,994</b>
					<b>MWL % of Tier I</b>	<b>17%</b>	<b>24%</b>	<b>26%</b>

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2021



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

**CM Name:** Turner Construction Company  
**Company Name:** Bamco Inc. **Project:** Columbia Business School Below Grade  
**Trade:** Carpentry **Contract:**  
**Address:** 30 Bleakeland Ave - Middlesex NJ 08846 **Telephone:** (732) 302-0889  
**As of Date:** 12/31/2021 **Project Start:** 1/1/2018 **Project End:** In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	No	Carpentry	\$ 1,420,500	\$ 1,552,577	\$ 1,462,289

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Advantage Building Supply	M	No	Sub Tier - Material Supplier	Yes	\$ 42,000	\$ 42,000	\$ 9,467
<b>NON:</b>							
ARW Inc	NON	No	Waterproofing	yes	\$ 136,020	\$ 136,020	\$ 129,219
<b>Tier III Grand Total</b>					<b>\$ 178,020</b>	<b>\$ 178,020</b>	<b>\$ 138,686</b>
<b>MWL Tier III Total</b>					<b>\$ 42,000</b>	<b>\$ 42,000</b>	<b>\$ 9,467</b>
<b>Non-MWL Tier III Total</b>					<b>\$ 136,020</b>	<b>\$ 136,020</b>	<b>\$ 129,219</b>
<b>MWL % of Tier III</b>					<b>3%</b>	<b>3%</b>	<b>1%</b>

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Date: 12/31/2021



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

<b>CM Name:</b> Turner Construction Company	<b>Project:</b> Columbia Business School Below Grade
<b>Company Name:</b> Heritage Mechanical Services	<b>Contract:</b>
<b>Trade:</b> HVAC	<b>Telephone:</b> 516-558-2004
<b>Address:</b> 70 Schmidt Boulevard, Farmingdale NY 11735	<b>Project Start:</b> 1/1/2018
<b>As of Date:</b> 6/30/2020	<b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 5,350,000	\$ 5,688,998	\$ 5,570,387

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Harry Brainum Jr., Inc.	W	No	Steel Purchases	Yes	\$ 48,561	\$ 38,922	\$ 38,922	
Mate Matura	W	No	Insulation	Yes	\$ 450,000	\$ 455,450	\$ 423,557	
NYC Shanty	W	No	Shanty Purchase	Yes	\$ 6,108	\$ 6,108	\$ 6,108	
Shadow Transport	W	No	Storage	Yes	\$ 9,500	\$ 9,500	\$ 9,500	
Highway Safety Protection	W	No	Lift Rental	Yes	\$ 924	\$ 16,139	\$ 13,186	
Independent Testing & Balancing	W	No	Testing & Balancing	Yes	\$ 28,000	\$ 28,000	\$ 15,500	
NON:								
					<b>Tier III Grand Total</b>	\$ 543,093	\$ 554,119	\$ 506,773
					<b>MWL Tier III Total</b>	\$ 543,093	\$ 554,119	\$ 506,773
					<b>Non-MWL Tier III Total</b>	\$ -	\$ -	\$ -
					<b>MWL % of Tier III</b>	10%	10%	9%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2021





**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b> Turner Construction Company	
<b>Company Name:</b> PJ Mechanical Corp.	<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b> HVAC Work	<b>Contract:</b>
<b>Address:</b> 55 Broad St	<b>Telephone:</b> 212-243-2555
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp.	NON	No	HVAC Work	\$ 9,344,124	\$ 10,334,162	\$ 9,851,447

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
John N. Fehlinger	W-ESD	No	Supplier	Yes	\$ 514,667	\$ 536,000	\$ 536,000
IAR	W-ESD	No	Insulation	Yes	\$ 536,000	\$ 605,106	\$ 572,760
Atlantic Concrete Cutting Inc.	W	No	Demolition	Yes	\$ 3,250	\$ 3,250	\$ 3,250

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

<b>Tier III Grand Total</b>	\$ 1,053,917	\$ 1,144,356	\$ 1,112,010
<b>MWL Tier III Total</b>	\$ 1,053,917	\$ 1,144,356	\$ 1,112,010
<b>Non-MWL Tier III Total</b>	\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>	11%	11%	11%



SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

<b>CM Name:</b> Turner Construction Company	<b>Project:</b> Columbia Business School Below Grade
<b>Company Name:</b> Roger & Sons Concrete, Inc.	<b>Contract:</b>
<b>Trade:</b> Concrete	<b>Telephone:</b> 845-227-6033
<b>Address:</b> 1474 Route 55, LaGrangeville, NY 12540	
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s	
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 3,739,879	\$ 7,668,298	\$ 7,514,087	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
Our Rental Pumps	W-ESD	No	Concrete Pump Services	Yes	\$ 10,000	\$ 6,485	\$ 6,485
Precision Concrete	M-ESD	No	Concrete Pump Services	Yes	\$ 10,000	\$ 31,562	\$ 30,147
Tonage Inc	M-ESD	No	Rebar Installation	Yes	\$ 515,987	\$ 743,023	\$ 689,221
<b>NON:</b>							
Starbrite Waterproofing Co. Inc.	NON	No	Waterproofing Labor	Yes	\$ 401,862	\$ 506,862	\$ 481,176

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 937,849	\$ 1,287,932	\$ 1,207,029
MWL Tier III Total	\$ 535,987	\$ 781,070	\$ 725,853
Non-MWL Tier III Total	\$ 401,862	\$ 506,862	\$ 481,176
MWL % of Tier III	14%	10%	10%

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

<b>CM Name:</b> Turner Construction Company		
<b>Company Name:</b> Schneider Electric		<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b> Building Management System		<b>Contract:</b>
<b>Address:</b> 210 Meadowlands Parkway, Secaucus NJ 07094		<b>Telephone:</b> 609-865-1502
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 1/1/2018	<b>Project End:</b> In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO'S) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 534,039	\$ 531,954	\$ 501,351

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO'S) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
EnTech engineering	W	No	BIM Coordinator	Yes	\$ 10,000	\$ 40,000	\$ 36,000
TouchTel	W	No	Electrician	Yes	\$ 19,950	\$ 32,508	\$ 29,257
Argent Associates	W	No	Material Supplier	Yes	\$ 30,065	\$ 30,065	\$ 30,065
Olive Controls	M	No	Electrician	Yes	\$ 180,000	\$ 186,500	\$ 177,175
<b>NON:</b>							
Corporate Electric	NON	No	Electrician	Yes	\$ 1,019,400	\$ 1,060,309	\$ 983,067
<b>Tier III Grand Total</b>					\$ 1,259,415	\$ 1,349,382	\$ 1,255,564
<b>MWL Tier III Total</b>					\$ 240,015	\$ 289,073	\$ 272,497
<b>Non-MWL Tier III Total</b>					\$ 1,019,400	\$ 1,060,309	\$ 983,067
<b>MWL % of Tier II</b>					45%	54%	54%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

Schedule M3

*(No substitutions may be made on this submission except by prior written approval by Owner)*

<b>CM Name:</b>	Turner Construction Company	<b>Project:</b>	Columbia Business School Below Grade
<b>Company Name:</b>	Schneider Electric	<b>Contract:</b>	
<b>Trade:</b>	IT/ Security	<b>Telephone:</b>	609-865-1502
<b>Address:</b>	210 Meadowlands Parkway, Secaucus NJ 07094	<b>Project Start:</b>	1/1/2018
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/ Security	\$ 15,320,723	\$ 16,259,553	\$ 15,847,222

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech engineering	W	No	BIM Coordinator	Yes	\$ 10,000	\$ 10,000	\$ 9,000
Argent Associates	W	No	Material Vendor	Yes	\$ 154,000	\$ 156,925	\$ 156,925
Kane Communications	W	No	Electrician	Yes	\$ 431,414	\$ 431,414	\$ 421,274
NON:							
<b>Tier III Grand Total</b>					\$ 595,414	\$ 598,339	\$ 587,199
<b>MWL Tier III Total</b>					\$ 595,414	\$ 598,339	\$ 587,199
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					4%	4%	4%

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Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company  
 Company Name: Spectrum Painting Corp  
 Trade: Resinois Flooring  
 Address: 5 N. Greenwich Rd. Amonk NY 10504  
 As of Date: 12/31/2021

Project: Columbia Business School Below Grade  
 Contract:  
 Telephone: 914-723-4800  
 Project Start: 1/1/2018  
 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp	NON	No	Resinois Flooring	\$ 511,944	\$ 644,813	\$ 464,142

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Centron Enterprises, LLC	M	No	Resinous Flooring	Yes	\$ 27,382	\$ 94,125	\$ 44,201
NON:							

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

Tier III Grand Total	\$ 27,382	\$ 94,125	\$ 44,201
MWL Tier III Total	\$ 27,382	\$ 94,125	\$ 44,201
Non-MWL Tier III Total	-	-	-
MWL % of Tier II	5%	15%	10%

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

(No substitutions may be made on this submission except by prior written approval by Owner)

**Schedule M3**

<b>CM Name:</b> Turner Construction Company	
<b>Company Name:</b> TEI Group	<b>Project:</b> Columbia Business School Below Grade
<b>Trade:</b> Elevator	<b>Contract:</b>
<b>Address:</b> 30-30 47th Ave, LIC, Queens, NY - 11101	<b>Telephone:</b> 718-609-2504
<b>As of Date:</b> 12/31/2021	<b>Project Start:</b> 1/1/2018 <b>Project End:</b> In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
TEI Group	NON	No	Elevator	\$ 596,900	\$ 615,732	\$ 569,950

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<b>MWL:</b>							
A&D	M	No	Elevator Cabs and Entrances	Yes	\$ 58,361	\$ 64,804	\$ 64,442
GAL	L	No	Controllers and Door Equipment	Yes	\$ 41,931	\$ 41,931	\$ 35,842
<b>NON:</b>							
<b>Tier III Grand Total</b>					\$ 100,292	\$ 106,735	\$ 100,284
<b>MWL Tier III Total</b>					\$ 100,292	\$ 106,735	\$ 100,284
<b>Non-MWL Tier III Total</b>					\$ -	\$ -	\$ -
<b>MWL % of Tier II</b>					17%	17%	18%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2021











Open Space Large Square



SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University Project: Open Space Large Square  
 Address: 410 West 118th Street, NY, NY 10027 Telephone:  
 As of Date: 12/31/2021 Project Start: 1/1/2021 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 17,355,290	\$ 21,341,999	\$ 17,395,209

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Kelco Costruction Inc.	NON	No	General Contractor	Yes	\$ 17,355,290	\$ 21,341,999	\$ 17,395,209

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 17,355,290	\$ 21,341,999	\$ 17,395,209
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 17,355,290	\$ 21,341,999	\$ 17,395,209
MWL % of Total	0%	0%	0%

Date: 12/31/2021

**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**  
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

<b>Company Name:</b>	Kelco Construction Inc.	<b>Project:</b>	Open Space Large Square
<b>Trade:</b>	General Contractor	<b>Contract:</b>	
<b>Address:</b>	22 Newton Place Hauppauge NY 11788	<b>Telephone:</b>	(631) 462-2952
<b>As of Date:</b>	12/31/2021	<b>Project Start:</b>	1/1/2021
		<b>Project End:</b>	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (Incl CO's) \$'	Total Payment to Date \$'
Kelco Construction Inc.	NON	No	General Contractor	\$ 17,355,290	\$ 21,341,999	\$ 17,395,209

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'	Current Plan Amount (Incl CO's) \$'	Total Payment to Date \$'	
<b>MWL:</b>								
Brunkner Lumber	L	No	Lumber Supplier	Yes	\$ -	\$ 11,582	\$ 11,582	
Cardella Trucking	W-ESD	No	Waste management	Yes	\$ 3,113	\$ 54,540	\$ 54,540	
Casa Redmix Concrete Corp.	L	No	Concrete Supplier	Yes	\$ 213,000	\$ 223,265	\$ 223,265	
CFS Steel Company	L	No	Rebar Vendor	Yes	\$ 183,000	\$ 80,230	\$ 80,230	
Double Nickel	W-ESD	No	Trucking	Yes	\$ 75,000	\$ 98,540	\$ 98,540	
Glenwood Masonry	W	No	Masonry Supplier	Yes	\$ 2,225	\$ 3,337	\$ 3,336	
Our Rental Pumps	W-ESD	No	Equipment Rental	Yes	\$ 50,000	\$ 50,000	\$ 7,271	
Johnson Security	MW-ESD	No	Site Security	Yes	\$ 336,858	\$ 300,495	\$ 248,476	
Mirmax Engineering	M	No	Surveying	Yes	\$ 50,000	\$ 90,000	\$ 31,755	
Park Ave Building Supply	M-ESD	No	Construction Material Supplier	Yes	\$ 15,113	\$ 29,725	\$ 29,725	
Pestrol	MW-ESD	No	Vector Control	Yes	\$ -	\$ 4,500	\$ 4,500	
Petroscan Ltd.	W-ESD	No	Fule Provider	Yes	\$ -	\$ 13,321	\$ 13,321	
Power Connect Electrical Corp.	W	No	Electrical, Technology, Security	Yes	\$ 2,685,000	\$ 3,118,828	\$ 1,450,705	
<b>NON:</b>								
Call Ahead	NON	No	Temporary Sanitary Facilities	Yes	\$ 7,178	\$ 7,178	\$ 7,178	
Cerco	NON	No	Temporary Office Trailer	Yes	\$ 5,410	\$ 5,410	\$ 5,410	
Classic Stone	NON	No	Stone Supplier	Yes	\$ 451,789	\$ 451,789	\$ 451,789	
Colarusso	NON	No	Trucking	Yes	\$ 21,834	\$ 21,834	\$ 21,834	
Colony Hardware	NON	No	Tool/Supplier	Yes	\$ 5,395	\$ 5,395	\$ 5,395	
Country Garden Nursery	NON	No	Planting Supply	Yes	\$ 1,629	\$ 1,629	\$ 1,629	
Cox Trucking	NON	No	Trucking - Soil/Fill	Yes	\$ 28,773	\$ 28,773	\$ 28,773	
Deep Root	NON	No	Material Supplier	Yes	\$ 51,521	\$ 51,521	\$ 51,521	
Ericsons	NON	No	Drain Supplier	Yes	\$ 658,293	\$ 658,293	\$ 658,293	
Evergreen Recycling	NON	No	Concrete Supplier	Yes	\$ 83,119	\$ 83,119	\$ 83,119	
Fountaintech	NON	No	Fountain Installer	Yes	\$ 675,915	\$ 675,915	\$ 577,907	
Geocomp	NON	No	Noise Testing	Yes	\$ 11,100	\$ 11,100	\$ 11,100	
Grainger	NON	No	Construction Material Supplier	Yes	\$ 383	\$ 383	\$ 383	
Hanover Architectural Products	NON	No	Stone Supplier	Yes	\$ -	\$ 306,002	\$ 306,002	
HD Supply	NON	No	Material Supplier	Yes	\$ 77,581	\$ 77,581	\$ 77,581	
HEPCO	NON	No	Stone Supplier	Yes	\$ 14,690	\$ 14,690	\$ 14,690	
Impact Concrete	NON	No	Engineering	Yes	\$ 2,100	\$ 2,100	\$ 2,100	
Industrial Threaded Products	NON	No	Construction Material Supplier	Yes	\$ 7,467	\$ 7,467	\$ 7,467	
Island Building Supplies	NON	No	Construction Material Supplier	Yes	\$ 13,404	\$ 13,404	\$ 13,404	
Kaufman Iron Works	NON	No	Ornamental Metal Fabricator	Yes	\$ 41,760	\$ 41,760	\$ 41,760	
Landscape Forms	NON	No	Material Supplier	Yes	\$ 628,443	\$ 628,443	\$ 628,443	
Milrose Consultants	NON	No	Expeditor	Yes	\$ 54,930	\$ 54,930	\$ 54,930	
New York Concrete Washout	NON	No	Concrete Supplier	Yes	\$ 10,698	\$ 10,698	\$ 10,698	
North Fork Boutique Gardens, Inc.	NON	No	Landscape Supplier	Yes	\$ 7,061	\$ 7,061	\$ 7,061	
Omni Rebar, Inc.	NON	No	Rebar Detailer	Yes	\$ 2,510	\$ 2,510	\$ 2,510	
OnSite Innovations	NON	No	Medic	Yes	\$ 10,107	\$ 10,107	\$ 10,107	
Phase I Group	NON	No	Plumbing	Yes	\$ 170,526	\$ 170,526	\$ 170,526	
Power Pak Civil & Safety LLC	NON	No	Construction Material Supplier	Yes	\$ 5,989	\$ 5,989	\$ 5,989	
Romex	NON	No	Material Supplier	Yes	\$ 25,662	\$ 25,662	\$ 25,662	
Sanico USA Copr	NON	No	Temperature Scanning Equip	Yes	\$ 5,520	\$ 5,520	\$ 5,520	
Shelter Enterprises	NON	No	Material Supplier	Yes	\$ 36,400	\$ 36,400	\$ 36,400	
Siegel	NON	No	Material Supplier	Yes	\$ 507	\$ 507	\$ 507	
Site One Landscaping	NON	No	Material Supplier	Yes	\$ 2,580	\$ 2,580	\$ 2,580	
Sonco	NON	No	Fence Supplier	Yes	\$ 4,015	\$ 4,015	\$ 4,015	
South Brunswick Recycling Materials	NON	No	Soil Supplier	Yes	\$ 30,500	\$ 30,500	\$ 30,500	
Tribaro Contractors	NON	No	Construction Material Supplier	Yes	\$ 394	\$ 394	\$ 394	
White Cap LP	NON	No	Building Materials	Yes	\$ 146,925	\$ 146,925	\$ 146,925	
Wolker Braker	NON	No	Waterproofing	Yes	\$ 246,000	\$ 246,000	\$ 244,049	
Wundercover	NON	No	Material Supplier	Yes	\$ 113,342	\$ 113,342	\$ 79,018	
Zinco	NON	No	Material Supplier	Yes	\$ 148,200	\$ 148,200	\$ 148,200	
					<b>Tier II Grand Total</b>	<b>\$ 7,422,959</b>	<b>\$ 8,194,015</b>	<b>\$ 6,238,615</b>
					<b>MWL Tier II Total</b>	<b>\$ 3,613,309</b>	<b>\$ 4,078,363</b>	<b>\$ 2,257,246</b>
					<b>Non-MWL Tier II Total</b>	<b>\$ 3,809,650</b>	<b>\$ 4,115,652</b>	<b>\$ 3,981,369</b>
					<b>MWL % of Tier II</b>	<b>21%</b>	<b>19%</b>	<b>13%</b>

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2021



**SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN**

*(No substitutions may be made on this submission except by prior written approval by Owner)*

Schedule M3

<b>CM Name:</b>	Kelco Construction Inc.	<b>Project:</b>	Open Space Large Square
<b>Company Name:</b>	Power Connect Enelctri Corp	<b>Contract:</b>	
<b>Trade:</b>	Electrical Subcontractor	<b>Telephone:</b>	646-768-8428
<b>Address:</b>	1475 E 222 Street, Suite #1008 Bronx NY 10469	<b>Project Start:</b>	1/1/2021
<b>As of Date:</b>	12/31/2021	<b>Project End:</b>	In Progress

**COMPANY (Tier II)**

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Power Connect Enelctri Corp	W	No	Electrical Subcontractor	\$ 2,685,000	\$ 3,118,828	\$ 1,450,705

**SUBCONTRACTORS (Tier III)**

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Naber Electric	NON	No	Union Electrical Contractor	Yes	\$ 1,156,000	\$ 1,356,506	\$ 1,213,205

*If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan*

<b>Tier III Grand Total</b>	\$ 1,156,000	\$ 1,356,506	\$ 1,213,205
<b>MWL Tier III Total</b>	\$ -	\$ -	\$ -
<b>Non-MWL Tier III Total</b>	\$ 1,156,000	\$ 1,356,506	\$ 1,213,205
<b>MWL % of Tier III</b>	0%	0%	0%

Date: 12/31/2021

GC/CM:	Kelco Construction
Date Range:	8/1/2008 - 12/31/2021
As of :	3/12/22

## Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount					
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#	#	% <sup>1</sup>	#	% <sup>1</sup>	#
Tier I (Direct)	Kelco Construction Inc General Contractor	23,749	94%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	23,749	94%	1,536	6%	25,284	67	93%	5	7%	72			
Tier II	Johnson Security	5,359	57%	1,307	14%	16	0%	2,182	23%	176	2%	0	0%	320	3%	9,359	100%	15	0%	9,374	47	96%	2	4%	49					
	Power Connect Electric	1,142	42%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,142	42%	1,563	58%	2,705	5	63%	3	38%	8					
	Wolkow Breaker	1,075	55%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,075	55%	879	45%	1,954	12	48%	13	52%	25					
<b>Total Hours</b>		<b>31,324</b>		<b>1,307</b>		<b>16</b>		<b>2,182</b>		<b>176</b>		<b>0</b>		<b>320</b>		<b>35,325</b>		<b>3,992</b>		<b>39,317</b>	<b>131</b>		<b>23</b>		<b>154</b>					
<b>Overall % of Total</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>100%</b>	<b>0%</b>		<b>0%</b>		<b>100%</b>					

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Kelco Construction Inc	6/27/2020	In Progress
Johnson Security	6/27/2020	In Progress
Power Connect Electric	6/27/2020	In Progress
Wolkow Breaker	6/27/2020	In Progress

GC/CM:	Kelco Construction
Date Range:	10/1/2021 - 12/31/2021
As of :	3/12/22

## Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount															
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#
Tier I (Direct)	Kelco Construction Inc General Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	Wolkow Breaker	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Power Connect Electric	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
<b>Total Hours</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>		<b>0</b>
<b>Overall % of Total</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>	<b>0%</b>		<b>0%</b>		<b>0%</b>

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

# Shared Services

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 12/31/2021
As of:	3/12/22

## Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount					
		Hrs	% <sup>†</sup>	Hrs	% <sup>†</sup>	Hrs	% <sup>†</sup>	Hrs	% <sup>†</sup>	Hrs	% <sup>†</sup>	Hrs	% <sup>†</sup>	Hrs	% <sup>†</sup>	Hrs	% <sup>†</sup>	Hrs	% <sup>†</sup>	Hrs	% <sup>†</sup>	Hrs	#	% <sup>†</sup>	#	% <sup>†</sup>	#	% <sup>†</sup>	#	
Tier I (Direct)	Lend Lease Construction Construction Management	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	134	43%	181	57%	315					
Tier II	Johnson Security Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	299	97%	10	3%	309					
	Eddington Security Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	167	99%	1	1%	168					
<b>Total Hours</b>		<b>356,289</b>		<b>2,939</b>		<b>16,038</b>		<b>51,912</b>		<b>139,213</b>		<b>0</b>		<b>13,679</b>		<b>580,070</b>		<b>111,032</b>		<b>691,102</b>	<b>600</b>		<b>192</b>		<b>792</b>					
<b>Overall % of Total</b>		<b>52%</b>		<b>0%</b>		<b>2%</b>		<b>8%</b>		<b>20%</b>		<b>0%</b>		<b>2%</b>		<b>84%</b>		<b>16%</b>		<b>100%</b>	<b>76%</b>		<b>24%</b>		<b>100%</b>					

\* Denotes active contractors

† Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Johnson Security Inc	7/11/2010	2/2/2019
Eddington Security Inc	2/4/2010	11/30/2016
Lend Lease	7/11/2010	2/6/2018

GC/CM:	Lend Lease
Date Range:	10/1/2021 - 12/31/2021
As of:	3/12/22

## Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Headcount										
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total			
		Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	% <sup>1</sup>	Hrs	#	% <sup>1</sup>	#	% <sup>1</sup>	#	
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
Tier II	Johnson Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%
<b>Total Hours</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>		<b>0</b>	
<b>Overall % of Total</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>		<b>0%</b>	<b>0%</b>		<b>0%</b>		<b>0%</b>	

\* Denotes active contractors

<sup>1</sup> Denotes percentages of the individual MWL designation to the total workforce hours or total headcount